

World news

Business summary

Police station hit by IRA

The Irish Republican Army last night admitted responsibility for a rocket attack on Newry police station in County Down, Northern Ireland, in which several people were killed or injured.

At least six rockets struck the heavily protected station, a few miles from the border with the Irish Republic.

The Royal Ulster Constabulary said that eight of its police officers had died in the attack, and said the toll could rise further. The casualties were the worst offered by the RUC in a single incident since the present troubles began in 1969.

Large denial

New Zealand Prime Minister David Lange rejected U.S. concerns that his anti-nuclear policy could destabilise Western Europe, insisting he was not trying to export it to other U.S. allies. Page 4

Pakistan arrests

Police sprayed teargas on crowds and arrested opposition figures in several areas as Pakistan voted for provincial assemblies. One man was shot dead in an election row.

Hijack charges

Two Syrians who hijacked a West German airliner to Vienna by threatening air hostesses with cutlery and broken bottles, surrendered. The Austrian Interior Minister said they would face trial on air piracy charges.

Secret meetings

Algeria and Morocco have been holding secret talks to try to resolve the nine-year-old Western Sahara conflict, the Algerian newspaper, APS, reported.

Star wars' role

West Germany's ruling centre-right coalition parties agreed that participation in President Reagan's 'star wars' research was desirable in principle, but only if other allies joined in, coalition sources said.

Employers' call

French employers have called for massive fiscal incentives to help to stimulate strong recovery in industrial investment. Page 2

Canberra talks

Australia will hold discussions with the Soviet Union on a wide range of disarmament and arms control questions in Canberra from March 20 to 22.

Peru bridge bombing

Maestri guerrillas blew up a railway bridge over Ancho Gorge, east of Lima, blocking traffic on Peru's main central railway. It is believed repairs will take two weeks.

Fresh charges

About 2,000 criminals released from jail under amnesty last year for the 4th anniversary of communist rule in Poland have been re-arrested on new charges.

ANC leader freed

South Africa released Dennis Goldberg, a leader of the banned African National Congress, who served over 20 years in jail, and allowed him to fly to Israel.

Mubarak visit

President Hosni Mubarak of Egypt will visit Britain from March 14 to 16 at the invitation of the Government. He will have lunch with Queen Elizabeth and talks with Prime Minister Margaret Thatcher.

Indian violence

One person was burnt to death and four injured when students protesting over job and university reservations set fire to a bus in the state of Gujarat.

ICI breaks £1bn profits barrier

ICI, the British chemicals giant, broke the £1bn (\$1,000m) profits barrier when it reported pre-tax profits for 1984 of £1,034m, an increase of two thirds on the previous year. Page 14 and Lex; Details, Page 26

WALL STREET: The Dow Jones industrial average closed up 2.96 at 1,284.01. Section III

LONDON stocks held their ground with the FT Ordinary share index down 0.3 at 979.9. Gilt edged forward. Section III

TOKYO shares advanced, led by blue chip issues. The Nikkei Dow market average closed 34.54 higher at 12,321.92. Section III

DOLLAR rose in London to DM 3.3425 (DM 3.3350); FFf 10.2050 (FFf 10.18); SwFr 2.8550 (SwFr 2.8350) and Y250.50 (Y250.10). On Bank of England figures the dollar's index rose to 153.5 from 153.1. In New York it was DM 3.3045; FFf 10.27; SwFr 2.8725 and Y280.1. Page 43

STERLING fell 75 points against the dollar in London to close at \$1.0800. It also fell to DM 3.6150 (DM 3.6250); FFf 11.0350 (FFf 11.06); Y280.50 (Y282.00), but was unchanged at SwFr 3.0850. In New York it was \$1.072. Page 43

GOLD fell \$0.75 on the London bullion market to close at \$288.75. It also fell in Zurich to \$288.00 from \$290.75. In New York the Comex April settlement was \$288.70 (\$289.50). Page 42

U.S. MONEY SUPPLY: M1 rose \$1.7bn to \$569.2bn in the week to February 18.

BRAZIL stands little chance of reducing its triple-digit inflation rate, and the failure to do so may impede its participation in international credit facilities, according to a former top official of the International Monetary Fund. Page 6

EUROPEAN membership of the European Monetary System could help to increase trade with Japan and Japanese investment in both the UK and the rest of the EEC Community, said Confederation of British Industry president Sir James Cresswell. Page 5

U.S. COMMODITY Futures Trading Commission formally charged the Hunt brothers, Nelson Bunker and William H., with manipulation of the silver market during 1979 and 1980.

J. C. PENNEY, U.S. retailer, reported a 17 per cent drop in fourth-quarter net income to \$216m, leaving the full-year figure 6.9 per cent down at \$433m. Page 15

BP has offered an improved deal to the minority shareholders of the group's 75.4 per cent-owned Australian mining subsidiary, Selstrut Holdings, which had been faced with the threat of a forced liquidation. Page 31

R. P. MARTIN, London money and foreign exchange broker, agreed to a £44m takeover offer by Quadrex Holdings, privately owned investment banking group. Page 28

SIR RUN RUN SHAW, head of Shaw Brothers, Hong Kong's largest film maker, mounted a public placement of shares in the company to dilute his family stake to about 96 per cent and raise HK\$196.6m (\$25.2m). Page 18

SUMITOMO CHEMICALS, one of Japan's leading chemical groups, will resume paying a dividend for the first time since 1981 after recording net income for 1984 of ¥14.3bn (\$55.1m) against ¥4.1bn. Page 16

CHRYSLER of the U.S. dropped its call for a freeze on Japanese car imports and said it would triple the number of small vehicles it imports from Mitsubishi Motors.

SENTRACHEM, a leading South African chemicals group, recorded a 36.3m cut in first-half operating profits before tax to R37.5m (\$18.3m). Page 18

Paris and Bonn link EEC funding to enlargement

BY DAVID HOUSEGO IN PARIS

FRANCE, in a shift of policy, yesterday sided with West Germany in agreeing that any increase in EEC resources should be linked to the enlargement of the Community.

The common position was worked out by President François Mitterrand and Chancellor Helmut Kohl at the French-German summit in Paris yesterday, and is intended to put pressure on the Community to stick to the agreed timetable for the entry of Spain and Portugal on January 1 next year.

A further sign of this pressure was the announcement by President Mitterrand at a joint press conference last night that he and Chancellor Kohl would meet again on March 25 - a few days before the EEC summit in Brussels on March 29 and 30, which is intended to finalise details on enlargement.

Until now West Germany has been alone in pinning the increase of Community resources to the entry of Spain and Portugal. The French-German agreement thus poses more sharply the issue of the potential shortfall in Community resources from October 1 this year and of the repayment of the Ecu 1bn (\$400m) rebate due to Britain by the end of the year.

EEC foreign ministers last night abandoned their latest attempt to agree a common negotiating position for the next round of talks with Spain and Portugal on Community enlargement. They also suspended efforts to find a solution to the budget and UK rebate problems. Page 14

If no increase in budget contributions is forthcoming, the Community would be short of about Ecu 3bn in the last three months of the year, of which Ecu 1bn is accounted for by the rebate to Britain.

In what is regarded as a major concession by West Germany, however, President Mitterrand last night announced that West Germany would be prepared to bring forward its additional contribution to Community payments from January 1 1986 to the end of this year.

President Mitterrand also said that France - like other EEC states - would be prepared to provide a budget advance to cover the three-month deficit period. However he linked this, however, to Community agreement on enlargement and to determining France's share in advance.

M. Mitterrand said that Britain would get its Ecu 1bn before the end of the year. "What is due is due," he said. "And what is not due will not be due." French officials emphasised that repayment of the British rebate was linked, as agreed at the Fontainebleau summit in June, to enlargement and increased resource as part of a single package.

Both M. Mitterrand and Chancellor Kohl made clear their determination to press ahead at the Milan summit in June with measures towards closer political integration. M. Mitterrand said that for the second time since the Second World War Europe "must face a new destiny."

Emphasising the symbolic importance of their countries' collaboration, the two leaders agreed on a route for the extension of the French high-speed train network (TGV) through Belgium to Cologne. They also accepted the idea of extending it from eastern France to Stuttgart and Mannheim.

The leaders failed to solve their differences over German pressure for the earlier implementation of tighter controls on car pollution. The two countries agreed to set up a working party in advance of the March 7 meeting of EEC environmental ministers.

UK closes tax loophole on gilt-edged securities

BY CLIVE WOLMAN AND PHILIP STEPHENS IN LONDON

BRITAIN moved yesterday to change the basis of taxing government gilt-edged securities and other bonds. With effect from yesterday, it will tax the accrued income on such securities.

It will end the practice of dividend stripping to avoid the payment of income tax on bondholders' dividends. This has been achieved by converting income into capital gains, which are treated more favourably under British tax law and, under certain circumstances, escape tax altogether.

The changes are expected to lead to fundamental changes in the ways both institutional and private investors buy and sell gilts and other bonds, and to cut the volume of commissions earned by stockbrokers. Some brokers estimated yesterday that as much as 25 per cent

of dealing in the gilt-edged market has been the result of "bond washing," another name for the practice.

The Inland Revenue's announcement caused confusion in the gilt-edged market yesterday, and the start of trading was delayed until mid-morning.

Prices of high-coupon securities affected by the ruling initially were marked down sharply, with some showing losses of as much as two points. In contrast, low-coupon and index-linked issues, in which earnings are concentrated in the stocks' capital appreciation, showed substantial gains.

That reaction, however, was tempered later in the day as details of the transitional arrangements became clearer, although index-linked stocks kept much of their gains.

High-coupon issues ended the day up to ½ point lower, while low-coupon stocks rose by as much as 1½ points and index-linked by two points.

The new rules, which will become fully operational on February 28 next year, are intended to stop the conversion of taxable income on bonds into capital gains, which are generally tax-free. This will be achieved by selling bonds to tax-exempt institutions such as pension funds shortly before a dividend is due, after the bond price has already risen in anticipation of the dividend payment.

The UK Treasury believes that the loss of tax to the Government from such activity has risen sharply.

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Continued on Page 14

Lex, Page 14; New analysis, Page 15

Kevin Brown examines a plan for Hampton Court Right royal pieds-à-terre

HAMPTON COURT, a 16th-century palace 15 miles from London and built by Cardinal Wolsey during the reign of Henry VIII, could become a group of pieds-à-terre for overseas businessmen if radical reorganisation proposals are approved by the British Government.

A British cabinet committee is studying plans for legislation to allow the Crown Estates Commissioners to renovate and modernise almost 1,000 private rooms at the palace and let them as luxury apartments.

The palace features additions to the original structure by Sir Christopher Wren as well as beautiful gardens, a famous maze and a fine view of the River Thames.

The legislation would also allow a charge to be made for banquets and other private functions held at the palace, and would provide for an expansion of the small crafts industry which already exists in parts of the building not open to the public.

Ministers believe the palace's position on the edge of London; its picturesque setting on the Thames and its historical associations would

make it very attractive to businessmen seeking a London home, particularly those from overseas.

American millionaires and Arab oil sheikhs - who already own a lot of property in London - are seen as prime customers. The Queen is understood to have been informed and to have raised no objections.

The proposals arise because of the steadily increasing costs of running the palace and the need for expensive refurbishment.

The palace attracted more than 550,000 visitors last year, paying up to £2 each to see the magnificent state apartments, plus an unknown number who gained free entry to the maze and gardens. This raised about £1m (\$1.03m), leaving the taxpayer to meet the rest of the £3m running costs.

The authorities which run the palace, the Lord Chamberlain's Office, the Keeper of the Privy Purse, members of the British royal household, the Property Services Agency and the Department of the Environment, have decided not to try to raise more money by increasing admission charges, which market re-

search indicated would reduce the number of visitors.

The only solution, ministers believe, is to make the palace a going concern. Ministers say something would shortly have to be done about the palace, anyway, because of the position of 89 "grace and favour" apartments let by the Crown to the widows of leading members of the UK military and the diplomatic service.

About 14 of these apartments are vacant, despite the fact that they are provided rent-free.

● Estate agents believe that tastefully developed apartments in a setting such as Hampton Court could command very high prices, although the type of tenure, the size of individual apartments and the level of service charges would be important factors in determining asking prices, writes Michael Cassell, Property Correspondent.

One drawback might be the need to keep open large parts of the palace for visitors - a factor which could dissuade buyers expecting a certain amount of privacy and exclusivity in return for high prices.

British pit union pressed for end to strike

By John Lloyd, Industrial Editor, in Sheffield

PROPOSALS to end the British coal strike without a formal agreement are likely to be put to a national delegate conference of the miners' union in London on Sunday.

A decision by the executive of the National Union of Mineworkers (NUM) to call the conference means that the union's 120 coalfield delegates will decide the next move in the strike now in its 51st week.

With a further record return to work yesterday of 1,114 - the highest Thursday figure since the strike began - the prospect of the organised and to the stoppage became a strong possibility.

Many miners in the loyal South Wales area, backed by Northumberland and Durham in north-east England, believe that the fight over pit closures which began the strike should now be fought out on a local basis.

Strenuous efforts were made during the executive's meeting yesterday to secure a basis for new talks by further softening the union's negotiating position.

In at least four telephone calls to the board's industrial relations director - who was in constant touch with Mr Ian MacGregor, the NCB chairman - the NUM dropped two of the three substantive objections it had had to the NCB proposal which formed a draft agreement covering the crucial issues of the closure of uneconomic pits and a revised colliery review procedure.

The proposals showed a further significant move on the part of the executive towards the board's draft agreement "which spells out unequivocally its right to manage and to close uneconomic pits."

These fresh modifications were, however, swiftly rejected by Mr MacGregor. Later in the day, the NUM came back to propose a fresh basis, which was for an acceptance in total of the agreement reached between the board and Nacods, the pit supervisors' union, last October.

If Sunday's delegate meeting votes down this proposal or if it is not discussed, then there is a strong view that South Wales and possibly Durham and Northumberland as well may unilaterally decide to call off the strike at area level.

Many leading union activists now believe that the strike will ultimately end by areas making such decisions. The strike was begun by a number of area executives calling strikes under the NUM's rulebook.

The strike a year on, Pages 6 and 7; Feature, Page 12; Men and Matters, Page 12

Dollar turns upward as markets calm

BY PHILIP STEPHENS IN LONDON

THE DOLLAR resumed its upward trend against other leading currencies yesterday as a semblance of calm returned to foreign exchange markets after Wednesday's heavy intervention by central banks.

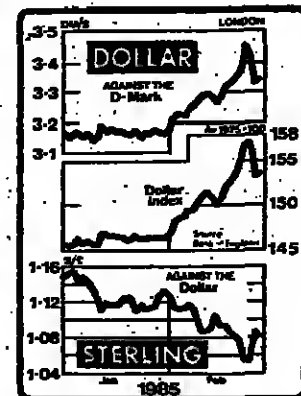
The U.S. currency, which had tumbled in response to the estimated \$1.75bn of dollar sales by the central banks, moved higher despite reports of further, although small-scale, intervention by West Germany's Bundesbank.

The dollar gained 0.75 pfg to DM 3.3425 at the London close. Sterling, which was also hit by renewed concern over weakening oil prices, fell 0.75 cents to end the day in London at \$1.0800. It registered small losses against most other European currencies. The Sterling index closed 0.3 points lower at 71.3.

Foreign exchange dealers said that the dollar was underpinned by the same factors - strong U.S. growth, a low inflation rate and high interest rates - which have driven its climb in recent months.

Trading was extremely nervous, however, as investors and banks remained wary of any further raid on currency by central banks.

Many dealers predicted that in the absence of such intervention, the dollar was expected to edge higher over coming days, although



the speed of its rise might be limited by fear of central bank action.

The U.S. Federal Reserve's severely limited role in the intervention served to bolster market confidence that the U.S. authorities are not prepared to participate in any move to cause a major crash in the dollar's value.

It became clear yesterday that the Fed had sold small quantities of dollar, on Wednesday, but European officials, although keen to stress the U.S. participation, acknowledged that the amounts involved were hardly significant.

Currencies, Page 43

Delors attacks U.S. economic policies

BY QUENTIN PEEL IN BRUSSELS

M. JACQUES DELORS, President of the European Commission, yesterday sharply criticised the U.S. Administration for its international economic policies, warning of a major clash with Europe on trade and debt problems.

In an address to the economic and social committee of the EEC in Brussels, he called for closer European co-operation to counter the threat of an increasingly aggressive U.S. trading stance.

He also attacked U.S. policies on Third World debt problems, charging that Washington was "just dropping loose change in the collection plate" in discussions of how to tackle the issue.

He said that Europe believed in international trade being regulated with proper trade organisations around the world, but "some Americans seem to think that international organisations should not play an

important role in the organisation of the world economy, preferring instead to leave things to the private sector."

"They say simply: 'our system works best'. This is particularly unhelpful," M. Delors said. "There is going to be a clash, and somebody somewhere is going to get hurt."

M. Delors was not drawn by members of the committee of trade unionists and employers on specific issues of trade relations. He was particularly critical of U.S. attitudes on Third World debt within the International Monetary Fund (IMF), however.

Although the U.S. sought to lay down strict credit terms for such nations, through the IMF, it was at the same time offering loans to finance the purchase of its own exports such as wheat.

"How can a country behaving like this really say it is running the world's economy?" he said.

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EUROPEAN NEWS

The National Front is set to win a sizeable share of the French vote. David Housego reports

Le Pen gathers his strength in the cantons

FRANCE'S traditional political leadership is coming to terms with the emergence of a political phenomenon. An outcast on the extreme right for more than 20 years, M. Jean-Marie Le Pen, leader of the National Front, is now building a position of popular strength.

The Government's intelligence services and most political pundits expect the National Front to exceed in the cantonal elections the 10 per cent of the national vote that they gained in the European elections in June. Voting in the cantonal or district elections takes place in two rounds on March 10 and 17, with one of the main points of interest being the score of the National Front.

M. Mitterrand has announced he will bring in proportional representation for the parliamentary elections early next year and this could give the Front a sizeable bloc of deputies in the new National Assembly, providing M. Le Pen with a pivotal role should no clear majority emerge among the orthodox parties of the left or right.

"People are flocking to us," M. Le Pen told a large gathering of his supporters in Marseille last week. "We are witnessing an upsurge of popular and national opinion in our favour." Blond and bronzed, neatly dressed in blue shirt and blue suit, his family-sized grin beams

success. M. Le Pen's close supporters have no illusions about being given ministerial portfolios. But as a substantial minority in the National Assembly they see the Front as in a stronger position to exert pressure in favour of its major goals.

That means, above all, forcing back to their country of origin more of the North African immigrants which the Front blames for a host of France's ills, from high unemployment to declining school standards and an overburdened social security system. It also means tougher penalties for crime, lower taxes, fewer bureaucrats and a return to the vaguely defined values of nationalism and order that have marked every revival of the extreme right in France.

"What we need over the next couple of years is a clean sweep," says a taxi driver in Marseille with that simplistic logic born of cooperation with the existing political parties. Like many Front supporters, he deserted the neo-Gaullist RPR of M. Jacques Chirac as M. Chirac toned down his muscular right-wing language to woo the centrist.

In Marseille, the Front has sprung from virtually nothing before the European elections to being the city's largest single party, pulling in 31 per cent of the vote in June. It picked up support in both the wealthier districts of the city (which



Le Pen: political phenomenon

voted for M. Giscard d'Estaing in the presidential election in 1981 and where M. Le Pen's iconoclastic message now strikes a chord) as well as in the poorer districts where the immigration issue weighs the most.

In the department of Bouches-du-Rhône, of which Marseille is a part, it gathered almost 20 per cent of the vote and in nearby Toulon, 25 per cent. All along the Mediterranean coast M. Le Pen has a natural constituency in the pied noirs, the 1m or so French-

men who were evicted from Algeria following independence and largely settled in the Alpes-Maritimes, the Var and Languedoc-Roussillon. For them the accusations against M. Le Pen, that as a paratrooper in Algeria he tortured Algerian prisoners, stands him in good stead.

Apart from the south, the main bastions of M. Le Pen's support lie in major cities like Paris and the northern towns where immigration is also high.

What has swollen his strength in terms of votes has been the introduction of proportional representation for both the European elections and for the Parliamentary elections. Under the existing single majority system, explains M. Ronald Verdome, who heads M. Le Pen's campaign in Marseille, many potential Front supporters voted for the orthodox parties of the right to keep out the Communists. "But with proportional representation, the 'useful vote' is us," he says.

The strength of the Front has already forced local opposition leaders in Marseille to strike electoral bargains with it. In the five or six cantons in the city where the Front expects its candidate to be in the lead after the first round of the vote on March 10, it has won the tacit acceptance of the other opposition candidates that they will stand down in the second round. At a national level, M. Chirac has refused all alliance with the Front. But the Front

leaders believe that this can be only temporary.

The Front has its origins in the neo-fascist Ordre Nouveau movement which sprang up in the late 1970s. But Front supporters now reject the label as a caricature of the liberal Press. They point to the absence of violence at Front meetings. "If you are a member of the Front," says one, "you have the sense of being part of a family." It is a family that above all draws together the veterans of Algeria, the ex-Foujadists of the 1950s populist movement and the politically rootless who find no home in existing political parties.

In the carefully organised nightly show that M. Le Pen is putting on in France's major towns during the electoral campaign, he plays the role of the evangelist and popular saviour who will restore France to her former greatness. "If M. Le Pen has so much success," wrote a reporter from Le Monde, "it is because he is the only French politician to speak of God, Joan of Arc and love of France."

His comments on race and immigration are few. He exploits the accusations of torture against him to proclaim that he will use the courts of law to reveal the pain inflicted on the 60,000 French who died in Algeria. It is a counter-offensive that draws wild cheers. His economic programme is

this, though he outlines it to robust charges that he has no programme at all. "We want a revolution of freedom," he proclaims. "We want to reverse the trend of collectivisation, immigration, unemployment and poverty." To those generalisations he adds complete denationalisation "if possible," tax cuts that could go as far as calling into question the notion of income tax, and the lifting of exchange controls.

M. Le Pen has no need to expose himself to accusations of being a racist because the rally has already had its anti-immigrant feelings roused by previous speakers.

The immediate impact of the National Front's growing success has been to draw the RPR and the UDF closer together into a joint opposition platform to offset the Front. In most cantons the two parties have agreed to field common candidates during the first round of cantonal elections.

The Socialists have been attacks on M. Le Pen because of the growing realisation that he is stealing some of their support as well. But they also stand to gain from M. Le Pen's success. The more strongly he is represented in the National Assembly, the easier it will be after 1986 for President Mitterrand to divide the opposition and form a government to his own liking.

Industry seeks big tax incentives to boost investment

BY DAVID HOUSEGO IN PARIS

THE FRENCH employers' federation yesterday called on the Government to provide massive fiscal incentives to help stimulate a strong recovery in industrial investment.

M. Guy Bana, vice-president of the Patronat, said the Government should take the risk of enlarging the budget deficit rather than allow French industry to lag behind its competitors. He conceded, however, that the Government so far was not sympathetic to this view.

M. Pierre Bergeyrou, the Economics Minister, has been relying on a lowering of interest rates, the improvement of company margins, a more expansionary international environment and a small boost to domestic demand in the second half of the year as his main weapons to encourage a stronger investment recovery. He has also set a goal of reducing the budget deficit this year below the 3.3 per cent of GNP achieved in 1983.

The renewed demands for fiscal incentives have clearly been influenced by the article by M. Jean Riboud, the chairman of Schenker, which was given prominent display earlier this week in Le Monde, as well as in the Financial Times. M. Riboud is known in France as a confidant of President Francois Mitterrand and was tipped in 1983 as a possible Minister of Industry.

M. Riboud accompanied his proposal for investment incentives, however, with a strong emphasis on holding down inflation through rigorous public finance policies and a ceiling on wage settlements in France of 3 per cent this year. M. Bana argued for fiscal

incentives equivalent to about 10 per cent of French industrial investment. On the basis of 1983 figures, this would mean a cost to the budget of about FFy 12bn (£1,050bn) if the measures were applied only to the competitive industrial sector, and of about FFy 40bn if the housing and public works industries were included as well as the public utilities.

He said that the incentives could come from tax credits, faster depreciation allowances or schemes that enabled companies to recover part of their investment costs through a reduction (value added tax).

The proposals have been made against the background of what the Patronat sees as a weak recovery of industrial investment in France, and below the level of the goals of the 1984-88 five-year plan.

The Patronat expected industrial investment (representing about 30 per cent of total French investment in industry, housing and the public utilities) to rise in real terms by 5 per cent this year, following a similar increase in 1984. Over the two-year period this reflects a trend roughly in line with the forecasts of the state statistics institute, Insee.

For overall productive investment, it foresees less than a 2.5 per cent increase over the two years 1984-85, against 5 per cent in the plan.

In its survey of the state of the economy, the Patronat presents a far more fragile picture than does the government of the success of the current stabilisation programme.

Poland's food prices to go up in three stages

BY CHRISTOPHER BOBINSKI IN WARSAW

THE POLISH Government says it will introduce food price rises by the end of June. According to Mr Antoni Gryniewicz, the Deputy Prime Minister, the increases will come in three stages instead of the single round planned originally for today.

At the beginning of this week, the Government announced that it was reconsidering its price proposals after they were criticised by the new trade unions which have been set up to replace the banned Solidarity movement.

The planned rises had also aroused discontent on factory shopfloors, and both Mr Lech Walesa and the Solidarity underground had

called a token general strike in protest. This was abandoned, however, since the Government said it was having second thoughts.

Now, Mr Gryniewicz has said that the first stage of the increases will include flour, cereals, bread and sugar. Rationing of flour and cereals is to be lifted at the same time.

Rises in the price of milk, fats and cheeses will be minimal, he said, and those involving central heating and hot water rates will be put off until next year.

Mr Gryniewicz said nothing, however, about the sensitive issue of meat prices which were originally scheduled to rise by an average of some 12 per cent.

Turkey offers to accept huge Bulgaria migration

BY DAVID BARCHARD IN ANKARA

TURKEY is willing to take more than half a million ethnic Turks from Bulgaria if necessary, Mr Turgut Ocal, the Prime Minister, said yesterday.

Ankara has been pondering ways of responding to international reports that the large minority of ethnic Turks in Bulgaria, thought to be 300,000 strong, are being forced to change their names to Bulgarian ones and that some have died in clashes with the authorities as a result.

A week ago, Turkey called on Bulgaria to hold urgent talks about the subject and said it would consider "wide-ranging migration" programme.

Mr Ocal said yesterday that he had asked himself whether Turkey, with its high rate of unemployment, could take a large influx of refugees. "We are not afraid of it," he said. "If they want, let them send us 500,000 people or even more. They are welcome. We will receive them with open arms."

Turkey, meanwhile, is lobbying Moslem countries for diplomatic support on the issue. Ambassadors from all Moslem

countries were summoned to the Foreign Ministry on Wednesday for briefing.

Yesterday, Mr Veyzel Atasoy, Turkey's Transport Minister, told journalists that he had been studying a report from the association of international transport companies in Turkey about difficulties being placed in the way of Turkish trucks crossing Bulgaria on their way to Europe, apparently to prevent the drivers talking to ethnic Turks.

Trucks are apparently being forced to travel in convoys and are fined if they do not cross between 8.30 in the morning and 5.30 at night. Things are even more difficult than usual," Mr Atasoy said.

Turkish newspapers continue to publish details of letters smuggled out of Bulgaria to relatives in Turkey. A report in the Istanbul daily, claimed yesterday that, in Asenovgrad, Turks were being denied employment and medical facilities and other social services unless they produced documents showing they had taken Slav names.

Greece relaxes car hire purchase rules

By Andriana Ierodimou

GREEK CONSUMERS will be able to buy cars imported from the European Community on hire purchase for the first time from today, the Bank of Greece has announced.

Athens has been under pressure from Brussels to extend hire purchase — so far only allowed for cars assembled in Greece — to EEC imports in order to eliminate discrimination.

Car buyers will be required to pay a deposit of 30 per cent of the purchase price, with the remainder to be paid in a maximum of 24 monthly instalments.

Danish strike postponed for fortnight

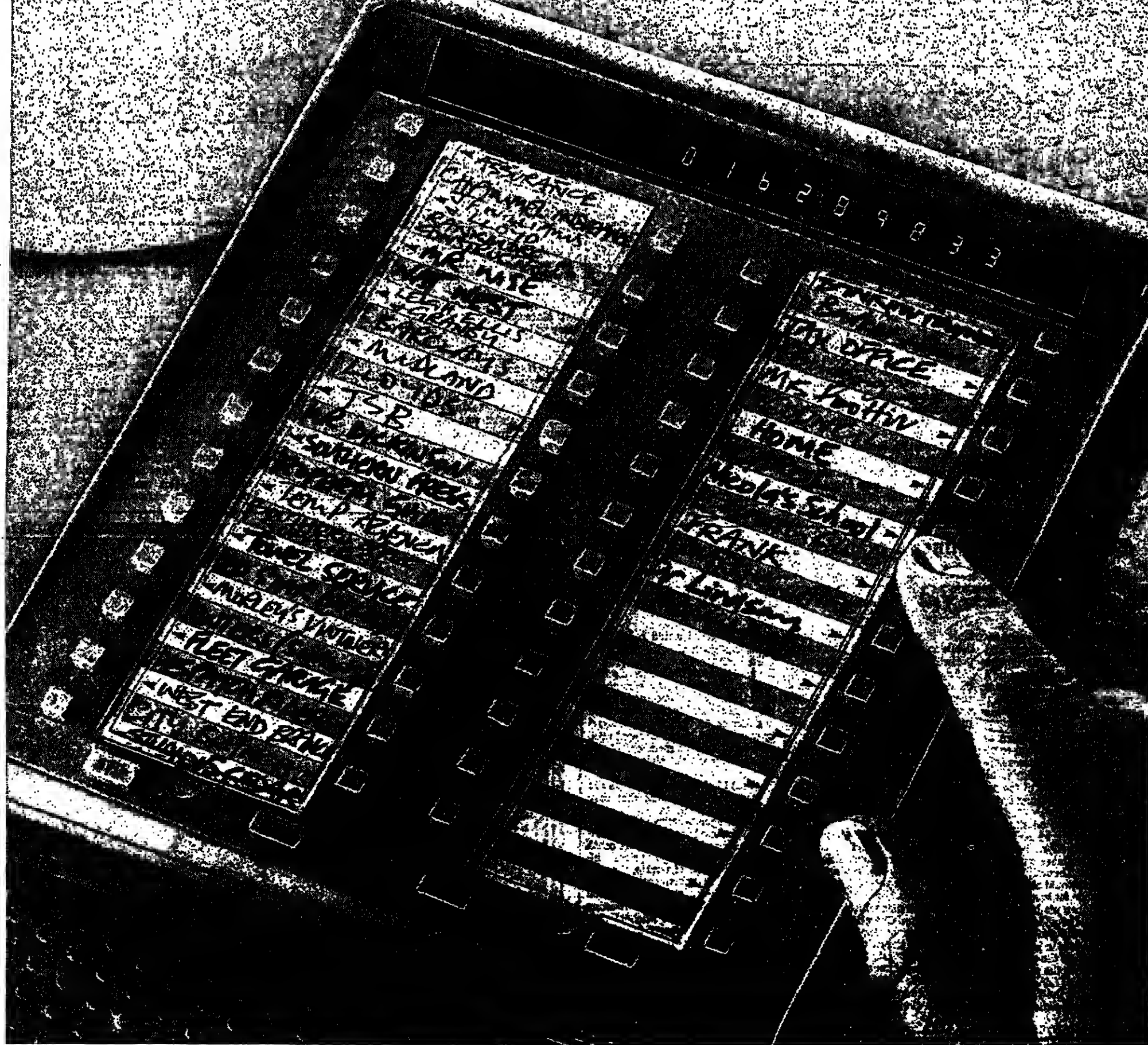
By Hilary Barnes in Copenhagen

STRIKES BY a quarter of a million Danish industrial workers, which were due to start on March 4, have been postponed for 14 days by the official labour market mediator.

The strikes were called by the Læ union confederation, which is negotiating new two-year collective wage agreements with the employers' associations.

Although leaders on both sides said they were no nearer an agreement than when talks started in December, the mediator has the power to postpone a conflict if he believes there is a chance of a negotiated settlement. The union strike plans would paralyse manufacturing industry, as well as the power utilities and oil and petrol deliveries.

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EUROPEAN NEWS

Bundesbank elated by joint action against dollar

By Jonathan Carr in Frankfurt

THE West German Bundesbank has been able to avoid boosting its discount rate and perhaps slowing economic growth, thanks not least to the concerted central bank intervention against the U.S. dollar on Wednesday.

Bundesbank officials are happy about the close European co-ordination in Wednesday's action, and happy that the U.S. made a token contribution, too.

In the wake of the intervention effort, and with the dollar hovering at around DM 3.32, the Bundesbank central council yesterday decided to leave the discount rate at 4.5 per cent, its level since last June.

It is pointed out that pressure to increase the rate and thus help support the Dollar on foreign exchange markets, would have been much stronger if the dollar had been at its Tuesday level of close to DM 3.50.

While a discount rate boost might have strengthened the West German currency, it would also have been criticised for leading a general rise in interest rates and slowing economic recovery. Instead, the Bundesbank was able to confine itself to more popular action—offering more liquidity to the banks through a new securities repurchase accord at a fixed interest rate of 5.5 per cent.

Economics Minister survives 'quit' call

By Laura Raun in Amsterdam

FOR THE third time in as many months, Mr Gijb van Aardenne, the Dutch Economics Minister, has survived parliamentary calls for his resignation stemming from his role in the Rijn-Schelde-Verolme (RSV) debacle.

The stalwart Mr van Aardenne yesterday brushed aside renewed attacks from opposition MPs over his handling of RSV, which was the largest shipbuilding group in the Netherlands until it went bankrupt in 1983 despite a £1.7bn (£101m) in state aid.

The Economics Minister counselled that he already had answered questions over a "blank cheque" given to RSV, his position in the Cabinet and his relationship with Parliament.

Expectations last night were that yet another round of parliamentary debate over the RSV affair would be held next week.

A parliamentary inquiry released last December concluded that Mr van Aardenne had promised RSV a

"blank cheque" in 1979 to cover the costs of closing its large shipbuilding operations. The Minister also was accused of giving parliament "unsatisfactory and misleading" information about the affairs of RSV in 1980 while the concern was absorbing millions of guilders in taxpayers' money.

The inquiry's findings immediately sparked a political uproar and a late-night parliamentary motion of censure, which Mr van Aardenne, a Liberal Party member, survived by a comfortable margin.

He then survived fresh calls for his resignation early this month when inquiry commission members appeared before Parliament for further debate on RSV. Liberal Cabinet members have threatened to pull out of the governing coalition with the Christian Democrats if Mr van Aardenne is forced to resign.

In his defence, the minister has argued that he had the Cabinet's implicit backing in finance RSV's slimming-down operations

Bank of Italy voices concern on economy

By James Buxton in Rome

THE BANK of Italy yesterday voiced publicly its deep concern about prospects for the economy this year.

Public spending was again likely to outpace income, it said, and wages were being dragged upwards by inflation that reflected past inflation. It was sceptical that inflation could be kept to an average 7 per cent this year.

The bank's foreboding in the latest issue of its twice-yearly bulletin, underlining in public the message the bank has been conveying recently to the Government.

Yesterday, Sig. Bettino Craxi, the Prime Minister, held a meeting of his inner cabinet which examined the limited possibilities for action on the economy.

The central bank applauds Italy's performance last year in achieving almost 2 per cent growth in GDP and reducing inflation to 8.6 per cent on an annual basis.

But it said that growth this year will be limited not only by the fact that "European countries do not seem able to resume on their own path of economic growth which the high level of unemployment makes necessary," but that Italy has serious domestic obstacles to growth.

Inflation is no longer declining and price increases this year have averaged 1 per cent a month, it says.

The budget deficit has already had its forecast raised to £95,000m (£45bn) from £90,000m. It is in danger of going higher because of probable delays in bringing on stream new sources of revenue and because of the lack of measures to keep increases in spending within the 7 per cent ceiling this year.

The bank points out that civil servants' wage costs rose by no less than 14 per cent in 1984, while pensions are likely to cost the state almost 12 per cent more this year than last.

Industrial wages will rise by almost 10 per cent this year, it says, and if the proposed referendum on last year's reform of wage indexation goes ahead, and produces a negative result, they will go up by more than another 1 percentage point.

The bank says that the built-in "fall-or-inflation" and the growing deficit on the current account (which amounted to £2,235bn in the first nine months of 1984, compared with a surplus of £1,500bn in the same period of 1983) threaten the recovery of investment.

speed and flexibility of EEC response to decisions making had also been accelerated and improved.

Sig Natali emphasised, however, that the Community put the greatest importance on averting such tragedies. The third Limé Convention, signed last December, had reorientated EEC programmes with 64 African, Caribbean and Pacific states towards food self-sufficiency schemes.

Work was also under way to seek solutions to the spread of deserts and soil erosion.

SOVIET FOREIGN MINISTER FLIES IN FOR 48-HOUR VISIT

Gromyko to sound out Madrid on Nato role

By David White in Madrid

MR. ANDREI GROMYKO, the Soviet Foreign Minister, arrived here yesterday on an official 48-hour visit during which he was expected to sound out Spain's Socialist Government on the country's future position in Nato.

Sr Felipe Gonzalez, the Spanish Prime Minister, held talks with Mr Gromyko only shortly after meeting Gen. Vornon Walters, President Ronald Reagan's nominee for U.S. ambassador to the United Nations, yesterday morning.

The Soviet minister, who flew to Spain from Rome after talking with Italian leaders and the Pope, is due to meet King Juan Carlos today.

Sr Fernando Morán, the Foreign Minister, said that there was no agenda for the talks but that they were expected to cover a wide range of bilateral and multilateral issues. The two foreign ministers were scheduled to hold discussions both yesterday and today.

The visit takes place amid continued speculation about Spain's plans to hold a referendum on Nato next year. Sr Gonzalez has made clear his position recommending that Spain maintain its current status in the alliance, which it joined three years ago without becoming part of the integrated military structure.

THE SOVIET President, Mr Konstantin Chernenko, made his second appearance in five days yesterday after an eight-week absence through illness, writes Patrick Cockburn in Moscow. The official news agency Tass said that Mr Chernenko, who is 73, was presented with his credentials as a Deputy to a Soviet regional parliament.

Although his reappearance shows that reports that he had suffered a severe stroke are untrue, it is still unclear that he has the strength to play a leading role in government. Television and Press pictures tend to confirm the belief that he is severely incapacitated by his respiratory illness, a diagnosis confirmed by a Hungarian Communist leader.

Mr Gromyko is expected to use his visit principally to exchange views on the arms Geneva talks. Sr Morán said there would be an exchange of views on the arms

race but that the Spanish Government would not be drawn into taking a position on President Reagan's Star Wars strategic defence initiative.

The Spanish side will be especially keen to discuss Soviet attitudes towards Central America in view of Madrid's active support for the Contadora group's peace initiatives.

During the visit, the two countries, which have only had diplomatic relations since 1977 after the end of Francoism, are due to sign a series of minor agreements on double taxation and cultural matters and to discuss expansion of trade, which runs heavily in the Soviet Union's favour.

Glomp stands firm on defence of priests

By David Buchan

CARDINAL JESSE Glomp, Primate of Poland, said yesterday that relations between the Catholic Church and the state had "cooled" after the murder by secret policemen of P. Jerzy Popieluszko, the pro-Solidarity priest, but that the Church would always defend its priests against political attack.

Speaking in London towards the end of his 11-day tour of Britain, he said that while the Church's work was primarily pastoral, it would "always support something good in itself". He gave as an instance, the right of workers to a union of their choice, which was a "basic human right," but he conceded that a free trade union like Solidarity or political pluralism were "not practical

propositions in Poland today."

Cardinal Glomp, who met the Archbishop of Canterbury yesterday, is expected to have an informal talk with Sir Geoffrey Howe, the Foreign Secretary, on Monday before flying home. He was clearly well informed in advance of the UK government's unwillingness to contribute towards the planned fund for private Polish farmers which the Church is sponsoring.

He recognised that the "very large" amounts of money once envisaged for this fund—some \$2bn was initially talked of—would not now be forthcoming from the West, but he added, "I feel strongly that if the original pilot project could become a reality," the whole scheme could yet get off the ground.

Pact call to speed troop talks

By Patrick Blum in Vienna

THE WARSAW PACT called yesterday for accelerating the negotiating process in the talks here on reducing conventional forces in Europe (CMFR).

A spokesman said this would give practical meaning to the ceremonies marking the 40th anniversary of the victory over fascism. He also confirmed that the Pact was now initially seeking a partial, rather than a comprehensive, agreement.

The Warsaw Pact proposal is for an initial reduction of 20,000 troops by the Soviet Union and 18,000 by the U.S. within a year of reaching agreement. This would be followed by larger reductions in Nato and Warsaw Pact forces. It also includes a commitment that there would be no increases in troops held by both sides

in the Central European theatre for a period of three years. All these elements would be legally binding on each side.

Nato gave a cautious welcome to the proposal last week but sought clarification especially on the connection between the first steps and follow-on measures, including verification.

The Western alliance has been pressing for a comprehensive agreement covering all troop reductions and verification procedures.

Speaking yesterday for the Warsaw Pact, Mr Josef Sestak, stressed that an initial agreement would have to include a clearly stated commitment to reach a comprehensive agreement. "The linkage (between the first steps and further measures) is logical. We would

like follow-on measures to be fixed in legally binding articles in an initial agreement. The continuation of the negotiations would be embodied in the draft agreement as one of the binding commitments," he said.

Mr Sestak said he hoped that the West would be able to respond positively to the proposal, although he warned that its response would be seen as an indication of its political will to achieve real progress.

A Western response is unlikely before the ceremonies on May 8 marking the Allies' victory. The current round of talks ends on March 28 and the next round should not start until mid-May by which time Nato members may have agreed a fuller response to the proposal.

EEC rebuts famine aid attacks

By Ivo Dawny in Brussels

THE EUROPEAN Commission moved yesterday to stem criticism of EEC famine relief programmes aimed at the starving regions in Africa. Sig Lorenzo Natali, the Development Commissioner, countered claims that the Community had given "too little and too late" by insisting that its first emergency aid programme worth Ecu 84m (£54m) had been launched as early as April.

This had been followed by a further Ecu 60m in October before the Dublin heads of government agreement in December which provided Ecu 280m more.

These schemes alone ensured that EEC food aid reached more than 3m people by the end of the year, he said. The Dublin agreement had committed 1.2m tonnes of cereals to the eight worst hit countries up until December, and this had now been exceeded by more than 250,000 tonnes.

The Community was also supplying transport, clothing and medical aid. Significant steps had been taken to co-ordinate aid distribution with other agencies, including non-governmental organisations and the United Nations. The

speed and flexibility of EEC response to decisions making had also been accelerated and improved.

Sig Natali emphasised, however, that the Community put the greatest importance on averting such tragedies. The third Limé Convention, signed last December, had reorientated EEC programmes with 64 African, Caribbean and Pacific states towards food self-sufficiency schemes.

Work was also under way to seek solutions to the spread of deserts and soil erosion.

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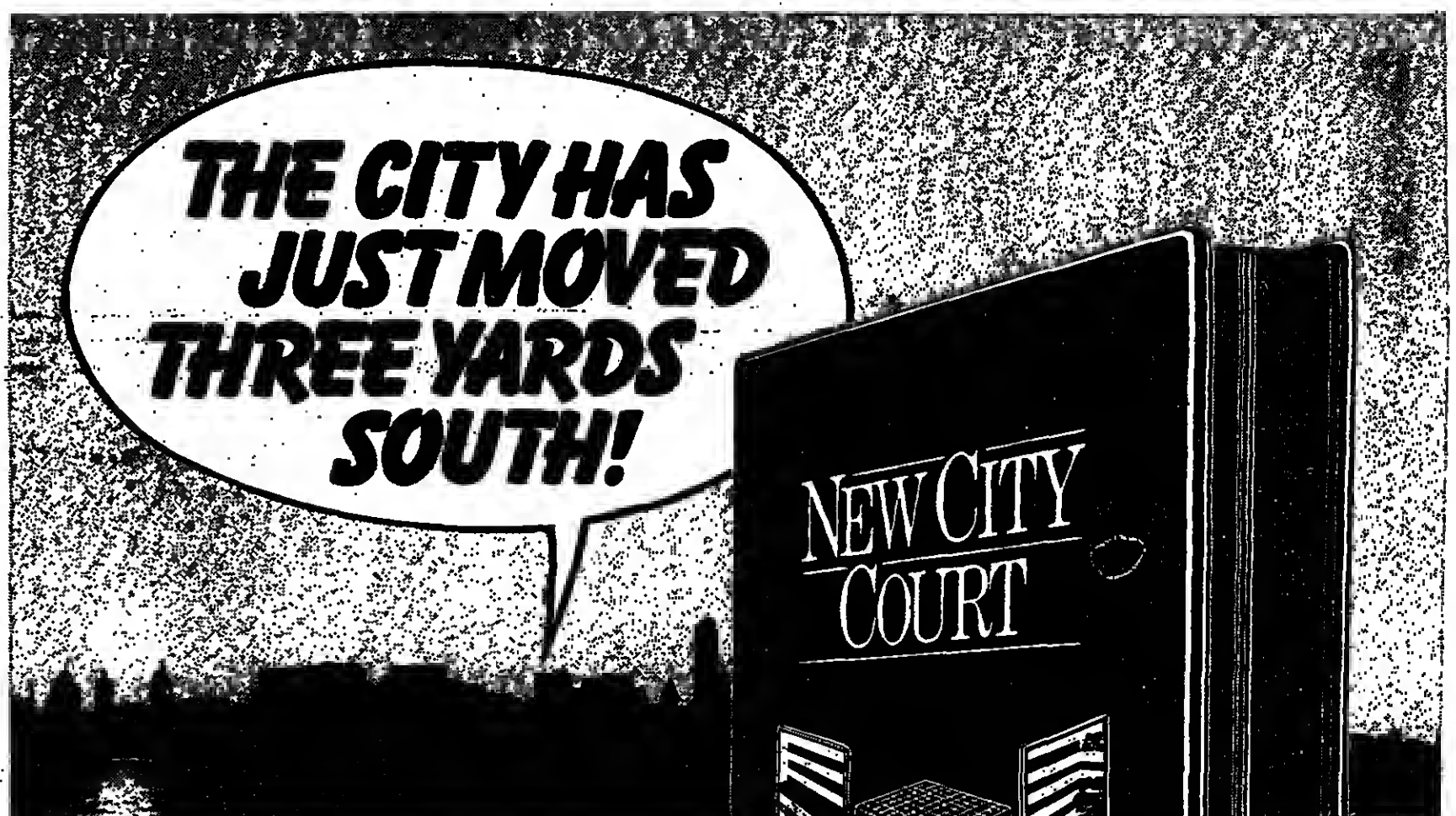


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OVERSEAS NEWS

Hong Kong
opens new
crossing
to China

By David Dodwell in Hong Kong
A NEW border crossing between Hong Kong and mainland China was opened yesterday at Sha Tau Kok in the north-eastern New Territories.

The crossing - providing only the second checkpoint for road vehicles travelling to and from China - is expected to relieve the current acute bottleneck at the border. It will also speed access to the site of the 1,800MW Daya Bay nuclear power plant, where construction work is about to begin.

Sha Tau Kok, at the easternmost extreme of Hong Kong's land border with mainland China, was a funnel for large numbers of illegal immigrants from the mainland until just three years ago.

As the Shenzhen special economic zone has grown into a substantial city on Hong Kong's northern border, so the Sha Tau Kok crossing is intended to serve the undeveloped eastern end of the zone.

The Shenzhen authorities plan several tourist developments along the coast near Sha Tau Kok.

At present about 10,000 vehicles pass every day through the single road crossing to the mainland at Man Kam To. Serious congestion has led to frequent complaints.

Jurek Martin in Tokyo assesses the significance of a kingmaker's illness

Tanaka men play bedside politics

THE TEMPERATURE of Japanese politics, already feverish, rose sharply yesterday on the news that Mr Kakuei Tanaka, the former Prime Minister and current kingmaker extraordinary, had been rushed to hospital on Wednesday night.

A medical bulletin said he had suffered a "mild" stroke which had, at least temporarily, impaired his ability to speak and move. But it said he was in no immediate danger, and was likely to remain in hospital, assuming normal convalescence, for "three to four weeks."

Within hours of Mr Tanaka entering hospital, the high and mighty of Japanese politics trooped to his bedside, including Mr Yasuhiro Nakasone, who would not be Prime Minister today without Mr Tanaka's support and whose hopes for an extended period in office still rest on him.

Although Mr Tanaka, who is 68, has not been in the best of health for years, possibly the result of the strain of his long Lockheed bribery trial, it would be unwise to underestimate the significance of this clearly severe affliction for two reasons.

The first is that, by Western standards, the Japanese have remarkably little tolerance for physical frailty, especially in their public figures. In January, for example, the Speaker of the Lower House was virtually hounded out of office because illness and age cast doubt on



Mr Yasuhiro Nakasone: crucial support



Mr Kakuei Tanaka: extraordinary influence

his abilities to perform ceremonial duties in front of the Emperor; physical weakness can equal loss of respect - and Mr Tanaka, for all his perceived faults, is nothing if not respected.

The second, very relevant in the current political climate, is that Mr Tanaka has been struck down at, for him, a very inopportune time, in that he has been grappling for the last two months with the first direct challenge to his factional authority, which is the root of his power.

In January, Mr Noburo Takeshita, the Finance Minister and a member of the Tanaka faction, set up a political support group inside

the faction to further his prime ministerial ambitions against Mr Tanaka's wishes. The two have subsequently fought themselves an uneasy, and if the stories of money flying around are half true, expensive truce.

One of Mr Takeshita's leading supporters, saying that Mr Tanaka's illness had had "a tremendous impact," explained that the faction was torn between backing three men for the prime ministership - Mr Takeshita, Mr Nakasone or Mr Susumu Nakai. Everything, he added, depended on whether Mr Tanaka recovered his health and faculties.

Beyond this particular conflict, the affairs of the ruling Liberal Democratic Party are now dominated by the debate over the pending generational change in leadership. Mr Tanaka, former prime ministers Suzuki, Fukuda and Miki and even, for all his vigour, Mr Nakasone, represent the old guard who must some time give way to the likes of Mr Takeshita, Mr Shintaro Abe, the Foreign Minister, Mr Kiichi Miyazawa and possibly others.

The unanswered question is simply when the transition will be effected. Mr Tanaka and, probably, Mr Nakasone are said to want an early general election this year - in which the LDP could expect to recoup its losses of 1983 - in order to prolong their hold on power; success at the polls might enable them to rewrite party rules to give Mr Nakasone longer in office; he is supposed to step down no later than November next year.

But each of the "new leaders," as they are known, are still building their power bases and prefer to wait until next year. Their ability to do so may be increased if Mr Tanaka is effectively removed from the action at a critical time.

Indeed, the whole drama of the day was yet another testament to Mr Tanaka's extraordinary influence, in perceived good and ill, on the Japanese body politic 12 years after he resigned as Prime Minister.

Links with
UK still
good, says
Lange

By Robert Mauthner, Diplomatic Correspondent, in London

NEW ZEALAND'S Prime Minister, Mr David Lange, categorically rejected suggestions in London yesterday that criticism of his country's anti-nuclear policy by Mrs Margaret Thatcher, the British Prime Minister, would in any way affect the good relations between Britain and New Zealand.

Mr Lange is due to have talks next Monday with Mrs Thatcher, who in Washington last week publicly expressed her disapproval of New Zealand's policy of not allowing nuclear-armed or nuclear-powered ships to call at its ports.

In Sydney, meanwhile, Mr Adam Butler, British Minister for Defence Procurement, said Britain would continue its arms sales to New Zealand despite the fact that the U.S. had curtailed its defence co-operation with Wellington because of its anti-nuclear policies.

Mr Lange made it clear that his Government's policies and the U.S. decision to withhold intelligence material from New Zealand did not spell the end of the Anzus defence pact, grouping the U.S., Australia and New Zealand.

Peres remains firm
on peace initiative
despite Likud anger

BY DAVID LENNON IN TEL AVIV

MR SHIMON PERES, Israel's Prime Minister, remains confident that the flurry of diplomatic exchanges with Egypt this week through personal emissaries may produce a breakthrough in the deadlocked Middle East peace process as well as improving bilateral relations.

The Labour Premier and his aides do not share the view of the right-wing Likud Party partners in the national unity government, that the peace initiative of President Hosni Mubarak is a public relations ploy intended to improve the Egyptian leader's image on the eve of his visit to Washington.

Dr David Levy, Likud Deputy Premier and Minister of Housing, yesterday described the latest developments regarding the Palestinian issue as "dangerous" and "a conspiracy."

Another senior Likud figure, Mr Meim Kaufman, said the positive response of the Premier was an attempt by the Labour Party to torpedo the unity government.

Mr Peres insisted the idea of direct negotiations with a joint Jordanian-Palestinian delegation has promising elements.

At the same time, the Premier made it clear when he briefed the U.S. Ambassador in Israel, Mr Samuel Lewis, about the contacts with Egypt that Israel

not only opposes any Palestine Liberation Organisation representatives being among the Palestinian delegates, but also the idea of the joint delegation meeting with the U.S. before an Israeli delegation joins the negotiations. He said this could be a way for the PLO to try to gain indirect U.S. recognition.

The exchange of emissaries continued yesterday with the director-general of the Prime Minister's office, Mr Avraham Tamir going to Cairo and Mr Moshe Shabab, the Israeli Energy Minister returning home from talks in the Egyptian capital.

Despite rejection of any PLO participation, officials in Jerusalem said yesterday that Israel has no objection to who chooses the delegates. Mr Mohammed Bassiony, the Egyptian charge d'affaires in Tel Aviv, stressed that the PLO leadership would be the one to choose the Palestinians to attend the peace talks.

Back in the late 1970s when there was discussion about a similar delegation in the wake of the Camp David accord, the names of two prominent Palestinian professors working in the U.S., Dr Edward Said and Dr Walid Khalidi, were mentioned as being non-PLO figures who might be acceptable to the PLO and to Israel.

Beirut's foreign currency
reserves fall to \$260m

BY NORA ROUSTANY IN BEIRUT

LEBANON'S foreign currency reserves have dropped to \$260m (\$240.7m) from \$2.4bn just over two years ago, Western diplomats said in Beirut yesterday and there were further reports this week that the central bank was selling dollars. In small amounts, to increase the supply of the U.S. currency.

The country's dwindling foreign currency holdings have curtailed the bank's ability to influence market trends, and there is growing concern over promised Arab aid. Mr Rafik Hariri, who of Lebanese origin but carries a Saudi diplomatic passport, carried a message to President Gemayel on Tuesday from King Fahd of Saudi Arabia, and official sources said Mr Hariri and his Saudi backers were insisting on the abolishment of several decrees passed in 1983 under emergency powers.

other aid, but it seems Saudi financial assistance may be conditional on the repeal of decrees restricting non-Lebanese ownership in real estate and newly established banks, in addition to a demonstration that the country has achieved at least some stability.

Mr Rafik Hariri, who of Lebanese origin but carries a Saudi diplomatic passport, carried a message to President Gemayel on Tuesday from King Fahd of Saudi Arabia, and official sources said Mr Hariri and his Saudi backers were insisting on the abolishment of several decrees passed in 1983 under emergency powers.

Gandhi's reform plans set
for boost at state polls

BY JOHN ELLIOTT IN NEW DELHI

OVERWHELMING political support for Mr Rajiv Gandhi, India's Prime Minister, is expected to be reaffirmed in the next few days when nearly three quarters of the country's 380m electorate goes to the polls to elect assemblies in 11 states.

Mr Gandhi was swept to power with a landslide victory in the country's general election at the end of December and is now expected to do badly in only one, or possibly two, southern states.

The elections will reinforce his authority to pursue a wide range of economic and other reforms that he has been mapping out in speeches in recent weeks.

Many of these policies will be developed in the country's annual budget, which has been fixed for March 18. That day should mark the end of over four months of delays in the making of detailed policies and decisions.

The delays started with the assassination of Mrs Indira Gandhi, Mr Gandhi's mother, on October 31. This was followed by the general election campaign. Since then, widespread changes in top ministerial and civil servants' posts, plus a spy scandal involving nearly 20 civil servants, has slowed down the machinery of government.

Negotiations of many major contracts have been held up and are only just restarting. Many Indian representatives of foreign companies have found it difficult to gather

information from their sources in the Civil Service because civil servants are being unusually reticent in the wake of the uncovering of the spy ring.

By the end of March or early April, however, by which time the Government's annual statement on trade policy will also have been announced, the decision-making is expected to move back into top gear.

The state elections start tomorrow in 940 constituencies in four states involving 9,000 candidates and 120m voters. Voting for another 1,584 constituencies in the rest of the states continues next Tuesday.

The elections will bring a large number of new Congress I representatives to power because Mr Gandhi refused election tickets to more than 600 sitting Assembly members in an attempt to clear out the most corrupt and inefficient people from his Congress I party.

The only major defeat for Mr Gandhi's party is expected in the southern state of Andhra Pradesh, where the Telugu Desam regional party of Mr N. T. Rama Rao, a former film star, is expected to be re-elected to power.

Plans are being finalised for Mrs Margaret Thatcher, the UK Prime Minister, to meet Mr Gandhi in New Delhi at the end of a tour of south-east Asian countries and Sri Lanka. It was announced in London yesterday that Mrs Thatcher would make her previously postponed tour of Malaysia, Singapore, Indonesia and Sri Lanka in mid-April.

South Africa unveils
population programme

BY ANTHONY ROBINSON IN JOHANNESBURG

THE SOUTH AFRICAN Government yesterday unveiled details of a new long-term population-control programme, part of a wide-ranging review of policy towards black urbanisation.

Under the new programme the emphasis has switched from reliance on traditional birth control towards encouraging black urban development and voluntary birth limitation through higher living standards.

The aim is to limit population growth to a maximum of 61m people, excluding the four "independent" homelands, by the turn of the next century. The current population, excluding some 4.5m people in the homelands, is 28.4m.

Dr Boet Schoeman, director of the population programme, said the

whites had already fallen below the population replacement level of 2.1 per cent to 2.08 per cent, while the rate for "coloured" (mixed race) growth was 3.4 per cent, and that of blacks 5.2 per cent.

Studies had shown, however, that the growth rate for urban blacks alone had dropped to that of the coloured population. "It is clear that what we have to do is to urbanise blacks and to raise the quality of life," Dr Schoeman said.

The South African Government has only recently recognised the permanence of a large black population in "white" South Africa. It now appears to have committed itself to a long-term programme of urban improvement for blacks in order to head off a feared demographic explosion.

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WORLD TRADE NEWS

UK would boost its Japanese trade 'by joining the EMS'

BY JUREK MARTIN IN TOKYO

BRITISH membership of the European Monetary System could help increase trade with Japan and Japanese investment in both the UK and the rest of the Community, according to Sir James Clesington, president of the Confederation of British Industry.

Sir James, who has been conferring with the Kaidanren, the CBI's Japanese counterpart, and other industrialists here this week, saw two principal Japan-related advantages to the UK joining the EMS. A recommendation by the CBI's Council is that it should indicate to the Japanese that UK industry is now confident that it can compete with West Germany and France and was, thus, a worthy potential partner and supplier. The inclusion of Europe's two leading currencies, sterling and the D-mark, in the same framework should lead to more handling of trade finance in the Ecu and other EMS currencies, thus minimising what he described as "the yo-yoing of exchange rates" that make life so difficult for multinational corporations.

Sir James also saw a possible additional lever in trying to persuade Japan further to liberalise its financial system, and bring it more in line with the market practices of London and New York.

He conceded that Mrs Margaret Thatcher, the British Prime Minister, still apparently sided with the Treasury in its opposition to UK membership. But, he maintained, "political and business pressure is moving against the Treasury."

As well as the endorsement of membership by a wide majority of the CBI Council, he said the

Bank of England was now in favour of joining, as were some UK Cabinet ministers and a growing cross-section of political opinion.

The Treasury, he said, had previously maintained that the inclusion of sterling in the EMS would lead to more frequent changes in UK interest rates. But recent experience in defending the pound's slide against the dollar seemed to disprove this.

Overall, Sir James, after his first visit here, espoused a low-keyed analytical approach to commercial relations with Japan, a contrast, refreshing to the eyes of some observers, to the hectoring complaints and demands that generally characterise discussions on trade friction, especially at present.

He acknowledged, for example, that it was not simply Japanese barriers which kept UK companies out of the Japanese market, many he said, had for obvious reasons decided to commit most of their available resources to Europe and to the U.S.

Serious attention, he went on, should be paid—by both foreign authorities and the Japanese—to the problems of those companies already in the Japanese market which were still complaining about discrimination. He thought it was very important that Japanese import consciousness be filtered down from the top to middle management purchasing levels; government procurement policies also had a major role to play, though he admitted that "a brick wall" seemed to have been erected around Japanese buying of defence equipment from anywhere other than the U.S.

Thais seek countertrade

THAILAND HAS set new export promotion guidelines under which Government agencies and state enterprises will ask countries exporting to Thailand to reciprocate by buying Thai products, Commerce Ministry officials said, Reuters reports from Bangkok.

They said the countertrade policy adopted by the Cabinet last week will apply to all trading partners, and will not be used to discriminate against any country.

The Cabinet also approved a

proposal that different government agencies should in future co-ordinate their imports to enhance their bargaining power. The policy is part of Thailand's export promotion drive which the Government hopes will help cut the trade deficit to baht 64bn (£2.1bn) this year from a preliminary baht 70bn in 1984. Thailand's traditional big trade deficit with Japan, which accounts for over half of its total trade gap, is a factor prompting the Government to introduce the countertrade practice.

ECGD emerges unscathed from Commons committee

BY DUNCAN CAMPBELL-SMITH

FIGHTING talk accompanied yesterday's launch of the Commons Trade and Industry Committee's report on the Export Credits Guarantee Department (ECGD). "If the spear is not sharp at the tip," said Mr Kenneth Warren, the committee's chairman, referring to Britain's export drive, "it does not matter how heavy it is behind."

The committee has left no doubt that, unlike the Matthews Report produced for the Government in March 1984, it sees the ECGD broadly in its present shape as the sharpest available tip to spearhead UK exports.

In presenting this conclusion, though, the report slightly belies the animated spirit which enlivened its cross-examination of a good many witnesses in November and December. Its conclusions, perhaps inevitably, are generally cautious and leave the minutes of the committee's

evidence to speak for themselves.

For example, it is notably muted: "We endorse the disquiet voiced in the Matthews Report," it says, "that a preoccupation with ECGD's short-term cash difficulties could hinder taking an appropriate view of the longer term perspective."

The report has nothing to say on the critical issue of when the short-term, as it were, becomes the longer term—though the committee took the Treasury to task last November over what one member described as "this wholly obvious point."

Instead, the report almost outdoes the Treasury itself in insisting that the onus on the ECGD to run at "no net cost to public funds" is a formula to be applied only with the greatest flexibility.

The report accepts that the nature of the ECGD's long term credit insurance operations makes it difficult, if not impos-

sible to be precise about the span of years over which net cash flow losses—as incurred in 1983-84 and 1984-85—might be acceptable.

Again, the report recommends greater autonomy for the ECGD but makes few overt references to the many ways in which its witnesses urged that the Department, even while remaining within the civil service, should be injected with a far more commercial ethos. "There is a big difference," as one banker told the committee, "between a civil servant and a businessman."

The report recommends that the ECGD be allowed to launch a recruitment drive at all levels, but does not record the committee's own view—expressed at the launch yesterday—that this should be accompanied by a drive to make the ECGD's salaries roughly competitive with those available to its staff.

Criticism of the Treasury, for

who move to the private sector.

This was one of the problems addressed by the Matthews Report in urging that the ECGD be made a public corporation. The report rejects this idea out of a concern "that if ECGD loses the status accorded it as a Government department, this will be seen by outsiders as a withdrawal of Government support." The use of Treasury guarantees for innovative funding moves—which have already proved a success in at least one instance—is not discussed.

The report makes clear the committee's generally high opinion of the ECGD's staff and efficiency, though it accepts that relocating its Comprehensive Guarantee Department to Cardiff now appears a mistake. This ought to be rectified, it says, by means of improving the ECGD's technological facilities, most especially its communications equipment.

Last, the report's recommendations focus on the peripheral advisory work which the ECGD inevitably finds itself doing for exporters under the present system. An inordinate amount of time is spent in this context helping smaller companies and the report suggests the British Overseas Trade Board do much more of this, preferably from offices located alongside the ECGD.

Insofar as the report presents only the positive conclusions of the Commons Committee, however, it omits some key reservations at least about several of the more striking points made by witnesses to the committee. For example, the report makes little or no reference to such financial questions as the desirability of some alternative to flat-rate premiums, the introduction of reinsurance or the possibility of investing ECGD reserves directly in the

private sector capital markets.

Above all, the committee has decided in its report not to comment on two particular criticisms levelled at the ECGD. Executives of Citibank argued in their evidence that "interest rate equalisation is superfluous and should be done away with," in favour of some alternative mechanism which might make Government assistance more discriminating.

And second, executives from the UK clearing banks expressed some concern that the ECGD had recently begun to change its attitude and policy to cover applications, complicating relations with the banks.

The report does not touch on this directly, but it is clearly sympathetic to the view that the ECGD is performing a vital role under increasingly onerous constraints—which it hopes that imminent Government reforms might alleviate.

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Berlin-Consult in China meat packing deal

By Leslie Collett in Berlin

WEST BERLIN'S finance chief Herr Gerhard Kunz has returned from a visit to China with a contract for the city owned Berlin-Consult engineering consultancy to build a second meat packing plant in a Chinese province.

In December Berlin-Consult signed a contract with the authorities in Qinhai province to build a slaughter house and meat packaging plant worth \$20m.

Construction is to begin in May in Yangou province of a meat packing plant worth \$3m which is to process 35 tonnes of ham daily largely for export. The Bank of China, Herr Kunz said, had given a guarantee of payment for both projects so that financing problems are not expected.

West Berlin's AMK exhibition and fair company is to organise the first computer graphics exhibit in China in co-operation with the World Computergraphics Association.

The exhibition along with a symposium is to be held next October 4 to 9 in Peking.

Some 60 Western companies are to display their products and about 300 Chinese participants are expected.

FLANDERS TECHNOLOGY INTERNATIONAL FAIR OPENS European high-tech gap bewailed

BY FRANK GRAY IN GHENT

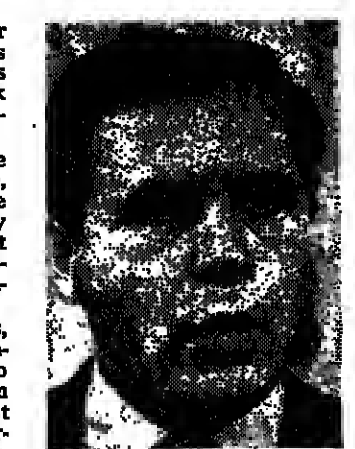
A SENSE of urgency over Europe's loss of competitiveness in high technology trade has prompted the opening this week of the biennial Flanders Technology International fair.

The fair, promoted as the largest of its kind in Europe, serves as a showcase for the hundreds of high technology industries that have in recent years chosen to set up subsidiary units in the Flemish-speaking part of Belgium.

Headed by Mr Gaston Geens, the Flanders Regional Government launched the fair two years ago and has used Belgian Government incentives to boost investment in the region, particularly around Ghent, Brugge, Ypres and the eastern district of Limburg.

The crowded corridors of the exhibition centre this week lend support to official claims of the fair's success. Some 730 companies and research groups have set up high technology exhibits this year, a 50 per cent rise on 1983. About 60 per cent of the exhibits were staged by companies with Belgian operations.

But behind this facade were expressions of concern over Europe's continuing high unemployment and its need to close the technology gap with the U.S. and Japan.



Mr Gaston Geens

Mr Wilfried Martens, the Belgian Prime Minister, pointed out that in the past decade 14m new jobs were created in the U.S. and 3m in Japan, while 2m were lost in Europe.

"Between 1970 and 1982, the EEC lost 17 percentage points of world market share in high technology products while the U.S. and Japan gained 36 and 33 points respectively," he said at the opening of the fair.

Mr Jacques Delors, the European Commission President, stressed the Community's support for a common effort to

build up the Continent's high technology expertise.

He said that in the next two years, the Commission would launch research and development programmes on radiation protection, basic technical research, hiotechnology, non-nuclear energy sources, reactor safety, thermomolecular fusion and radioactive waste. Within the next month, the commission is to submit a report evaluating the position of European industry in production automation, he added.

M Delors emphasised the importance of the European Strategic Programme for Research and Development in Information Technology (Esprit).

Commission officials pointed out that Esprit's aim is to give a technological push within the Community to information technology.

The programme has been given a budget of Ecu 1.5bn (£915m) half of it from the Community budget and half from industry.

The Commission recently gave a go-ahead for 104 collaborative research projects to be undertaken under the Esprit umbrella. The projects will involve some 270 different European companies and research bodies.

Shakespeare heads the bill of BBC programme exports

BY RAYMOND SNOODY

YUGOSLAVIA HAS joined an increasing number of countries with the purchase this week of the British Broadcasting Corporation's dramatisation of all 37 of Shakespeare's plays.

In making the announcement, Mr Bryon Parkin, managing director of BBC Enterprises, which groups many of the state-owned network's commercial activities, said he hopes soon to have sold more than £2m worth of BBC programmes.

The BBC last night concluded four days of programme screening at its annual Showcase event for television buyers from around Europe.

This year's event, which took place in Stratford upon Avon, coincided with the completion of the Shakespeare project, with the production of Titus Andronicus.

More than 160 programme buyers from 25 countries, a record, attended some part of Showcase.

Apart from buying all the Shakespeare plays—the BBC will sell only the entire package—Yugoslavia became the first Eastern European country to buy Threese, the drama documentary on nuclear war. Other BBC successes at Stratford include Miss Marple, the Agatha Christie series, bought by West

Germany, Finland, Spain, Italy and Greece. But Fawcett Towers, the John Cleese comedy, is still selling well. It was bought this week by East Germany, Portugal and Spain—although there were rumours that the clumsy Spanish writer in the series might become a Mexican for showing in Spain. Yes Minister, the satire about the relationship between a civil servant and his minister, has been sold to West Germany—in German.

BBC Enterprises had a turnover of £31.5m for the year to March 1984, and more than £20m came from the sale of TV programmes abroad. Sales in both U.S. and Europe increased by 50 per cent.

This year for the first time each buyer had his own booth complete with television set and mediaeval-style decorations with four channels to choose from from 9 am until 6 pm.

The booths, with a total of 150 television sets, were designed to give greater privacy and fewer distractions. Mr Anton Kjaedegaard of Danish Television said Showcase was the best organised market he had ever been to.

National tastes and sensitivities were clearly displayed in what buyers chose. The Scandinavians were deeply impressed by BBC's wildlife programmes

How to improve a plane.

No blinking lights telling you when to sit down.

Pilots who land right in the city centre.

Seats face each other. See who you're talking to.

No need to belt up.

Fresh meals on real plates with real knives and forks.

More loos, less queues.

See the country, not the clouds.

Wider seats with plenty of legroom.

Bigger seat space so your neighbour can't recline his head on to your lap.

Proper tables instead of pop-out plastic postage stamps.

Wider aisles, so you can go for a stroll.

Two abreast seats, so you're always near a window.

No jet roar.

We're getting there ➡ InterCity

AMERICAN NEWS

White House dismisses Ortega's peace proposals

BY REGINALD DALE, U.S. EDITOR IN WASHINGTON

THE WHITE HOUSE yesterday rejected a new Nicaraguan peace initiative, dismissing it as a propaganda attempt to thwart Ronald Reagan's plans for fresh aid to the anti-Government Contra rebels.

The White House statement came in swift response to an announcement by Nicaragua that it would send home 100 Cuban military advisers and institute an "indefinite moratorium" on new arms acquisitions.

Mr Larry Speakes, the White House spokesman, said that the move was "nothing in the so-called peace proposals," announced by Sr Daniel Ortega, the Nicaraguan President, on Wednesday night. "He has launched what appears to be a fairly sophisticated peace offensive to influence the U.S. Congress," Mr Speakes said.

The 100 Cubans mentioned by Sr Ortega were "but a token number of the 2,500 in 3,500 Cuban military advisers and security personnel and the 3,500 to 4,000 Cuban civilians who are in Nicaragua," Mr Speakes said.

As for the arms moratorium, Mr Speakes said that Nicaragua had already indicated that it would not be able to handle much more weaponry in the immediate future, because of the large amount it had already acquired in its build-up over the last few years.

The Nicaraguan proposals "appear to be a change without substance," Mr Speakes added. On Wednesday, the White House said that it would only welcome a new Nicaraguan



Sr Daniel Ortega

initiative if it met U.S. concerns over "the military build-up, the subversion of the neighbourhood, their Cuban and Soviet bloc ties, and the repression of their people, the Church, the Press, and democratic elements within the country."

Tim Cooney adds from Managua: "President Ortega also announced a third measure to ease tensions in Central America. He said that 'practical steps' are to be taken immediately to resolve a diplomatic dispute with Costa Rica. Costa Rica is demanding the release of a Nicaraguan citizen who was captured in the grounds of the Costa Rican embassy in Managua on December 24, having sought asylum there in fleeing from compulsory military service."

This dispute has paralysed the four nation Contadora peace

initiative in Central America and led earlier this month to the cancellation of a meeting between the Contadora Group—Colombia, Mexico, Panama and Venezuela—and the five countries of Central America.

The peace treaty proposed by the Contadora group had also been foundering on Nicaraguan insistence that its foreign military advisers be removed only as part of a multilateral agreement involving the removal of all foreign military advisers from Central America, including the U.S. advisers and military personnel in Honduras and El Salvador.

This latest unilateral step by Nicaragua therefore represents a considerable softening of its previous position and involves approximately 20 to 30 per cent of the Cuban military advisers presently thought to be in Nicaragua.

The U.S. has been demanding that Nicaragua carry out a three stage phased withdrawal of all its Cuban military advisers as a pre-condition for the further advancement of the bilateral talks between the two countries. These talks were unilaterally suspended by the U.S. in January.

The moratorium on the intercepter aircraft, according to the Nicaraguans, should also ally other U.S. concerns. In November last year, relations between Nicaragua and the U.S. reached crisis point, when the U.S. incorrectly claimed that Soviet MIG-21 jet aircraft were about to be delivered to Nicaragua.

Strike at Pan Am forces cut in flights

By Terry Dodsworth in New York

PAN AMERICAN, the U.S.'s third largest airline, was forced to trim its flights to a minimal level yesterday when its mechanics walked out on strike in a pay dispute.

The company said that it was continuing with selective flights to its main destinations using supervisory staff to stand in for the 5,750 mechanics. Nevertheless the walkout had an immediate impact on the airline, reducing New York flights to London, for example, from three to one a day.

The dispute is threatening to plunge Pan Am into a serious crisis at a time when it is engaged on an ambitious expansion plan. Over the past four years, the company has lost \$760m (\$597m) culminating in a \$207m net deficit in 1984, but it has been aiming to break back into profits again through a programme of reduced costs and revenue growth.

Last September, when the company decided to revamp its fleet in a deal with the European Airbus consortium, it stressed that the development programme was contingent on agreeing new concessionary contracts with its 21,000 employees.

Since then Pan Am has been in continuous talks with its five labour unions, trying to negotiate substantial productivity improvements. It agreed a tentative contract with its pilots only a few days ago.

SEC official quits

MR JOHN M. FEDDERS, head of enforcement at the Securities and Exchange Commission in Washington, resigned on February 25 following widespread publicity about the physical abuse of his wife and his growing financial difficulties, reports Stewart Fleming from Washington.

The marital problems, and the violence which the 43-year-old Mr Fedders has employed against his wife of 12 years, has been reported prominently in the Wall Street Journal and the Washington Post this week partly as a result of divorce proceedings in a local court.

U.S. public opposes overthrow

BY OUR U.S. EDITOR IN WASHINGTON

AMERICANS remain strongly opposed to any U.S. involvement in attempts to overthrow the Sandinista Government, despite President Ronald Reagan's strenuous campaign to marshal support for the anti-Government Contra rebels in Nicaragua, according to a national opinion poll published yesterday.

The Washington Post/ABC news poll found 70 per cent against such American involvement, compared with 15 per cent in favour and 12 per cent with no opinion. The level of opposition was as high as, if not higher than in similar polls over

the last year and a half. The poll figures were released as General Paul Gorman, retiring Commander of U.S. military forces in Central America, told Congress that the Contras were incapable of overthrowing the Sandinista Government in "the foreseeable future," regardless of whether they received further U.S. aid.

Gen Gorman told the Senate Armed Services Committee that he still favoured resuming U.S. aid to the Contras, suspended by Congress last year, "so as to keep up economic and political pressure and 'bring the Sandi-

nistas to a reckoning." Asked, however, how long such pressure would take to produce changes in the Nicaraguan Government, he replied: "Years."

The poll showed overwhelming opposition to U.S. involvement in attempts to overthrow the Government in all regions of the country and by all segments of the population, including strong backers of Mr Reagan. Republicans opposed involvement by 60 to 26 per cent—against the Democrats' 76 to 12 per cent.

Brazil 'deluded over inflation risks'

BY PETER MONTAGNON, EUROMARKETS CORRESPONDENT

BRAZIL stands little chance of being able to reduce its triple digit inflation rate and its failure to do so may well impede a return to international creditworthiness, a former top international Monetary Fund official said in London yesterday.

"Public opinion does not seem prepared to pay the unavoidable price for a genuine anti-inflationary strategy, deluding itself instead into believing that there must be some painless process of stabilisation," said Mr Walter Rohbeck, formerly head of the IMF's Western Hemisphere division.

In a generally gloomy assessment of the prospects for Latin America prepared for the board of Libra Bank, the London-based consortium bank, he

warned that Brazil's incoming President, Sr Tancredino Neves, would be much more tied down by public opinion than the preceding military government and have much less room for manoeuvre in economic policy.

There is not much room for an appreciable decline in inflation which was running at an annual rate of some 300 per cent in January, he said. "Brazil's inflation is brought down," it is difficult to foresee a revival of confidence in the Brazilian financial system, and this could well spell a resumption of capital flight on a major scale, particularly if the exchange rate and domestic interest rates are not allowed to keep pace with the inflation," he said.

On other countries Mr Rohbeck, who is now a private con-

sultant, warned that the long term outlook for Mexico was of greater concern than that for Brazil, mainly because of its failure to improve productivity in agriculture, while Chile is needed for political change which could produce "an extended period of instability during which it may well prove impossible to maintain reasonable economic policies."

Mr Rohbeck also warned of a deterioration in the creditworthiness of Colombia, one of only two countries in Latin America that has not had to reschedule its debts.

"Colombia can now be judged to be the country with the most critical balance of payments problem among all the large to medium-sized ones in Latin America," he said.

Argentina, with the possible exception of its government deficit which in 1984 was only exceeded among similar countries in the region by Chile and approximately matched that of Mexico and Peru.

"Official exchange reserves are nearing exhaustion," he said.

Argentina, he said, was the country among the big four in Latin America that "should be the most attractive to foreign lenders." Divisive politics, controversial wage policies, high public deficits and the foreign debt have all conspired to put Argentina in a precarious position. "One is hard pressed to find any incentive in the present situation for the savings of Argentines, such as they are, to be retained at home."

Soaring dollar pushes up U.S. trade deficit

By Stewart Fleming in Washington

THE HUGE U.S. trade deficit has begun to expand again under the impact of the soaring dollar and signs that American companies are stepping up their new orders.

The Commerce Department reported yesterday that in January the trade deficit hit \$10.5bn (\$9.5bn) up from \$9.5bn in December and back to the level at which it was running throughout most of last year.

Commenting on the figures, Mr Malcolm Baldrige, the Commerce Department Secretary, said that he is now expecting that the trade deficit in 1985 will rise to \$14.8bn from the \$12.5bn recorded in 1984. But private economists are already predicting a substantially larger number for the deficit in view of both the high level of the dollar which makes imports cheaper, and the apparent strength of the economy.

January's trade deficit was the largest since the \$11.5bn recorded in September. The Commerce Department said yesterday that imports surged to \$29.7bn in January, 9.2 per cent higher than the December figure and almost equal to the peak of \$29.8bn in September. Exports rose to a record high of \$19.4bn, but this was not a big enough rise to narrow the deficit.

Mexico puts austerity package into effect after oil price drop

THE Mexican Government has moved quickly to batten down the hatches in anticipation of future storms in the oil market. When oil prices fell sharply in 1984, Mexico failed to heed the warning signs and rein in spending, instead borrowing an extra \$20bn (\$18.5bn) to make up for lost revenue. In response to much smaller oil price cuts earlier this month, however, it has begun rapid implementation of the \$1.25bn austerity package it announced almost immediately afterwards.

It has, for example, already moved to dispose of 85 of the 236 public sector companies it plans to divest.

The government's slimming down of the public sector—last year it returned 339 companies owned by the nationalised banks to private hands—has drawn heavy fire from nationalists inside its own Institutional Revolutionary Party (PRI). The left and largely PRI-controlled trade unions are also opposed to the package since mid-1982, when government action came too late to avert a financial collapse. Mr Salinas said the package was justified by the \$300m loss

David Gardner looks at plans to slim down the public sector in the toughest measures for several years

competing with a peso for a school. We have to choose."

State control over strategic companies like Pemex, the state oil monopoly, or priority companies, which play a central role in development plans, is constitutionally guaranteed in Mexico.

Apart from the divestiture programme, 100bn pesos (\$482m) is to be cut from non-priority investment and 150bn pesos from current spending, including a jobs freeze which Sr Salinas said would affect 5 per cent of public sector jobs.

This is the toughest austerity package since mid-1982, when government action came too late to avert a financial collapse.

In oil revenue this year, following Mexico's recent cut of \$1.25 a barrel on its premium Isthmus crude and last month's inflation rise.

Consumer prices rose 7.4 per cent in January, the first time since the crisis began that a monthly rise has exceeded the same month of the previous year.

In anticipation of any further oil price fall or a rise in inflation, Mexico has a contingency reserve of 200bn pesos, as well as international reserves of \$5.5bn. Last year's contingency fund of 277bn pesos was massively overspent, largely due to higher-than-expected domestic interest rates.

Mexico has an additional cushion in that its projections for interest payments on its foreign debt are set more than two points above actual rates. Independent calculations show that this margin would, however, be wiped out were oil prices to fall by about another \$2.50 (applied as an average to Isthmus and Mexico's heavier Maya crudes). Mexico earns about \$16m a year from its average 1.5m barrels a day crude exports.

UK MINERS - ONE YEAR ON



Immense impact on haulage industry

By Walter Ellis

THE STRIKE's impact on Britain's road haulage industry, which has helped keep power stations and steelworks supplied with raw materials, has been intense.

Some fleet owners in both England and Wales, and in Scotland, have undoubtedly made a lot of money by taking advantage of the rail unions' ban on the movement of ore and coke. One Midlands contractor was reported to be well on the way to his second million.

But for every man who has toughed it out, there is another who has suffered. Bankruptcies and closures have risen appreciably, while many companies are existing on the edge.

One honourable loser is Alan Price, whose haulage company operates from Bargoed, north of Cardiff. When the dispute started, he had 20 lorries on the road, including three that were brand-new. Last week, getting six out and working was seen as a good day's work. Only eight of his 30 drivers still have employment.

Mr Price did not ask his men to cross picket-lines, but came to believe that the Transport and General Workers' Union had backed him anyway. A potentially lucrative contract in the Midlands was lost in the process, and he found out only this month that the backing was never official.

What is undeniable is that the industry responded with great flexibility to the crisis. The National Coal Board and the Central Electricity Generating Board are known to have been deeply impressed by the hauliers' response to the railmen's ban.



The Prime Minister has given a boost to the hauliers' hopes by expressing her open admiration of their private enterprise, and one of the key questions in the months ahead will be the extent to which British Rail has back its traditional business.

Two companies which have sought throughout the strike to defend their own rights without infringing others' are Richard Read (Transport) and G. M. Read, run by Richard Read's brother, George.

The Read family, based in Gloucestershire and active in South Wales as well as England for many years, has written its own chapter in recent months in the history of British trade union law. Banned first by the National Union of Mineworkers and then by the TGWU, the Reads decided early in the strike to use the Prior-Tebbit laws to fight back.

Last April, they obtained an injunction in the High Court requiring the NUM not to interfere with the companies' trucks going in and out of the Port Talbot steelworks and not to threaten or abuse Read drivers. This injunction was ignored, and it was the subsequent legal battle that led to sequestration of the whole of the union's funds in South Wales.

Next, in October, torries laden with materials for the TGWU at Cardiff docks. Again, an injunction was served, only this time the union hastily withdrew from the fray and undertook to avoid confrontation with the Reads throughout South Wales.

"Richard and I are not union bashers," George Read insists. "We are only seeking to secure jobs of our employees and their safety. We have been forced into this action in the interests of keeping our business alive."

How the CEBG stopped the lights going out

BY MAURICE SAMUELSON

ON CHRISTMAS EVE, Mr Peter Walker, the Energy Secretary, received a surprise present from Sir Walter Marshall, chairman of the Central Electricity Generating Board.

It was a confidential disclosure that, although the worst of the winter might still be ahead, so much coal was reaching power stations that he could start planning to reduce the amount of oil being used during the miners' strike.

Confirming this disclosure a week later, a triumphant Mr Walker announced that it meant power supplies were secure not only for the rest of this winter but through next winter as well.

Yet within weeks of Mr Walker's boast there were at least two occasions when record electricity demand throughout the country almost matched the available supply. Had this occurred, the Board might have blamed the arctic weather. Mr Arthur Scargill, however, might have rejoiced briefly like the already defeated Germans on hearing of the death of Roosevelt.

For despite Mr Scargill's claim that he never predicted power cuts, the rest of the country was led to regard them as essential to a victorious coal strike.

The possibility of power cuts was underlined by coal's predominance in the fuel mix of the electricity industry. Of the country's capacity 63 per cent was coal fired, compared with 15 per cent using oil, 9 per cent nuclear with the balance supplied by gas turbines and hydro-electricity.

Of the Board's 90 power stations when the strike commenced, 50 were coal fired, providing 32,000 Mw out of the total declared net capacity of 51,000 Mw. The 11 oil-fired plants accounted for just over 10,000 Mw with the nine nuclear stations producing less than 4,500 Mw.

But as the months passed, it became clear that this combination gave the CEBG a surprisingly high degree of flexibility, in meeting its obligations to maintain continuous supply. This flexibility is among five key factors which enabled it to keep the lights on throughout the strike and a bitter cold winter.

● The record coal stocks at power stations and elsewhere when the strike began;
● The defiance of the strike by power station workers and miners in the Midlands;
● The elasticity of oil's ability to replace coal;

● The overwhelming, though not entirely loyal, loyalty of the CEBG's 50,000 employees;
● The CEBG's canny policy of silence.

Only the last three of the five factors listed above were within the CEBG's control. While none of them in isolation could have averted power cuts, all five combined kept the lights on during a knockout victory. The role performed by the road haulage industry in keeping power stations supplied with raw materials has also been vital.

By far the cheapest "fuel" has been the water in the CEBG's pumped storage stations at Dinorwig and Ffestiniog in Snowdonia. These plants use cheap night-time electricity to pump water from a low reservoir to a high reservoir, and the water pours down into the generating unit at peak demand. All these steps were routine, however, compared with the dramatic increase in the amount of oil used by the CEBG to

replace coal. The Government was amply satisfied last summer to hear that the Board could burn oil at the rate of 700,000 tonnes of coal equivalent a week, then regarded as the maximum.

By November, it transpired that the weekly oil burn had mysteriously shot up to 1m tonnes of coal equivalent (TCE). As a result, coal was now required for well under half the country's electricity needs instead of the usual 80 per cent.

This was achieved in mainly two ways. Some oil-fired power stations were performing beyond their official economic order; and a lot of oil was somehow being consumed in coal-fired stations.

A third explanation, which was less rewarding for the CEBG, was that more oil was being used to light up those coal-fired plants transferred from base load operations to peak load only.

Fear of antagonising various unions dissuaded the board



mountainous steam clouds enveloping their cooling towers. The country's power needs were thus being generated by a new alliance of the Midlands power stations and the stations on the working coal fields, clustered along the River Trent, as a power official put it "jumping up and down on the ground," a reference to the

from supplying any of its coal-burning plants on the Thames from its 3m tonnes stockpiled at Rotterdam.

The CEBG's self control, was characterised, by the wall of silence which the CEBG threw up around its highly geared London Press office. Within days, the board also stopped displaying its daily demand total in the foyer of its headquarters. If this silence was meant to keep the power stations out of the thick of the fighting it paid off handsomely. There were no pitched battles at their gates comparable with those at the steel works.

But it has two other likely explanations: for all Sir Walter's bravado, and that of the ministers who echoed him, the Board's operations staff were never complacent about their ability to sustain power supplies; secondly, as the Board itself admits, the same battle might one day be fought again, and it would be challengers should know as little as possible about how it weathered this one.

The new heat from the Coal Board's kitchen

BY JOHN LLOYD, INDUSTRIAL EDITOR

ONE OF the many lessons taught by the miners' strike is the similarity between National Coal Board managers and miners (many of them were miners, or sons of grandsons of, nephews of, brothers of, uncles of, or granduncles of, miners). The managers, too, have had the painful experience of being confronted by an elderly American whom they did not want as chairman. Many are still unreconciled to him; some are no longer working for him; others are becoming enthusiasts for him; few believe he, or more precisely the style of changes he has wrought or is planning, will go away.

In the near-year of the miners' strike Ian McGregor has used the enforced leisure to begin to reshape the last-prior-conscious of Britain's state industries into what he calls, and is mocked by the miners' president for calling, a business.

He started at the top. The Board, dominated by long-serving mining engineers, were replaced by a largely new one in which the majority is now held by part-timers, old friends of the chairman, mostly successful businessmen with proven entrepreneurial flair and an interest in management systems.

Top day-to-day management was centralised in the office of the chief executive, composed of MacGregor and Mr James Cowan, his deputy chairman and former director of the Scottish area. The old post of director general, often heading up a department whose operations were "shaded" by a Board member with titular (and duplicating) responsibility for it, is gradually disappearing.

Mr MacGregor has tried, and in part succeeded, to cut through the network of manage-



Mr Kirk (left) and Mr Cowan

ment committees he found in the Board's headquarters and which are a legacy of the 1970s when Sir Derek Ezra created them in the interests of consensual management. MacGregor, curiously enough, is also after consensual management: a 1979 "Fortune" profile singled out this quality in the then chairman of Amalgamated Copper as the keystone of his management philosophy.

But the common description approaches, crucially, Mr MacGregor emphasises the primacy of strong leadership—a quality he extolled eloquently in his speech to the Institute of Directors' conference earlier this week—and sees its main task as setting, and gaining acceptance for, a range of goals which are pursued all down the line.

These goals—much greater flexibility in both management structures and working practices, a strict orientation towards profits, the attempt to mould much more co-operative

mining unions—are sometimes not wholly new but are always more vigorously pursued.

Two of his senior executives trapped at the sharp end of a strike, did not like the heat in this kitchen and left with some bitterness: Mr Geoff Kirk, formerly public relations director, went last November after months of seeing his advice disregarded; and his methods derided. Mr Ned South, formerly director general of industrial relations, retired in January.

The British Association of Colliery Management, which represents the corporate interests of middle and senior managers, has not been so easily dislodged. Mr Alan Wilson, its stubborn general secretary, has for the past three months quietly lobbied Mr MacGregor and the Energy Department for a less autocratic, more consultative, chief executive's office; he has not reassuring noises but so far little else.

UK MINERS—ONE YEAR ON

With the strike now almost a year old, FT writers talk to a striking miner and his family in Yorkshire and to the director of the National Coal Board's north Derbyshire area

If we didn't win, at least we tried

By David Eardley

THERE ARE two television sets in the Doherty family's lounge. One has no sound, the other has no picture.

In the kitchen, there are two cookers. The second, picked up for £5, has been installed until the money can be found to repair the first.

Sometimes, the family says, the domestic appliances have seemed to be in league with the Coal Board. Apart from the TV and cooker, the past year has seen the demise of two electric kettles, an iron, vacuum cleaner and lawnmower.

But make-and-mend has become second nature to the Dohertys: since John, the only wage-earner, walked out of his pit last March with £75 of wages in his pocket and a firm belief that the strike would be short-lived.

"We used to joke about it going on as long as two or three months," he says. "We knew it was coming, sooner or later, but we thought it would be all over in two or three weeks."

It is, perhaps, surprising that John, a 34-year-old underground worker, remains on strike. Not only has his pit—Killingley, North Yorkshire—shown a substantial "drift back" in recent weeks, he is also a relative newcomer to the industry and does not live in a traditional mining community.

In the local idiom, he is "green labour". A central heating engineer by trade, he turned to mining in 1978 as a short-term measure until the construction sector came out of recession. He's still waiting.

He and his wife, Sue, and their children Melanie, 14, and Richard, three, moved to a new council house in Selby, about 10 miles from the pit, less than a year before the strike began.

Living in Selby, "a very comfortable town," says John, "hasn't made the past year any easier. There has been no soup kitchen for miners, and it has not helped matters, for the fact is, we have no car, so the 20-mile round trip for a free meal at the Killingley strike centre."

Without the credit and car-



Mr John Doherty (right) on picket duty at Gascoigne Wood.

prices offered by the sympathetic shopkeepers in tighter-knit mining communities, the family has received only the weekly food parcels distributed at the local Salvation Army centre—and they were not organised until three months into the strike.

The Doherty diet has been restricted: toast for breakfast, toast for lunch, one square meal in the evening. All the family has lost weight. The standing joke is that when John and Sue celebrate the first post-strike pay packet ("the bills can wait"), the steak will be too rich for them.

As for cash, the Dohertys have been living on £41.72 a week, made up of £13.70 child benefit, £18.02 supplementary benefit for Sue and the children (after the deduction of the £18 deemed "to be union dispute benefit" and, usually, £10 expenses paid to John for a double turn of daily picketing.

In addition, the Department of Health and Social Security has paid the council house rent of £20.02 a week.

So, instead of John's weekly pre-strike take-home pay of £75, the family now has had an additional £38.04 from the state plus £10 picketing money. However, this comparison excludes the effect of the overtime ban, which preceded the strike by four months, and which cut

John's average take-home from £120. The family car was repossessed by the finance company during the overtime ban after John had defaulted on instalments, having already paid off £300.

Today, the family reckons it has debts of £1,200 because of the strike. The bank foreclosed on a loan taken out before the strike and threatened to send in the bailiffs; the local water authority served two writs (with £48 costs) months after the Dohertys say they were assured not to worry if they found it hard keeping up 22 weekly payments.

Without concessionary coal, the solid fuel central heating has been cut of commission. A neighbour lent an electric fire, during the very cold spells, the family camped in the kitchen with the cooker's gas rings lit for warmth. Though it has been a close call once or twice, the electricity, gas and telephone have remained connected.

What the children need most, says John and Sue, are new clothes and a holiday: the family had one day in Bridlington, courtesy of a strike fund, but found the lack of spending money an embarrassment.

The other break was at Christmas, when the Dohertys went to Sue's family in Bradford, a

Although Sue supports her husband's stand, she does not see eye to eye with him over union official and would not consider himself an activist. But the strike has turned him into a harsh critic of the Government, the media and the police.

He picketed at Orgreave colliery ("to be arrested you just had to be there") and he has been detained by the police, but not charged. He says: "At one stage, I got so bitter I gave up picketing for a couple of months. If I hadn't, I would possibly have ended up throwing bricks like the rest of them."

As for the issue of union-organised pits, he knows that Kellingley "is a X"—a secure future, but fears for the industry elsewhere. He wants his son to have the chance of a pit job, should he so desire.

John says: "I will look back on the strike with pride, because it will go down in history and I took part in it. We tried to save jobs, even if we didn't win. At least we tried."

How Mr Moses broke the mould

By John Lloyd

KEN MOSES stuck his neck out first. The director of the Coal Board's North Derbyshire area hesitated for two weeks after the strike began: he had a few hundred men working in Boksor, and a handful in Shirebrook; and he thought seriously of sending the Shirebrook men home "because of potential trouble in the future."

But "I came to the view that Arthur Scargill was going to have a once-and-for-all crack at establishing that pits could not be closed for economic reasons. The only chance we had of not suffering that indignity was to get the men to come back to work."

Mr Moses spent a further two weeks grumbling at his pit managers to identify men, as chargehands, who might lead others back through the picket lines: he drew a blank. Then he changed his tactic: he decided to "roll them back from the edges." This meant concentrating his fire on the pits on the Derbyshire coalfields periphery, where traditions of solidarity were weakest—especially those pits near to the border of working Nottinghamshire.

He began at Shirebrook pit; he had prepared a very large scale street plan of the village, marking those houses where men worked at the pit, where others worked at the nearby Warsop and where others worked at other pits. He identified two where the other Shirebrook men lived—many of them actually had homes in Nottinghamshire.

He then told his sceptical managers to visit them in their homes: sometimes dropping a note first, sometimes simply turning up on the doorstep. The managers objected that they might make counter-productive hostility. He told them: "The only thing you'll need for this job is a strong bladder for all the cups of tea you'll get." That turned out to be mostly true: "They were glad to see him, they didn't know what was happening."



Mr Kenneth Moses

Mr Moses commissioned a survey of attitudes among his miners, and found that intimidation at home was a major worry. He talked to the Derbyshire police and closer protection eased the problem. But the drift back was terribly slow: a strike nationally was largely sold outside Nottinghamshire, Leicestershire, and South Derbyshire; the miners' leadership kept winning concessions in successive talks. It seemed as though the union could win.

He spent a "long difficult summer—I believe all managers should constantly question themselves, and I had some hard questions to answer."

He had support at home and among his area colleagues but he got rough words in front of and behind his back from many, including his fellow area directors, whose areas had largely stayed solid and who saw his methods as irresponsible and damaging. The industrial relations professionals, steeped in a tradition of working through the national and area union leadership, often saw him as a lone cowboy.

A chart in Mr Moses' Bel-sover offices shows when his difficulties began to lessen. In November, after the breakdown of negotiations at the Advisory Conciliation and Arbitration Service, the minimal week-by-week progress suddenly lifted upwards: North Derbyshire's mineworkers began to lose heart.

By the end of the last year, North Derbyshire was being promoted by the NCB as the hammer of the NUM, as each week large numbers of mineworkers returned to work.

Mr Moses had broken the mould; others, who had at best doubted his tactic, were now following.

He was careful, throughout the months of cajoling his men back to work, never to attack the union. "I've never opposed the union as an idea; I've always said, and I've meant it, that it is to our advantage to have a strong union properly led."

He has stayed in touch with the area union leadership in Chesterfield, and though the re-



lationships are understandably cool, the two sides have been able, in recent times, to sort out individual cases of hardship. He has been unsuccessful, however, in persuading the Derbyshire NUM, to encourage the branch secretaries to go back to work and to give the leadership to their men once more: but he is adamant that he would prefer the elected leadership to any unofficial "working miners" leadership which might arise—as it has in neighbouring Nottinghamshire.

"I've never given any privileges to the working miners' groups. The most they got is a day off without pay to attend to their business. I don't want a class of leadership between them and the elected officials—though if the men elected different officials after the strike, that's up to them."

He is now conducting seminars with his managers, under-managers and deputies on their conduct once the strike is called off. "I've said, there must be no talk of victory, no victimisation, no picking on anyone who called someone else a scabby bastard."

"I will not tolerate men not working together. I've said, if anyone refuses to work with another miner, either because he hasn't been on strike, or because he has, then they're both up the road."

Mr Moses has come through one of the most difficult management tasks any manager in any industry could have anticipated. He is now understandably pleased with himself; and it is certain that others are too. Together with a handful of other area directors—Michael Eaton, the North Yorkshire director, who was handed the potentially poisoned chalice of being the NCB's communications chief; Albert Wheeler, the tough Scots director, and John Netherland, the North Nottinghamshire director, Mr Moses is in line for higher things. He has shown the much-maligned commodity of entrepreneurial flair in adversity—and when his chairman and the Cabinet look round for senior appointments in the months ahead to cope with the challenges of the post-strike period, Mr Moses can expect to be in line.

Pit managers prepare to reap their rewards

BY DAVID GOODHART, LABOUR STAFF

AFTER A year of anguish and conflict, beyond their worst fears, many of Britain's 175 colliery managers are preparing to reap their reward: the right to manage.

Despite the disarray in the NUM, laying claim to such a right will not come easy in an industry which for 40 years has been the epitome of British corporatism.

National agreements will continue to dictate much of what they do and the unions will retain some power both locally and nationally. But while trying not to lick their lips too obviously, many managers openly welcome the extra authority that will spring from the NUM's evident defeat and, as important, the senior management's tough new decentralising business philosophy.

Mr Bill Steele, manager of Shirebrook in North Derbyshire and a veteran of six Scottish wars and four Derbyshire pits, is blunt about it: "Too often in the past managers have conceded too much and built up problems for the future. That's one of the reasons we're in the position we are today. The pendulum is now swinging the other way."

Porting a different gloss on it, Mr Arnold Vardy, from White-wood also in North Derbyshire, stresses that local managers will

not be getting "harder." They will simply have their authority reduced, less by senior management.

"The strength of management depends on the support given from above and in the past we have been let down from above," he says. For example, like several other managers—past and present—always assumed that when the industry-wide dispute procedure went up from pit to area level it was tantamount to losing the case.

The system has taken a lot of responsibility out of management's hands and the coal-at-any-cost policy has undermined the manager at the pit. But the new regime at Robert House—while certainly not to the liking of all managers—is a godsend to Mr Vardy.

At certain pits the NUM has battered management around the head, knowing that they are tied by fear of having the men out on strike," he says.

Mr Derek Law, from the mere militant Silverwood colliery in South Yorkshire where only a few dozen men are back, is even more outspoken. Like many of the elder managers, he is a physical former face worker with a training background and a battalion commander's understanding of how men tick. He doesn't mince his words

about discipline. "After the 1974 strike, I made the basic mistake of not keeping a record of events. But now I've got a list of everyone that's committed misdemeanours in the dispute. Everyone will be seen invidiously and challenged. If they can't explain themselves they won't go back to their original job."

He continues: "We've got a faction of about 30 to 40 real militants and this is an ideal time to sort these fellows out. Before the strike we took a soft line and the result is we have trained left-wingers—we've even paid them to go to Russia and Russia College."

Of course, it's easy to talk tough and, having struggled for a year in many cases to keep the pits open, it is not surprising that some bitterness towards the NUM creeps in. But when pressed on particular local agreements that were conceded under pressure and which they would not like to claw back, most managers protest that it was only other pits and weaker managers that suffered from wasteful custom and practice.

Custom and practice: There are a few reforms, however, that are widely expected and have already been implemented in some part-working pits. They include: stopping the practice of sending shifts early; cutting

back on special payments such as working in water; ensuring people are paid for the jobs they are doing now and not the ones they did some years ago.

The number of NUM committee men who are effectively on full-time union work will be cut back, while the practice of losing a whole shift for a consecutive meeting that may only take half an hour is unlikely to survive.

Mr Law also raises the issue of becoming more selective about who goes on the production line and who stays in the back. He has simply let them go onto the face—that's got to stop.

More bravado, perhaps, but Bill Steele is also adamant that "we have an opportunity to put things right that want putting right."

Strikes: Managers realise that introducing some of these changes will not be easy. Indeed, while all seem to agree that another national dispute is ruled out for the rest of the century, they also believe that the immediate aftermath of the strike could see a flurry of local stoppages.

In hard areas strikes will flare over working with strike-breakers, exacerbated by the fact that coal production and thus the opportunity to earn

bonuses may not start for some months.

NUM: At least a temporary change in the local NUM leadership is widely predicted—especially in those areas which originally supported the strike but where priorities have drifted back. Mr Eric Wilby from Wistow in North Yorkshire, where 80 per cent are working, says: "I would certainly anticipate changes in the NUM—the men have lost confidence in the leadership at all levels. But they have not lost loyalty to the NUM—that is about loyalty to one another."

Local NUM officials in many pits now also concede that they will be out in the cold for a year or two. Mr Steele, however, supports their assumption that they will be back. "They will come back because they're good at organising."

Derek Law wants it both ways: "We've got to keep the silent majority going to branch meetings to make the policies but the Left-wing officials should stay in place because I don't want them going down the pit and causing trouble."

The common boast of NUM officials that with their knowledge of the men and agreements they are indispensable to the smooth operation of pits, has been rudely snubbed in some places.



Hugh Routledge

Where many men have returned—while the local officials have stayed out—informal representation has often been taken on by a new wave of activists. Eric Wilby says that these men who have been elected by workers to carry out safety checks—as the law insists—have also acted as informal union officials.

Communication: One prop of the NUM's power as the sole communicator of management views is certain to be kicked away forever in many pits.

Managers over the past few months have spent a lot of time on the telephone, persuading individual miners to return. When the men have come back

they have got used to talking to them direct in small groups or together in the canteen and, as Arnold Vardy puts it, "we have got a taste for it."

The exact nature of the new power relations in the pits still depends on how precisely how the strike ends at individual collieries.

Managers where most miners are now working say they have been pleasantly surprised at the relative lack of tension between different groups of those back at work—although many pits have a handful of early strike-breakers who have been communicated by the rest. Because of the slow drift back managers have generally been able to

spring returning workers among different groups which they say, has lessened the resentment and the risk of sabotage.

But few will predict how the atmosphere might change if the final 20 or 30 per cent of committed strikers come back together. Many of those in the final batch will have mates who have been sacked by the board and may want to take it out on someone.

For managers such as Derek Law at Silverwood with only a tiny proportion of men working the problems could be even greater. "There will be conflict here—no doubt about it—but that's what they pay me for,"

Why Barnsley's bustle is very far from what it seems

BY DAVID GOODHART, LABOUR STAFF

THE MINERS' STRIKE in the Barnsley area has created wonderful opportunities for bargain hunters. The town's impressive shopping centre is full of people flitting from one permanent sale to the next as retailers groan under the estimated 25 per cent cut in takings due to the dispute.

The bustle gives the town a misleadingly normal feel, in fact the anonymous shoppers are far more likely to be working in the black economy, under-going the divorce proceedings or turning to crime as a direct or indirect result of the one year stoppage.

The economic and social problems created for the Barnsley district are considerable but should not be exaggerated. As Mr Syd Kirby, president of the chamber of commerce puts it: "People here have confidence in the future, its the present that's causing us disquiet."

Disquiet times about 17,000 people—including one third of all working males—are employed by the NCB, the

largest single employer in the area. At least 14,000 have been on strike for the last year which has taken nearly £100m in wages out of the local economy or about £2m a week.

The retail sector has of course been hit hardest. All shops complain of the effects and a handful have closed. But Syd Kirby adds: "The remarkable thing is that half the shops in town haven't closed."

But the large population of (in normal times) relatively high earning miners ensures a healthy future for Barnsley's commercial centre at least in the short-term. The Woolworth's site in the shopping centre vacated just before the strike has already been snapped up for use by three separate multiples and a new extension to the centre is also progressing.

The impact on the retail trade—as on everything else—has been more dramatic in the cluster of mining villages around the town such as Goldthorpe and Grimethorpe. Over 50 per cent of the working population in many of these

villages have been on strike and the boarded-up shops and proliferating graffiti present a dismal picture of social decay.

Fortunately for Barnsley, the coal industry has nothing like the same linkage with local manufacturing that is the case with, for example, the motor industry in the West Midlands and there have been only a few lay-offs in making equipment firms. As one official said: "We have realised we were not as dependent on coal as we thought."

Barnsley's economic planners have also been encouraging as much diversification as possible over recent years having largely abandoned hope of attracting any major foreign or domestic employer. Mr Patrick Goldie, manager of the Leeds Permanent Building Society, says the strike will give an added impetus to that trend.

Of the total working population about 50 per cent are employed in services and another 25 per cent in the non-coal sector with the biggest private employer being S. R.

Gent, the textiles firm, with 2,200 staff. But big employers are rare and a recent survey has shown that fewer than 25 Barnsley firms employ more than 250 workers.

That has not saved the area from above average unemployment with a rate of about 16 per cent in the borough council area—rising to over 25 per cent in the outlying towns, in Grimethorpe, of 100 school leavers last summer, only four went into jobs.

Mr John Woodside from the Barnsley Enterprise Centre believes that the past few months have actually witnessed a small upturn in the non-coal economy—especially the small business sector. His main evidence for this is that the council's latest batch of 12 industrial units (out of a total of 55) have been snapped up far faster than previous units.

But the council's £6m employment strategy has, over the past three years, saved or created only 2,000 jobs. Since 1977 the NCB alone has shed 6,500 jobs. In that context, there is con-

siderable sympathy with the miners' cause—if not with the leadership—among even the business leaders in the town.

"The business and financial community have tried not to take sides—but, of course, miners are good customers in normal times and we have stood by them," says Mr Goldie. The Leeds has actually had a good year despite the fact that over half his customers are miners. Although a minority have been making no repayments at all, most have been able to because of a wife working or employment in the black economy.

That unity has not always been evident inside the families of striking miners. Divorce has risen sharply according to the local marriage guidance service.

Chief Supt Herbert confirmed that crime has increased by 26 per cent in the past year with a 36 per cent increase in burglary. The drunkenness figures are down, however, as are crimes of violence and the only major incidents arising from the strike have been in the mining villages.

The council—dominated by the moderate Left—has spent £2.7m on food vouchers and rebates of various kinds to miners and stands to attract grant payment of £8.5m as result. "We may have a lot of problems now but we'll bounce back in three months after the strike is over. We're a resilient lot," said Councillor leader Ron Rigby.

One thing that will not bounce back is Barnsley's image. Always tarnished with the cloth cap it now more than ever seen as "Arthur Scargill's backyard." Along with the image of South Yorkshire County Council it makes for a militant turn-off to outside companies.

Other things are stirring however. Barnsley in the next few months is taking tentative steps to tourism. And John Woodside spots a change in the attitudes of some miners. "The coal industry has tended to suppress entrepreneurship. But a lot of miners who have spent a year on the surface have been looking at the future and won't be going back to the pits."



A shopper in Grimethorpe, near Barnsley.

Ford accused in ruling over copyright laws

BY JOHN GRIFFITHS

FORD is acting anti-competitively and against the public interest in refusing to grant licences to make or sell its body panels, the Monopolies and Mergers Commission has concluded.

Last night, Mr Alex Fletcher, the Consumer Affairs Minister, told the House of Commons that he accepted the findings and would seek "appropriate undertakings" from Ford on the issue.

After a nine-month investigation into the £24m-£45m a year business, the commission has concluded, however, that without a change in the laws on copyright, no powers exist to compel Ford to grant licences, and thus preserve competition in this sector. Ford is at present taking legal action against several independent manufacturers

to compel them to stop producing panels on the basis that its copyrights are being breached.

"No satisfactory remedy is to be achieved under the existing law as long as Ford is unwilling to grant licences," the commission said. It pointed out that the issues at stake extended well beyond the immediate Ford case, in that precedents could be set for other manufacturers to follow suit.

Its recommendations suggested a compromise under which the law should be changed restricting copyright protection under the Competition and Registered Designs Act to a maximum five years from the present 15.

This would satisfy the interests of the public, Ford and the independent manufacturers in that it would

allow Ford an initial monopoly to give it a return on its product investment. There would, thereafter, be free competition, which would satisfy independent producers, most of whose business was concerned with cars more than five years old.

In the meantime, the preservation of competition would depend on Ford's willingness to respect the commission's findings and modify its position accordingly.

Last night, however, Ford gave no indication that it was willing to change its stance. It said the legal actions would continue and that "any change in the law to limit design and protection to five years would be damaging to us and could have far-reaching implications for the whole of British industry."

Pace of engineering recovery quickens

THE RECOVERY in Britain's battered engineering industries gathered pace last year. Output was 5 per cent higher than in 1983 and nearly back to the 1979 peak, according to the latest Department of Trade and Industry figures.

The electrical and instrument engineering industries led with a 12 per cent rise in 1984 output, while the mechanical engineering industries were flat, largely because of a 21 per cent drop in production of mining equipment and a 16 per cent fall in agricultural machinery output.

By contrast, production of electronic data processing equipment was up 39 per cent last year and the output of active and other electronic components rose 21 per cent. In the fourth quarter of last year, output of the combined engineering industries was 1 per cent lower than in the third quarter.

The index of production for combined engineering stood at 104 in the fourth quarter of 1984, compared with 98 in the fourth quarter of 1983 and 100 in 1980.

□ SINCLAIR VEHICLES expects to invest over £100m to bring into production by about 1990 electric vehicles which, it claims, will herald the demise of the internal combustion engine.

Sir Clive Sinclair said his company planned a four-seater electric car with a top speed of about 80mph and a range of "hundreds of miles." He was adamant that Sinclair would possess the technology, "even if we're not quite there yet."

Sinclair's recently launched electric vehicle, the C5, which has a top speed of 15mph, has met with criticism that it cannot achieve its claimed range of 20 miles.

□ PEOPLE EXPRESS, the low-fare airline flying between Gatwick airport, London, and Newark, New Jersey, has been given approval by the UK Civil Aviation Authority to raise its fares immediately to cover the recent fall in sterling against the dollar. The new single economy fare will rise from £122 to £154.

Other transatlantic airlines such as Virgin Atlantic, British Airways and British Caledonian have asked for fare rises from April 1.

People Express is to spend \$175m on a new terminal at Newark which would be able to handle up to 36m passengers a year.

GOVERNMENT PLAN FOR TWO REGULATORY BODIES CRITICISED

Single watchdog for City urged

BY JOHN MOORE, CITY CORRESPONDENT

ONE POWERFUL regulatory body should be created to police Britain's financial services community, an influential City of London committee urged yesterday.

The City capital markets committee, headed by Mr Nicholas Baring, managing director of Baring Brothers, has criticised government proposals for the creation of two regulatory bodies for improved investor protection. It argues that such a scheme could "cause real problems."

The Government's plans were outlined in January in a White Paper (policy statement) in which it was suggested that responsibility for authorising investment business in the future and its supervision could be given to one or more private sector bodies run by individuals from financial services groups.

The White Paper envisaged the creation of two bodies - a securities

and investments board, covering the regulation of securities and investments, and a marketing of investments Board, covering the regulation of pre-packaged investments such as life insurance and unit trusts.

"Separation into two bodies would undoubtedly cause real problems in drawing lines of demarcation, entail duplication of effort in building up the necessary information base and risk the emergence of 'gaps' in the coverage of the final framework, as well as confusion in the minds of those outside the financial community," argues the City capital markets committee.

It hopes that the securities and investments board emerges as the sole regulatory body.

The committee, formed of bankers, lawyers, members of the London Stock Exchange and fund managers, while endorsing the propos-

als set out in the White Paper, has told the Government that it is concerned about several key points of detail.

It has argued that the investment business of life assurance and pension funds should be brought within the scope of the proposed regulatory structure.

The regulatory structure which emerges should be clearly defined by function. A single self-regulatory organisation, or a division of the securities and investment board, should cover only one aspect of investment business. But the committee says that there should not be a proliferation of the board's divisions or self-regulatory organisations.

It says that the larger part of self-regulation "could well be most effectively handled by divisions of the securities and investments board."

The committee says that while it is important to protect investors against the abuse of conflicts of interest, "these councils cannot be eliminated as is implied by the White Paper. Conflicts of interest are inherent in firms offering diversified financial services."

The committee urges that the securities and investments board should have a range of sanctions, including the power to fine financial service operators. The Department of Trade and Industry should have to undertake an investigation regarding a suspected crime, if requested to do so by the securities and investment board.

Mr Baring said last night that the government proposals left all the details "to be filled in by the regulators and the regulated. We have the skeleton, but not all the limbs are there."

MPs say spending figures understated

BY MAX WILKINSON, ECONOMICS CORRESPONDENT

PUBLIC spending plans for the next financial year (1985-86) have risen much faster since 1983 than the Government's figures suggest, according to the all-party Treasury and Civil Service committee of MPs.

In a report published yesterday on the public spending White Paper (policy statement), the MPs say that the Treasury estimated spending to be £132.1bn for the next financial year, almost the same as its estimate in the 1983 White Paper.

If a number of adjustments are taken into account, they believe spending plans can be shown to have crept upwards by about £9bn over the period.

These adjustments include allowance for the effect of abolishing the national insurance surcharge on the nationalised industry accounts and changed methods for paying benefits. The committee also includes debt interest in its total, although the Treasury does not. The committee has also made an adjustment for the effect of sales of public assets on the spending total.

The report says the credibility of the Government's intention to keep a firm hold on spending rested partly on its past performance. It says:

"We are concerned that the White Paper is less helpful than it might have been in interpreting the past."

The committee criticises the Treasury for not giving a clear explanation for its recent upward revisions of the net debt interest it expects to be paying. This is now expected to be £9bn next year, compared with the estimate in the 1984 White Paper, which put the figure at £7.5bn.

In general terms, the committee says the Government has consistently failed to meet expenditure targets expressed in constant prices, despite a succession of upward revisions to the plans. In 1983-84, expenditure was more than £11bn higher in 1983-84 constant prices than the 1980 White Paper had intended.

After adjusting for net debt interest, asset sales and other factors, the discrepancy was about £17bn.

The committee criticises the Government for failing to foresee the problems which would arise from the proceeds of the sale of council houses and other capital receipts. Local authorities have been told that they may spend only 20 per cent of the proceeds instead of the previous 40 per cent.

Inquiry ordered into telephone tapping claims

By Our Parliamentary Staff

ALLEGATIONS of unauthorised telephone tapping by the police special branch and M15 (counter espionage) service are to be investigated, Mr Leon Brittan, Home Secretary, told the House of Commons yesterday.

The inquiry, under Lord Bridge, the official monitor of security service interception activities, will study allegations raised in a banned television programme that nuclear disarmament campaigners and trade unionists were made a target of special surveillance.

Mr Brittan said findings of the inquiry would be made public "so far as that can be done without damage to national security."

There was anger among Opposition MPs when it emerged that the inquiry was intended to be restricted to an examination of papers relating to telephone tapping authorised by Home Secretaries.

This was only part of the issues raised by the television programme, which was banned by the Independent Broadcasting Authority on legal grounds. Mr Gerald Kaufman, Shadow Home Secretary, complained that the scope of the inquiry was far too narrow.

Electricity narrows industrial price gap

BY IAN HARGREAVES

THE GAP between gas and electricity prices is continuing to narrow in favour of electricity. In spite of this, demand for gas last year grew more rapidly than demand for electricity.

The price of gas to industrial customers last year rose by 5 per cent, compared with only 2 per cent for coal, 21 per cent for heavy fuel oil and no change for electricity, according to the government publication Energy Trends.

In the domestic sector, there was a much smaller range of price movements, led by coal and coke, up 8 per cent, followed by gas (up 4 per cent), heating oil (3 per cent) and electricity 2 per cent.

The figures provide some back-

ground to the Government's decision to veto British Gas's proposal to buy \$30bn of gas from Norway's Sleipner field. It was feared that if British Gas had secured this large supply, it would have used its access to cheaper UK supplies vigorously to attack the industrial energy market, at the expense of both coal and electricity.

Last year, British Gas supplied 17.8bn therms of gas, a 3.1 per cent increase on 1983. Electricity output rose by only 2.1 per cent - to 246 terawatt hours (million MWh).

The figures also indicate the effect on Britain's energy balance of the coal strike. Oil accounted for 43 per cent of UK primary energy consumption in 1984, compared with

only 34 per cent in 1983. Oil imports at 22.8m tonnes were more than double the 9.9m tonnes in 1983.

UK oil production reached a record of 125.9m tonnes, up 9.6 per cent on the 1983 figure of 114.9m tonnes. Overall primary energy demand in the UK fell last year by 0.3 per cent.

At the end of the year, coal stocks at power stations stood at 14.4m tonnes, down by 921,000 tonnes on the month and half the level of December 1983. Total stocks at the year-end were 38.5m tonnes. Coal consumption in December was 6.2m tonnes.

● Heavy trading losses by the British National Oil Corporation (BNOC) was "money well spent,"

the Treasury said yesterday, Dominic Lawson writes.

Officials from the Treasury, the Department of Energy, and the Foreign Office attempted to justify to the House of Commons energy committee the Government's request that MPs should vote BNOC a further grant of £25m to cover the corporation's trading losses in the first two months of the year.

Last December, the committee investigated an earlier grant of £45m to cover BNOC's trading losses and insisted that any further support for BNOC would be unacceptable unless the Government admitted its policy was to use BNOC to prop up oil prices.

BP upgrades estimates of North Sea reserves

BY DOMINIC LAWSON

BRITISH PETROLEUM (BP) has upgraded its estimates of economically recoverable UK North Sea gas reserves by 10 trillion (million million) cubic feet. This is equivalent in size to the Leman field, the biggest UK gas field.

Mr Colin Webster, managing director of BP Gas International, told members of the House of Commons' energy select committee that

the increase was partly a reflection of a rapid rate of discoveries, and of successful appraisal of earlier discoveries.

BP used the new figures as part of its strenuous efforts to persuade the UK Government not to agree to the British Gas Corporation's proposal to buy \$30bn of gas in the mid 1990s from Norway's Sleipner gas field.

This month Mr Peter Walker, Energy Secretary, vetoed the deal, giving as the main reason an upgrading of UK gas reserves by 6.2 trillion cu ft, about the size of the Sleipner field. BP's assessment is more optimistic still, however, and Mr Webster said that BP's new figures did not take account of any of the many North Sea gas discoveries made since September last year.

Mr Webster said that to meet UK gas demand from UK supplies to the end of the century would require the development of 45 new gas fields, totalling 27 trillion cu ft.

Mr David Branch, director of Conoco, the U.S. oil company, said the success of companies prospecting for gas in the North Sea had resulted in a North Sea gas glut.

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THE ARTS

Cinema/Paul Taylor

When passion itself is a crime

Dance with a Stranger directed by Mike Newell
Country directed by Richard Pearce
City Heat directed by Richard Benjamin
Japanese Writers into Film
Breakdance 2: Electric Boogaloo

Swathed and shawled against the London smog, Ruth Ellis shimmers through the murk like some ghostly madonna, drawn inexorably once more to the overgrown boy-child David Blakely, her lover and tormentor. Her "dance" with this stranger to all things beyond his class's possessive instincts is, this time, a quick back-alley knee-trembler.

Set in parenthesis relief mid-way through *Dance With A Stranger*, this short sequence at once evokes and collapses the old image of woman as either virgin or whore. An image upon which so many moral judgments have been founded that passed infamously in 1955 on Ruth Ellis being here et issue — is cordoned off aptly by screenwriter Shelagh Delaney and director Mike Newell, to be dismissed as an

insultingly inadequate key to the particular realm of passion they're exploring. Their movie is no mere docudrama re-run of the last-woman-to-hang saga, nor a redundant attempt to renegotiate the balance between tawdry exploitation and abolitionist weepie first struck by the Ellis-inspired 1956 film *Yield To The Night*. Love in a cold climate is their subject. The haunting, obsessive time to which these strangers dance is that of desire.

The "pompous little pillock" (Rupert Everett) bears only in insouciant snatches — and responds with a birthright greed for instant gratification. Its blousy strains, however, underscore every fateful emotion and masochistic move of the more vulnerable Ruth (Miranda Richardson). Out of step with the class-coded rhythms of the austere '50s, reeling with desperate flamboyance towards the last of a series of half-expected betrayals and the crime of passion we already know she'll commit, she's unaware that passion itself is to be perceived as her crime.

Unable to accept the respectable, repressed and repressive compromise offered by the dog-like devotion of long-term suitor Desmond Cussen (the ubiquitous Ian Holm, never better), she just won't let that time be muted. Not by the smog, not by any of the era's claustrophobically enveloping dampers, visualised in shades of oppressive grey by a camera that has to hug the walls and crevices of Ruth's cramped rooms and can find precious little more room to breathe outside.

From a stylised amalgam of the tawdry and the tacky somehow are etched the contours of a great tragedy which is fished out and



Sam Shepard and Jessica Lange

heightened immeasurably by the startlingly assured first-act performance of Miranda Richardson as Ruth, conveying heart-rending hunger for social and sexual fulfilment from behind the war-paint glamour and the strangled squeals of a would-be classless accent. She embodies abused passion like no one since Theresa Russell in *Nic Roeg's Bad Timing* — a film whose impolite audacity *Dance With A Stranger* goes an admirable way towards duplicating.

Duplication's not the name of the game for *Country*, though — no matter how many pundits forward it as the latest entry in the burgeoning American "barbaric" genre and no matter how bad the timing of its release here only a week after *Places In The Heart*. While Robert Benton's '80s-set drama reverently hymns the contentment that *These Things Are Sent To Try Us* for instance, *Country* shows the soil-rooted resolve of an '80s Ohio farm-wife (Jessica Lange) being tested in an apparently more secular context. The land her family has farmed for generations, now tilted by bus-ban Sam Shepard, falls under threat when long-term federal loans are called in early by an anti-subsidy bureaucracy. Shepard retreats, hits the bottle, becomes a scarecrow outsider. Aged patriarch Wilford Brimley turns on the smog, not by any of the era's claustrophobically enveloping dampers, visualised in shades of oppressive grey by a camera that has to hug the walls and crevices of Ruth's cramped rooms and can find precious little more room to breathe outside.

From a stylised amalgam of the tawdry and the tacky somehow are etched the contours of a great tragedy which is fished out and

have to be anted, but the lost Shepard must return. Not for nothing did Jessica Lange, the prime mover of this not project, place it with an arm of the Disney organization. It is as much to that studio's ideology that possesses credit for *Country* belongs as to such other candidates as director Richard (Heartland) Pearce or writer/co-producer William Wittliff, whose previous screen work has similarly emphasised the essential family-country connection: *Horseback Rider*, *Barbarosa* and *Roggedy Mom*.

Nobody, it seems, wants possessory credit for the packaging exercise that is *Country*. Blake Edwards had the bright idea of teaming Clint Eastwood and Burt Reynolds in a cutesy thriller ("Together Against For The First Time!!"). He sketched a script entitled *Kansas City Jazz*, then made an early, unscheduled departure from a troubled set, leaving the pseudonym of Sam O. Brown (remember S.O.B.?) on the finished product. Ace Hardy-bonded novelist Elmore Leonard contributed to the script dialogue but must have declined a thank-you on seeing the eventual mess. Richard Benjamin picked up the various pieces, but not so you'd notice. The hot city is still Kansas, and jazz still occasionally accompanies the gangster-era shenanigans involving bosom enemies-Eastwood (a cop) and Reynolds (an ex-cop private eye). In the putative plot, Richard Roundtree takes an involuntary multi-story dive through a window, Madeline Kahn and Jane Alexander both get kidnapped, songbird Irene Cara meets a nasty road accident, and gang bangers Tony LoBianco and Rip Torn take turns at trying to rattle out wisecracking heroes' implacable cool. Clint's Burt Stan/Ollie (badly), labour a predictable

joke about the respective barrel-lengths of their non-standard firearms, and marvel at each other's dumb-box propensity for killing people and blowing things up. Frame the poster, forget the picture. It's no loss.

The National Film Theatre occasionally packages its seasons to only slightly different formulae. One of its March programmes takes advantage of the recent upsurge of interest in Japanese literature to present an eclectic sampler of rarely-screened adaptations, incidentally highlighting the literary contribution to Kon Ichikawa's provocative oeuvre. The latter's 1959 version of Tanizaki's novel *The Key* (NFT March 4; then Sheffield, Edinburgh, Nottingham, Cambridge and Cardiff) banishes the soft-core of Tinto Brass's recent soft-core travesty. Following some cherishingly outrageous formal foreplay, to settle on an almost self-anointed view of sexual pathology, it emerges as decidedly eccentric erotica. An aged, impotent antiquities adviser, his young wife, his daughter and his mistress are locked into a manipulative pattern of pleasure: when one player expires, a suitably absurd fate awaits the rest.

The only absurdity to the otherwise logical *rip-off Breakdance 2: Electric Boogaloo* is that the plot structure is precisely that of the vintage Cliff Richard vehicle, *The Young Ones* (in the interim, it has served Mark Lester's exercise in trendspotting, *Roller Boogie*). Yes, the only building in the neighbourhood where the kids can hang out and body-pop and break their necks in the name of funky telepresence is under threat from property developers. Yes, there's a fighting fund. And yes, they do indeed Put On A Show Right There.

Bournemouth SO/Festival Hall

Dominic Gill

The Bournemouth Symphony Orchestra's concert under Rudolf Barshai opened on Wednesday with Allice de Larroche playing Mozart's piano concerto K595. It was a performance that didn't reach, or even possibly aspire to, the greatest Mozartian heights, but it had a directness and an honesty that was consistently appealing. Miss de Larroche's reading was gentle, unostentatious, even to the point of diffidence, but at crucial moments, especially in the finale, there was sparkle — and I specially liked her uncommonly simple, forthright way with the larghetto, clear and easy, without a trace of expressive affectation.

Some day, though, shall we hear a team adventurous enough to give Mozart piano concertos, and particularly the late concertos, as they were almost certainly intended to be performed, with ensembles of solo instruments accompanying the solo piano? We know from surviving contemporary orchestral parts, for example, of K595

that "solo" in the score applies not to the solo piano (in any case a redundant indication) but to the strings — and that at all the most expressive passages moments of the first and second movements were accompanied not by orchestral strings, but by a string quartet: subliminal contrast, sublime effect!

The evening's other work was Mahler's fourth symphony: an urbane, respectful, scrupulously observed account, by and large very well played, which had plenty of rhythmic vigour and careful pointing. Nothing about it, though had much presence: Barshai's delivery had admirable energy and exactness, but less sensitivity to the undercurrents of the music, its ebb and surge, and subtle mesh of colour. Played carefully and beautifully, as this Bournemouth orchestra played it, the rabelaisian third movement can't fail to be affecting; and if Barshai's phrasing had been a degree or two more generous and more yielding, it could have been powerfully so.

The Virgins' Revenge/Soho Poly

Martin Hoyle

If those members of the male sex who indicted pain on women over the past 8,000 years had at all the most expressive passages moments of the first and second movements were accompanied not by orchestral strings, but by a string quartet: subliminal contrast, sublime effect!

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have been here before countless times) whose crusade against herb-crawlers is seen as double-edged hypocrisy. The programme acknowledged help from the English Collective. Prositutes, who opposes the current anti-herb-crawling Bill. Throughout, the brutal male prototype — Tereus, the gangster Terry, Sir Terence — looms victoriously, poised to violate and torture.

The last impression is of Amnerth Badland squeezed into corsets, bloomers, a mermaid's tail and a skeletal crinoline as she enacts the clients' fantasies. Sheila Kelley's down-bait Phil lacks the voice for a bitter-sweet ballad of youthful sexual betrayal that is far, far too close to Brecht and Weill for comfort. Words and music are by the playwright Jude Alderson, founder of the Sadists Sisters. Among the confused and shallow political implications is the suggestion that Church, State and Empire have been financed by prostitutes in peace and war, which will come as a surprise to slave, serf, soldier and squire. There is also the implication that only women are subjected to suffering. This is an error. I speak from experience.

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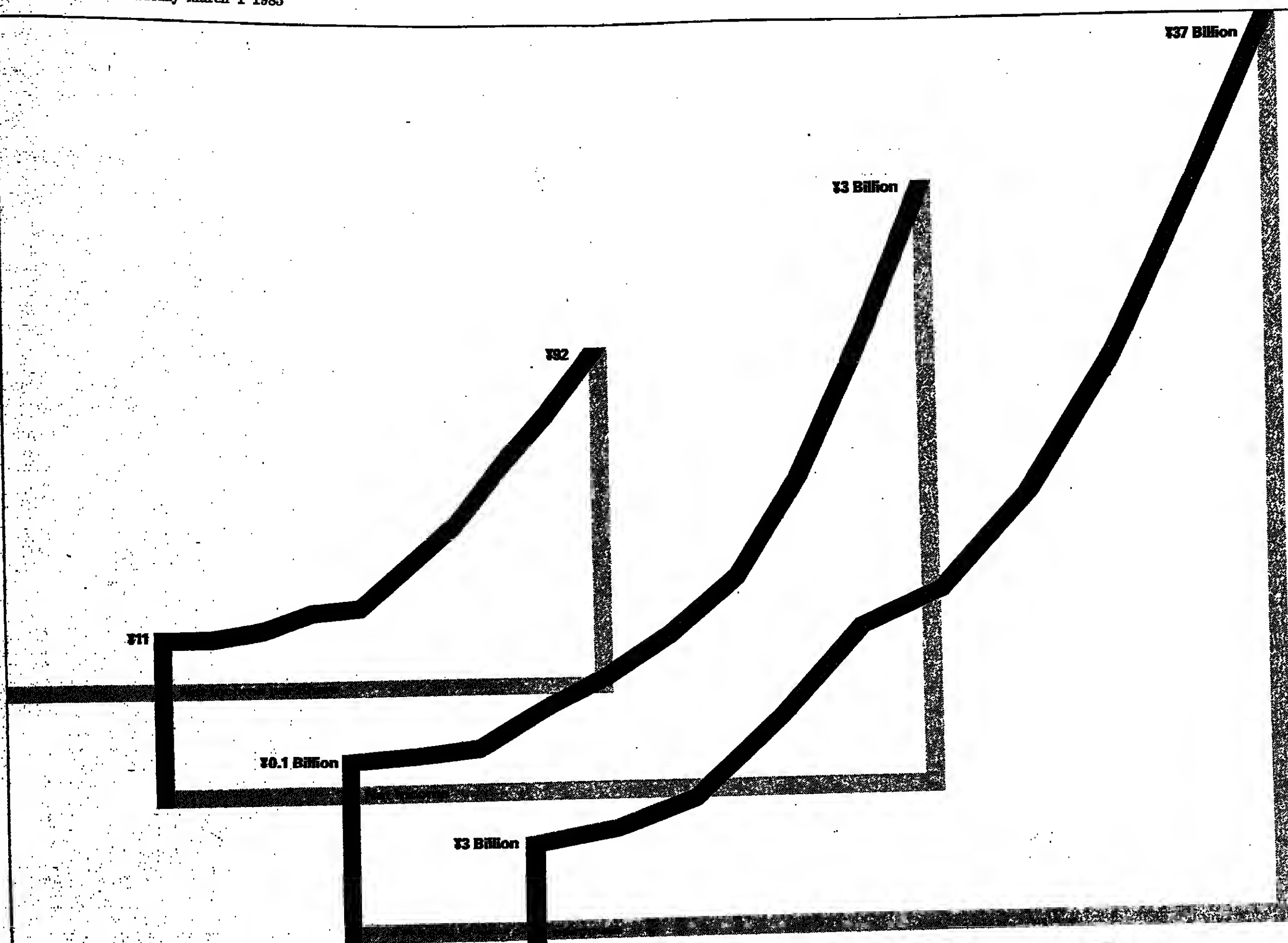
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WE'RE ON LINE

CSK, Japan's leading computer multiservice company, is on line to the future. Our lines prove it. The past ten years has been a time of progress and expansion for CSK. During this period we have achieved compound annual growth rates of 31.4% for revenues, 43.5% for net income and 26.3% for net income per share. Our proven ability to meet customers' evolving needs by developing sophisticated computer services will keep these lines on a steady upward course.

Also proceeding on a steady course is CSK's policy of establishing a higher profile in the international business and financial communities. As part of this policy, today — March 1, 1985 — we moved to the First Section of the Tokyo Stock Exchange. This move reflects CSK's desire to make its shares more readily available to investors around the world.

A Record of Creativity: The CSK record is one of future-oriented creativity. It is a record that has kept us in the forefront of Japan's computer services industry. Our creativity — the creativity of our employees — enables us to anticipate emerging trends and prepare for new markets.

We match imagination with dedication to develop new ways to process, use and transmit information. The goal of our ongoing quest is to take full advantage of the opportunities afforded by advances in computer hardware. From our strong foundation in computer services, including programming and software development, we are expanding into such fields as integrated data-base services and satellite communications.

Positioned for Growth: We have set ambitious growth objectives and are now striving to achieve them. In the past year, for example, we took several steps to

strengthen our position in many of the key markets of tomorrow. We established the CSK Research Institute to spearhead our work on artificial intelligence and related topics. We acquired a company to guide our entry into the household market for computer-related services. We joined with other firms to form an enterprise that will concentrate on value-added networks.

CSK has given high priority to establishing the solid financial base necessary to support our business expansion and diversification. Strong cash flow and efficient management have kept us completely free of both short-term and long-term debt for the past three years. The success of our corporate planning is illustrated by a recent study in which CSK placed tenth among all Japanese enterprises, ranked on the basis of a balance of size, growth, profitability and financial soundness.

CSK — a company to watch for.

CSK
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The CSK Annual Report, Financial Fact Book and other information may be obtained by contacting Takashi Iwata, Director, Accounting and Finance Department.

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Friday March 1 1985

Cable hopes deferred

ITAP—the Information Technology Advisory Panel—is soon to present a second report to the Prime Minister on cable television in the UK. The report will come on the heels of the Cable Authority's announcement this week that it is advertising cable franchises in seven new areas including London's docklands. Itap's first report, in March 1982, sparked off a heady euphoria about the jobs and turnover which would be generated by the cabling of Britain. The government became convinced that consumers' interest in more TV channels could be used to finance an expensive new electronic infrastructure. Two-way cable links, it was hoped, would usher in a science fiction world of home banking and shopping. These dreams have so far amounted to very little. Even the straightforward provision of cable facilities for entertainment has proved hard to finance; few homes have received new cable links. The national "electronic grid" which ministers once talked about remains a far off aspiration. Although the Cable Authority is bravely proceeding with new franchises, most of the 11 winners of the original pilot franchises in 1982 still face serious financial and marketing problems. The fragile economics of cable were dealt a heavy blow by the abolition of 100 per cent first year allowances in last year's Budget.

Initiatives

The question now is to what extent the Government should amend its original approach to cable. It is accepted that Itap's initial proposals for the creation of an electronic infrastructure ignored commercial realities. The Department of Trade and Industry was carried away with enthusiasm for information technology and the hope that British companies could soon be at the cutting edge of a new industry with world-wide export possibilities. The Government sought an unwelcome compromise: it set out exacting technical standards for which there was no market. A hit-tech national grid was still, in fact, a pipe dream. It was unreasonable to expect cable TV companies to provide it without public money.

If the present stagnation of cable operators is to be overcome, the Government will need to consider initiatives. Should it relax further the technical constraints on cable firms? The Cable Authority argues that the application of advanced technology should remain a "factor" in the award

of a franchise although not the central issue it was when the pilot franchises were awarded. If it is accepted that the provision of entertainment through cable TV has little necessary connection with the creation of a hi-tech communications infrastructure, the case for imposing constraints is unclear. Why not allow companies to use the cheapest, tried and tested U.S. "tree and branch" technology even in formations which cannot be upgraded to provide interactive links?

A second question is what the Government should do to relieve the cash-flow problems of cable franchise holders. Some groups have lobbied for guaranteed or low interest public loans to finance the installation of the advanced switch technology necessary if serious trials of interactive services are to be possible. Yet it is accepted that cable is primarily about the supply of new types of entertainment, not the case for special help drops away. There is no obvious reason why cable operators should get more assistance than any other industry. The easiest compromise—tax benefits—is ruled out by the commitment to fiscal neutrality.

A third and more complex issue concerns the relationship between cable companies and British Telecom. When the debate about cable erupted in 1982, it pointed out that BT (then state-owned) would be the logical supplier of interactive services through its existing national network of underground ducts. Yet once ministers opted for the private sector, the provision of cable, a new question arose: at what price should BT be obliged to make available its underground ducts to the private operators? With BT privatised, it is unclear how much influence Whitehall should bring to bear. Some compromise is necessary but it is not obvious how much BT should assist the provision of more TV entertainment.

The Government faces several tensions in its communications policy. Cable operators cannot be regarded both as free commercial agents and yet also under an obligation to provide an electronic infrastructure for the community. The Government cannot regard BT as a free agent and dictate the terms on which it interacts with cable operators. Nor can it ignore the important ramifications for cable of its decisions on satellite broadcasting—which are also ostensibly in the hands of the Treasury. The challenge will be to find the right balance between commercial freedom and "national interest" obligations for private companies.

Management of export credit

THE LATEST report on Britain's embattled Export Credits Guarantee Department arrives with a timeliness not always associated with Commons all-party committees. Yet another ECGD review—marked confidential for a change—should be landing on the Trade Minister's desk later this month. The Commons report is all the more welcome as a reminder of the constraints imposed on the ECGD by its status as a civil service department.

At the same time, though, the Commons Report has not exactly clarified the ECGD's predicament. Last year, the Government rejected the unanimous recommendation of its own ECGD study—Matthews Report—that the department be made a public corporation. The Commons Report has endorsed this rejection, on the flimsiest of grounds: that the credit markets are too myopic to spot a Treasury guarantee when they are shown one. A public corporation, it is argued, would therefore have to risk losing the status of a sovereign credit risk.

Again, the Commons Report offers few if any guidelines for the practical resolution of the perennial dilemma for the ECGD: how should it reconcile its need to operate at no net cost to the taxpayer with its need to foster exports in the national interest?

The report's implicit answer is that losses today are the price of tomorrow and the priority should be simply to encourage a more commercial ethos in the department. But this poses its own dilemma: how are ECGD civil servants to behave like private sector bankers and underwriters?

Most disconcerting of all, the report's enthusiasm for the prudent operations of the ECGD inevitably jars with the uncomfortable fact that the department is caught in a cash flow crisis.

At least three areas of ECGD's operations appear to warrant urgent attention. First, the recent haemorrhage of high-calibre staff to the private

sector must be stemmed and reversed. Most of the abundant comment on ECGD's staff has been favourable, but its losses have been revolving more frequently in the last year or two than in previous years.

Second, small companies with their eyes on export markets are in danger of being discouraged by rumours of imminent ECGD cutbacks in this area. The Trade Minister could do much to reassure the small business sector by suggesting as soon as possible what might be done to dictate the terms of various departments offering services for the exporter.

Strategy

And third, a similar exercise of reappraising objectives and priorities might be launched by the main trading activities themselves. The pros and cons of turning the ECGD into a public corporation were obviously finely balanced last year—but the change was never more than a means to an end, namely a more flexible and commercial approach.

The same goal could now be tackled by allowing the ECGD to contemplate a range of financial innovations. An encouraging start was made in this direction last December, when the ECGD launched an international bond issue for a private export credit company. Reinsurance policies and independent capital markets investment vehicles could also now be appropriate, given the right start.

Such moves would do much to change the ECGD's spots and leave it looking something like a private sector beast. The timing of this change, finally, might provide an apt opportunity to look again at the whole business of rate premiums on ECGD cover. As the Byatt Report pointed out, there are no a priori economic grounds for its indiscriminate government subsidies implicit in the flat rate system. Restricting the ECGD more closely to its traditional insurance role might even be added to the list of innovations for review.

THE BIG inquiry now will be—who lost the miners' strike? says Jim Slater, general secretary of the National Union of Seamen. "But there is no question about who lost it—it was the lack of support in the country."

A candid admission from a leading TUC left-winger—but a crucial one. The strike is now reaching its first birthday. A year ago today, the National Coal Board announced the closure of Cortonwood colliery in Yorkshire—and 9,000 miners there and at nearby Bullcliffe Wood walked out almost immediately. Next week marks the anniversary of Mr Ian MacGregor's tabling of proposals to cut the industry's capacity by 4m tonnes.

Together, these events combined to spark off Britain's longest-ever major national strike. Now the strike appears to be approaching its end. It is clear that the miners could not have given more: those who came out have remained more solid, stayed out longer and endured more hardship than any other large group of British workers.

The sheer scale of this extraordinary endurance has been matched only by the tenacious determination—founded on a complex of historical, political, theoretical and industrial reasons—of the Government to resist it.

But this government has always blended, most successfully, its ideology with populism: its stiff opposition to the miners is rooted in a belief that the British public is hostile towards militant trade unionism, and to this strike in particular. The Conservatives were swept to power six years ago on a wave of public disillusion towards the effects of the strikes of the 1970s—the "winter of discontent."

Public opinion then was clear and decisive: normally, public attitudes towards trade unionism are more complex, often contradictory. Poll evidence shows that the public tends to see unions as institutions of central importance, except when their members strike. They tend to be seen as too powerful, except when people are asked about their own unions: they are seen as having had a "bad day" and are therefore more sympathetic.

Michael Frayn put it: "Public opinion, so far as I can tell, unquestioningly concedes the right of men in a free society to withdraw their labour. It just draws the line at strikes."

Opinion polls have both charted, and contributed to, the miners' strike and its mounting failure. Back in June, the public was reasonably evenly divided: 41 per cent supported the coal board, according to MORI, while

"WE'LL SUPPORT you evermore!" the NUM activists still sing to Arthur Scargill. Perhaps they will; but with more than half the union members having opted out, it is clear that, increasingly, the union's members won't, or can't—and mostly, other union members never have.

The signs were clearly there from the start, had Mr Scargill and the rest of the NUM leadership chosen to read them. Back in January last year, two months before the strike even started, a MORI poll among miners found that 68 per cent thought the union should call a strike to follow the overtime ban, which had then been in force for three months.

David Lange, the rotund and acerbic Prime Minister of New Zealand, reversed in London yesterday why he would never allow Anglo-New Zealand relations to grow sour, despite Mrs Thatcher's public criticisms of his anti-nuclear policy.

"In what other country could I go on the street without any bodyguards, and breakfast on bacon sandwiches with brown sauce, paying only £5.25 for three people?" he asked.

Not all countries would base their close relations with Britain on the quality of its cuisine, but for Lange, who insisted that the relationship had never been better, it was clearly a decisive factor.

"We are mates, and we still seem to marry a lot of them," said Lange, who has an English wife.

Lange had an equally original view of New Zealand's quarrel with the U.S., which has been angered by his refusal to allow nuclear-armed and powered ships to visit New Zealand ports, and retaliated by refusing to share intelligence information.

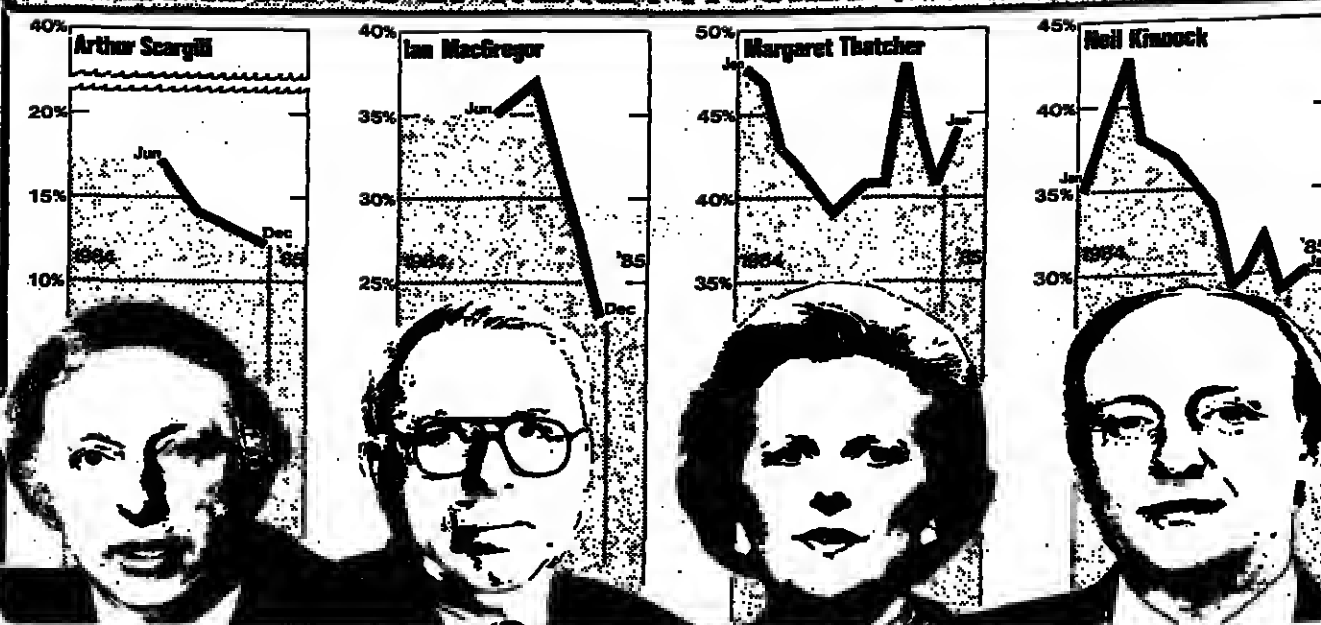
Lange commented blithely, "If the U.S. really wanted to attack us, they would cut off our gas and the A Team."

Relations between Buckingham Palace and The Times, on the other hand, became a little strained yesterday when, for the first time in the year-long dispute, the Queen dipped a toe into the murky waters of the miners' strike.

During a tour of the paper's London offices to mark its bicentenary the Queen spoke to Paul Routledge, the paper's labour editor. Normally Routledge would have been in Sheffield to cover the meeting of the miners' executive. But he had been asked to stay in London to play his part in the carefully planned Royal tour.

Questioned by reporters later, Routledge said the Queen had taken a serious interest in the strike and had

PUBLIC RATINGS OF THE KEY FIGURES (% SATISFIED)



The year the miners lost the people

By Philip Bassett, Labour Correspondent

35 per cent backed the miners. Some 23 per cent were undecided, or backed neither. By August, after a summer of picket line violence, judgment was shifting: 46 per cent backed the board, 30 per cent the miners. By the end of the year, the position remained the same. Trade unions tend to be suspicious of polls. Their direct access to union members cuts across unions' traditional structures of representative democracy, potentially undermining unions' raison d'être: more power for the rank and file. For many unions, they keep showing results often directly contrary to what union leaders osmotically discern their members want.

Arthur Scargill is no exception. Throughout the strike, he has appeared unconcerned about public opinion, preferring to concentrate on appealing to a narrower electorate—the predominantly young miners who became the strike's key

activists. But the miners' president gave to the public an impression that he couldn't concede control even to them: having been turned over in three ballots since taking office in 1982, Mr Scargill was blamed, rightly or wrongly, for preventing a ballot on the strike. The lack of a ballot has run like a sore through the strike. "Ballotitis," Mr Mick McGahey, the union's vice-president, dismissed it as, but the public didn't agree. Marplan found in July that 70 per cent thought the miners should hold a ballot on strike; by August, MORI found the proportion as high as 82 per cent.

Mr Robert Worcester, MORI's managing director, views the failure to ballot as crucial. "The thing that makes me weep," says Mr Worcester, "is that Scargill did not commission a private poll before he cast his strategy in concrete, to find out that he could have won the thing with a then-statutory majority of 55

per cent. That would have legitimised the whole thing, and the whole course of the dispute would have been vastly different."

Choosing not to ballot, especially for a union with a long and honourable tradition of balloting its members, seemed to the public unfair, and wrong. Just as it was decisive in the union, it was, too, in shaping public attitudes, which appeared to reach firm conclusions on a number of issues.

Personalities Mr MacGregor was backed, initially, but his of the maladroitness of the dispute lost him support. For Mr Scargill there was little but vehement and increasing public hostility. Judgment on Mr Thatcher was more evenly divided, but on Mr Neil Kinnock it was clear a poor performance. For Mr Kinnock in particular, perhaps the most distressing measure is the slump in his support among trade unionists: from a satisfac-

tion rating of 46 per cent at the start of the strike to 33 per cent now. Support for the political parties has broadly kept in line with support for their leaders.

The strike. From the start, there was suspicion of what the strike was about. Marplan found in July that a massive 72.9 per cent thought the strike was politically motivated, with only 19.4 per cent seeing it as primarily industrial dispute. Most people thought it pointless in any case. At intervals throughout the dispute, Gallup asked voters whether at its end, they thought individual miners would be better or worse off: the results were remarkably consistent—in November, for example, as many as 83 per cent thought a miner would be worse or no better off after the strike was over.

The coal industry. Traditional support for coal remained strong. MORI found in June that 73 per cent of the public

of union members would not cross miners' picket lines, as few as 7 per cent would take part in industrial action in support of them, and only 2 per cent would join an indefinite strike. Half felt their own union should give no support to the miners.

By last week, a MORI poll showed no change in the position, despite constant entreaties from Mr Scargill. Worse still for the NUM, as many as 70 per cent of all trade unionists do not view as "scabs" those miners who have crossed the picket lines and gone to work.

As late as yesterday, Mr Scargill was still calling for

wanted either a greater emphasis on coal rather than nuclear power for electricity generation, or the pre-strike blend of a high dominance on coal. But by the end of the year, the public had clearly not taken the NUM's argument: only 12 per cent thought all pits should be kept open, regardless of whether they are economic or not, and almost half thought the Government should seek to close all uneconomic pits.

Violence. Opposition to the tactics of some of the miners remained consistently high throughout the strike. As the violence mounted over the hot summer, disapproval grew. Gallup found in July that 79 per cent of the public disapproved of the methods being used to prosecute the strike. Seventy-eight per cent thought the methods irresponsible. A measure of the change in the public's attitudes towards the miners was that 10 years before, in the 1974 strike, only half had thought so.

Again, despite Mr Scargill's consistent criticism of them, the public throughout the strike backed the police. At the height of the picket line violence, 71 per cent thought the police had handled the strike well; by October, only 9 per cent thought the police were to blame for the trouble.

So, in the public's eyes, what will be the strike's legacy to trade unionism? Despite the strike's failure, the public still sees unions as too powerful—64 per cent did so in a September Gallup poll. The same poll found that 69 per cent felt that trade union leaders are out of touch with their members. Sixty-four per cent, according to MORI, feel that most unions are controlled by a few extremists and militants.

Four-fifths now oppose official strikes. Though a majority of 51 per cent is still against the Government using troops to break strikes, 42 per cent now approve—some of them strongly. Sixty-three per cent support no-strike deals, including 62 per cent of union members.

John Lyons, general secretary of the Engineers' and Managers' Association, who opposed the strike on behalf of his power station members, sums it up. "There was very, very deep opposition right across the country to the way that the strike has actually been handled," he says.

"The failure of Arthur Scargill and the NUM's leadership to get general support is a result of the way that the strike has been conducted. I think that the miners' leaders will have to ask why that happened."

Industrial action from other unions to win the strike—but his speech in Castletford, West Yorkshire, earlier this week may set the tone for the recriminations from the left when the strike is over.

Mr Scargill said, with regret, that "while we have 11m first unionists within the TUC, the tragedy has been that, unlike supporters of the Tory Government, our supporters have not been in the fight supporting this union like their supporters."

Finally spelling out one of the lasting messages of the strike, he concluded: "When history comes to examine this dispute, there will be a glaring omission—the fact that trade unionists have been standing on the sidelines."

THE ISSUE THAT HAS HAUNTED THE STRIKE

The NUM decided not to ballot: crucially, a MORI poll in March showed it was wrong to take the risk. Sixty-two per cent of miners—well in excess of the 55 per cent then required under NUM rules—were then in favour of a strike; by April the figure had risen to 68 per cent.

But the NUM's problems were also there. A majority—53 per cent—of Nottinghamshire miners made it clear they would not strike; since then, they haven't. And even though nationally they were in favour of strike, the miners were sceptical of its value: 63 per cent thought the strike would not stop the NCB from implementing its pit closure programme.

By July, with the warm weather and the tide running in the NUM's favour, a Marplan poll found that 74 per cent of striking miners said they would stay out indefinitely; by this month, a private NCB poll showed that 86 per cent now wanted a quick settlement.

Hardship was clearly part of the reason—but the refusal of most trade unionists to support actively the miners was clearly another.

As the strike got under way, MORI found that trade unionists were divided over its basic issue: 47 per cent supported it, 40 per cent opposed it, while 13 per cent

were undecided. But asked to translate this into practice, 73 per cent said they would not be prepared either to go on strike or take any action in support of the miners without the NUM holding a ballot. Support for a ballot was strong (69 per cent), but even if one had been held, a majority (52 per cent) said they would still take no action in support.

The TUC Congress in September pledged Britain's unions to a detailed programme of specific action to support the NUM, including the blacking of all coal, coke, and oil movements. At the same time, poll evidence showed that only 20 per cent

of union members would not cross miners' picket lines, as few as 7 per cent would take part in industrial action in support of them, and only 2 per cent would join an indefinite strike. Half felt their own union should give no support to the miners.

By last week, a MORI poll showed no change in the position, despite constant entreaties from Mr Scargill. Worse still for the NUM, as many as 70 per cent of all trade unionists do not view as "scabs" those miners who have crossed the picket lines and gone to work.

As late as yesterday, Mr Scargill was still calling for

Taking the Lange view

David Lange, the rotund and acerbic Prime Minister of New Zealand, reversed in London yesterday why he would never allow Anglo-New Zealand relations to grow sour, despite Mrs Thatcher's public criticisms of his anti-nuclear policy.

"In what other country could I go on the street without any bodyguards, and breakfast on bacon sandwiches with brown sauce, paying only £5.25 for three people?" he asked.

Not all countries would base their close relations with Britain on the quality of its cuisine, but for Lange, who insisted that the relationship had never been better, it was clearly a decisive factor.

"We are mates, and we still seem to marry a lot of them," said Lange, who has an English wife.

Lange had an equally original view of New Zealand's quarrel with the U.S., which has been angered by his refusal to allow nuclear-armed and powered ships to visit New Zealand ports, and retaliated by refusing to share intelligence information.

Lange commented blithely, "If the U.S. really wanted to attack us, they would cut off our gas and the A Team."

Relations between Buckingham Palace and The Times, on the other hand, became a little strained yesterday when, for the first time in the year-long dispute, the Queen dipped a toe into the murky waters of the miners' strike.

During a tour of the paper's London offices to mark its bicentenary the Queen spoke to Paul Routledge, the paper's labour editor. Normally Routledge would have been in Sheffield to cover the meeting of the miners' executive. But he had been asked to stay in London to play his part in the carefully planned Royal tour.

Questioned by reporters later, Routledge said the Queen had taken a serious interest in the strike and had

Men and Matters



"I've counted them all out—and I've nearly counted them all back."

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POLITICS TO-DAY THE EUROPEAN LEFT

A mellow view of the U.S.

By Malcolm Rutherford in Rome

MR. ANDREI GROMYKO, the Soviet Foreign Minister, was in Italy this week. Since the breakdown of the Geneva talks on intermediate nuclear forces, it was his first visit to a West European country that has gone ahead with deployment.

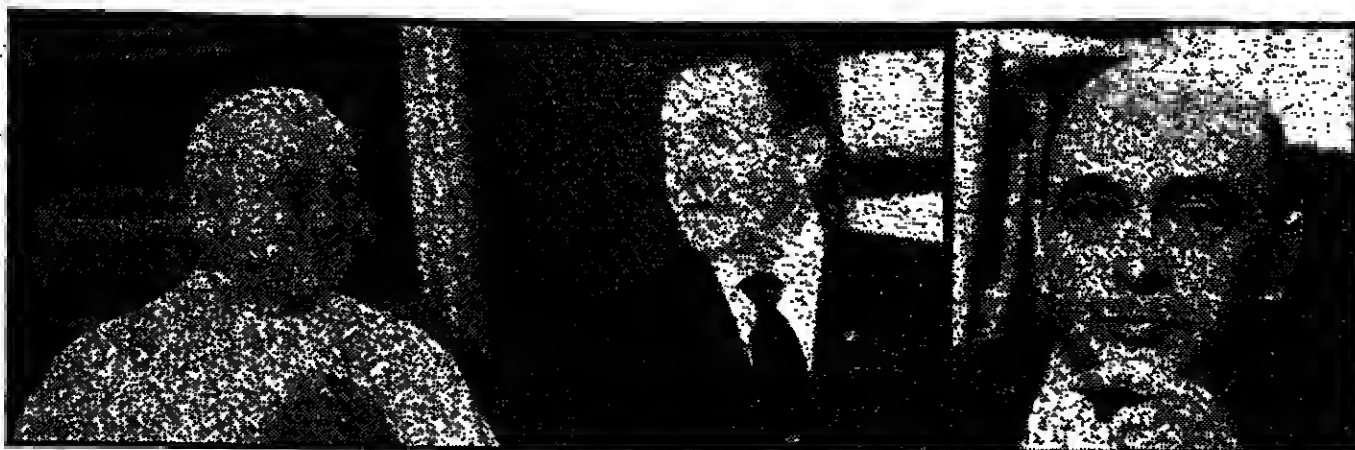
Apart from some sightseeing, he visited the Italian Government and the Pope. But he did not see much of the Italian Communist Party, which must be the only Communist grouping capable of coming to full power by democratic election.

It is doubtful whether the Italian Communists were sorry to miss him, for the striking fact about the Italian party is how strongly anti-Soviet it has become. In any case, many of its leaders were involved in Rome in a conference on the United States and the European Left.

These conferences on U.S. European relations were set up in the 1970s when it seemed that the Communists might be about to take power in Portugal and more importantly, Italy, and that the U.S. could extract either by withdrawing from Europe or by engaging in a counter-revolution.

The outcome has been rather different. The Communists have shared power in France, but do not look to have much of a future. In Italy they are still waiting at the door. Meanwhile, however, the party is continuing to evolve in a distinctly Western-oriented way. Indeed it is now seeking alliances with other European parties of the left: Socialist and Social Democratic as well as Christian. What it hopes is that the European Left as a whole can have a dialogue, first among itself and then with the U.S.

One of the architects of this process is Sig. Giorgio Napolitano, the head of the Communist group in the Italian Parliament, and foreign affairs expert. In the last year or so, he has been leading a delegation to the North Atlantic Assembly, the consultative parliamentary body of Nato. The Italian Christian Democrats had long sought to keep the Communists out, but they have now broken through. Sig. Napolitano calls for the standardisation of Nato equipment and a greater European voice in the Atlantic alliance along with the other parties.



The Soviet Foreign Minister, Mr. Andrei Gromyko, visited the Pope while in Rome this week. But he did not see much of Sig. Giorgio Napolitano, the Italian Communist parliamentary leader.

Yet it would be wrong to attribute all the impetus for change to the Italian Communists. There seems to be a desire for unity among the wider European Left. This week's conference was hosted by the Italian Socialists. One of the most prominent parties attending was the West German Social Democrats who still exude a certain confidence that they will return to office in the not-too-distant future, though perhaps as a more left-wing party than under Helmut Schmidt.

Also present were the French Socialists and Communists, the Dutch Labour Party, the Danish Social Democrats and an array of Socialists and Communists from the smaller countries from Greece to Finland.

Both wings of the British Labour Party were represented: the Right by Mr. George Robertson, the number two spokesman on foreign affairs, and the Left by Mr. Stuart Holland, the spokesman on development. Indeed, it was perhaps the British delegation which caused most confusion since they appeared to give rather different views of Labour's new defence policy, both of them quoting Mr. Denis Healey in their reports. Even Mr. Robertson, who is facing reselection trouble in his Glasgow constituency, is now going round saying that he is to the left of the Italian Communist Party.

What came out of it all? The American participants received

the very strong impression that all the talk about the European Left going neutral or even pacifist is greatly exaggerated, though there were residual doubts about Labour in Britain.

Most of the Europeans did not seem to be particularly anti-American, although clearly much will depend how President Reagan handles his Strategic Defence Initiative and an invasion of Nicaragua would be fatal.

The principal reason for the mellowing of the European Left's view of the U.S. seems to be near-total disenchantment with the Soviet Union. It was widely agreed that Moscow has nothing left to offer. The Soviet system is no longer even seen as a potentially attractive model for Third World countries in distress. There was no trace of the idea of equating the two superpowers and regarding one as bad as the other.

Arms control is crucial. The European Left believes that the U.S. must accept nuclear parity with the Soviet Union, if only because the Russians will not agree to anything less and will go on striving to keep up with whatever the Americans do.

The West German Social Democrats feel this most strongly, perhaps because they are closest to it. They still believe in the Ostpolitik of the early 1970s and that it can be pursued by a series of small steps without destabilising the

Eastern countries. But there is not a hint of neutralism in their approach.

It was striking that at a conference of left-wing European politicians the odd American tried to raise the so-called German question. It seems to me that the re-emergence of the German question is an invention of academics and quasi-academics. The politicians are more realistic. What the West Germans want is continuing progress in reducing East-West barriers, none of which needs to be very dramatic but which will have cumulative effects over time.

"There will be no liberation of Eastern Europe," said one of the leading SPD representatives, "and no crusade. The only approach is to provide a way for the gradual evolution of Communist systems."

France is an exception, even a maverick: a Socialist government which insists on maintaining a strong national nuclear defence. The rest of the European Left on the Continent, however, seems to have become reconciled to this.

Their main point is that French nuclear policy should not be allowed to get in the way of co-operation in other areas. Indeed, there is a kind of family relationship among the continental Left which does not quite extend to Britain. It is the British, rather than the French, who are regarded as eccentrics, though not without considerable interest.

littered with institutions set up to create better intra-European and cross-Atlantic co-operation. Most of them are fairly moribund. In Rome nobody even mentioned the European Parliament, despite three days of discussions.

Three points stand out, however. The first is that this initiative has come from the Left, much of which used to be either against defence or preferred to pretend that the subject did not exist because it was politically embarrassing.

The second is that the Left, at least as represented here, appeared to accept the existing structures. There was no attack on Nato as such, only a view that it ought to be improved. The strongest attack on American policy came not from the Continent, but from Mr. Holland of the British Labour Party.

The third point was that, as the talks went on the Europeans realised there were certain steps they could take together. For instance, they could be more active in pushing a collective view at the Conference on Disarmament in Europe in Stockholm. They could try a more united approach to the talks on mutual force reductions in central Europe in Vienna. And they could seek to put new life into the Helsinki Agreement and might be able to co-ordinate their policies to the Third World.

The plan is to hold another conference shortly, probably in America, and to tell U.S. Congressmen that the European Left does have a view of the world that deserves to be heard and is not necessarily anti-American.

It was a good start, but one was left with the impression of how far there is to go. Mr. Klaus de Vries, of the Dutch Labour Party, asked the Americans to understand that Europe was still discovering itself. He sounded a bit like Mrs. Thatcher telling the joint meeting of the U.S. Congress 10 days ago that Europe has been through its biggest turmoil and upheaval since the fall of Rome and was only now coming to terms with it.

In other words, Europe Left and Right might be beginning to think along similar lines about developing a European personality. But it could still be about 20 years too late.

Lombard

Finding a home for the panel

By Richard Lambert

"Ageing watchdog seeks new helmet. Teeth a little shaky of times, but still capable of a nasty growl."

It is not at all obvious where the City Takeover Panel is going to fit in the new statutory-based framework for investor protection in the UK. Members of the Panel will be preparing their thoughts on the future within the next few weeks, but it already seems apparent that the present informal arrangements for supervising takeover activity are going to have to be modified.

The Panel works generally rather well—because it is in the interests of the merchant banks which play the takeover game to have a sympathetic referee who is in a position to set acceptable standards of behaviour. But the players have been getting much more competitive in recent years, and as the stakes have grown higher, the banks have been more willing to test the limits of the Panel's authority. Conditions seem bound to get rougher still as newcomers troop on to the field. Since the Panel will no longer be dealing with practitioners whose activities are largely confined to the City, its sanctions will not be taken for granted in quite the same way.

Moreover, there will be a new power centre in the British securities market—the Securities and Investments Board, an agency which the Government plans to equip with statutory powers to regulate a wide range of investment management activities. Unless the Panel can associate itself with this new body in some way, its independent authority might wither away.

But how to make the link? The Government has said that it would be willing to consider statutory backing for the Panel if that was felt to be helpful. Such a move might be bureaucratically convenient, since it would allow the Panel to be slotted neatly into the new statutory framework. But most of the virtues of the present system would be lost in the process.

Although the Takeover Code is becoming more legalistic, it still relies on the observance of a set of broadly based general principles: practitioners

have to follow the spirit as well as the letter of the rules. The Panel's executives spend a large part of their time providing informal guidance. They can respond quickly to changing events and are willing to bend the rules when that makes obvious sense.

Such a system could not work if the rules were set in statutory concrete, and subject to challenge in the courts. Evidence for this can be seen in the U.S., where the Securities and Exchange Commission's interests in takeovers is largely confined to disclosure requirements. The SEC has been unable to respond to growing disquiet about the unsavoury takeover tactics which have been hitting the headlines with increasing frequency in recent years. Statutory rules to protect the investing public are one thing, but laws aimed at regulating the conduct of merger activity are another.

As an alternative, one suggestion is that the Panel could be taken over by the Stock Exchange, and merged with the quotations department into a new sleuthing agency. This was put forward yesterday by the City Capital Markets Committee. The trouble is that the Takeover Code extends to all public listed companies, including those traded on the over-the-counter markets, and it is not certain that the Exchange will be able to retain its position as the dominant central market in the years to come. Even in the brave new world, it might well be difficult for a Stock Exchange agency to regulate the behaviour of merchant banks which were not its members.

Some way has to be found to keep the Panel as an independent, non-statutory agency while still ensuring that it is able to enforce its authority in a much more competitive world. The answer might be to make sure that all the relevant self-regulatory organisations which will be authorised to conduct an investment business by the new Securities and Investments Board are also members of the Panel. Then the board could insist that these organisations make it a rule that anyone who wants to run an investment business was first to promise to obey the Takeover Code.

The knee-jerk and the Budget

From Mr. D. Fettes

Sir—Enough has been written in the past weeks about the wisdom of mulling the pensions cow to support the Government's financial requirements. More important is the exposure of panic which is created each year by the archaic cloak of secrecy surrounding the Budget. Last year we had the abolition of life assurance relief which was rumoured and then proved to be correct. This was followed by two rumours in May and November concerning pensions, neither of which proved to be correct. There must, however, be many people and companies who entered into pension arrangements last year before they were ready.

Now we are experiencing the same rush to the pensions counter. Minds are concentrated on the consequences of life without pensions tax relief and in many cases money which would otherwise be invested back into the business and industry is being poured into pension arrangements—could it be unnecessary?

Surely the time has come for Chancellors to enter into consultation with representatives of industry and the business world so that we can benefit from an ordered approach to the financial future of the country, rather than having to divert attention from business to sporadic and frenzied bursts of activity to beat changes in legislation which might never take place.

Although the insurance companies are delighted with the current level of pensions activity, these knee-jerk reactions to rumours must be counterproductive in the long term.

David Fettes, Lucas Fettes & Partners, 301-305 Euston Road, NW1.

Predictions on pensions

From the Government Actuary

Sir—John Cullen's letter (February 28) dealing with the projection of pension costs requires some clarification. He highlights differences between the figures in the Government Actuary's quinquennial review published in 1982 and those in the background paper for the inquiry into provision for retirement entitled "Population, pension costs and pensions" published in 1984. The main difference is that the later estimates use the 1981-based population projections rather than the 1979-based figures used for the quinquennial review—in each case the latest available at the time of making forecasts. The 1981-based projections allow for the results of the 1981 census, and also assumed rather lower birth-rates in future. Obviously these

Letters to the Editor

changes would alter the demographic balance as forecast for the year 2025, and thus the projected contribution rate for state pensions.

It should not be necessary to say that the projections are made as an independent exercise and are certainly not designed to suit any particular point of view. Estimates of the far future will be revised from time to time, but the first paragraph of my background paper states that in spite of these uncertainties "the general pattern of substantial increases in emerging pension payments during the first quarter of the next century is secure."

Edward Johnston, 22, Kingsway, WC2.

Twenty wasted years?

From Mr. A. Tessler

Sir—Mr. Peter McGregor (February 21) keeps on pontificating—now against the Treasury and some weeks ago against Mr. Samuel Brittan. Yet Nedo, his own so disappointingly, ineffective organisation, completely escapes criticism. For what has Nedo achieved in these last 20 years? It has piled mountains of reports upon firms instead of convincing them, one by one, of the need for greater productivity, of taking design much more seriously and of investing more in export promotion. In all these vital areas Nedo has been singularly ineffective. Did the Treasury prevent it from achieving these objectives? Now Mr. McGregor—by implication—blames the Treasury for not doing the work which he and his colleagues so signally failed to do over the past wasted 20 years.

Andrew Tessler, Silverwood, Park Copse, Dorking, Surrey.

Architects' fees

From the President, Royal Institute of British Architects

Sir—Mr. L. T. S. Littman (February 21) makes statements about the conduct of architects and the RIBA that are misconceived and need to be corrected. Architects are normally commissioned by their clients to design buildings, which they often do in collaboration with other consultants. Their design is shown in drawings and specifications from which others may then build.

The actual construction work is normally the subject of a separate contract between a client and a builder whereby the builder undertakes to carry out and complete the prescribed works for an agreed sum of money and within an agreed time. Should the builder fail in this, the client may be entitled to recover damages. The architect is not a party to the building contract, but may be named in it and have to carry out administrative duties in connection with it. These duties include inspecting the construction and certifying payments due.

Architects' fees for their design work and subsequent administrative services are a matter for agreement between client and architect at the outset. They will often, though not invariably, be charged as a percentage of the construction cost of the building works. Circumstances may arise, such as changes in the client's requirements or delay in construction, which involve the architect in extra work and expense. Where the reasons for this extra work are beyond the architect's control, additional fees will be due. In no circumstances would the RIBA support, as suggested by Mr. Littman, claiming of fees for extra work caused by an architect's own misjudgment or inadequacy.

Profit sharing and jobs

From the Managing Director, Copeman Paterson

Sir—Samuel Brittan (February 25) has done an important service in analysing Professor Martin Weitzman's proposal for paying employees two-thirds of the added value of their firm. I have two comments on this proposal. It would go hard on capital-intensive firms unless some kind of dividend or interest was deducted from the calculation of added value, in respect of all the company's capital, regardless of whether such dividend or interest was to be paid. Weitzman appears to have overlooked the fact that the successful firms are the ones which grow and which largely generate their own capital for growth. If two-thirds of their added value was paid in wages, their growth could be stunted. The total economy is made up of growers, stagnants and decliners. Cut the growers and you cut the total economy rather badly. Employee share schemes are

better than cash bonuses because they share the reinvested profits of successful firms with their employees. This is motivational and it does not stunt the growth. Also share schemes are outside the contract of employment. The TUC agreed to this in 1978, so that the schemes avoid the Truck Act of 1831.

It is better therefore on the whole if firms pay market rates of wages and salaries, try to keep union negotiated rates at similar levels and providing extra reward for employees in successful firms through share schemes. There are individual company cases where a cash incentive bonus is the right policy, or a choice between cash and shares, but for the economy as a whole it could be a disaster to abandon share schemes and put in cash schemes which would have passed a major slice of the added value to employees.

George Copeman, 10, Buckingham Place, SW1.

Having a few jars

From Mr. S. Devenish

Sir—Mr. Connolly (February 28) presents a minority view on the subject of the style of glass chosen by individuals from which to quaff their beer. Having spent several years in diverse parts of the world where local tradition demands that one drinks beer from a glass slightly smaller than that provided in most homes as a container for toothbrushes, I believe that the shape and style of container is important to the enjoyment of the drink.

Since suppliers tend to be creatures of habit, a change in the shape of the container from, say, a handled mug to a straight glass may necessitate a change in stance—no serious connoisseur would sit, as one is required to do in most "Eurofiz Palaces" when there is room to stand.

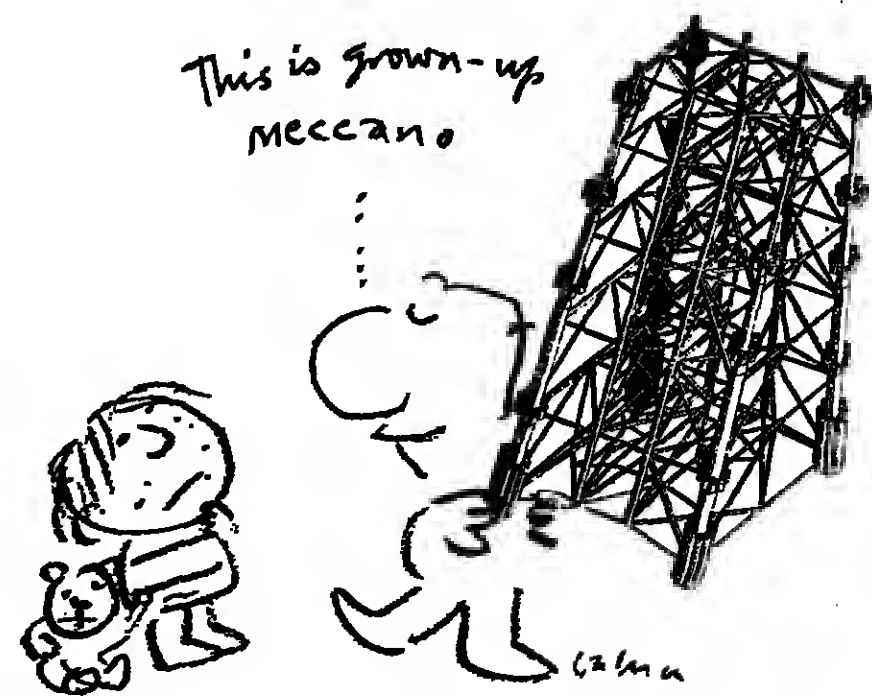
In short—leave us our choice. It's one of the few decisions a person can make today which is not considered sexist, racist or taxable and to some of us it is an important part of the pleasure of "having a few jars."

S. M. Devenish, 67, Blacklands Road, Beekenhall Hill, Kent.

The pound at ninety cents

From the Chairman, Allans of Duke Street

Sir—We wonder and worry about pound-dollar parity. It seems to have escaped the notice of our financial writers that Americans making VAT free purchases were actually buying the pound for not more than 80 U.S. cents or even less during the last two weeks. Alan Harshman, 56-58, Duke Street, Grosvenor Square, W1.



Turn of the century Liverpool was a powerhouse of industrial activity and invention. There, in 1901, Frank Hornby devised the system of nuts, bolts and girders that we know as Meccano.

At the same time and also on the banks of the Mersey, we were in our adolescence — and much too busy to concern ourselves with a toy like Mr. Hornby's.

Eighty-four years on, in our hundredth year in the UK, we have no such teenage inhibitions. In the North Sea, our £400 million tower of steel is one of Britain's newest oil production platforms. Built with the best of contemporary British technology and know-how, the platform's component parts were assembled offshore in just 23 days.

That's a near-record for the North Sea.

And not a bad time for the playroom floor, either.

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FINANCIAL TIMES

Friday March 1 1985

BELL'S
SCOTCH WHISKY
BELL'S

UK energy group sees market value halved

By Alexander Nicoll in London

BURNETT & Hallamshire, the British coal, oil and property group which was a London stock market star in the 1970s, saw its market value more than halved to £25m (£27m) yesterday after disclosing that it was holding talks with its bankers on reducing debt.

The group's share price, which had lost 20p on Wednesday on rumours about the talks, fell a further 70p to close at 85p. The drop was reminiscent of a £40m slide in its market capitalisation to £73m in October 1983, when the company's problems first became apparent.

The market believed that Burnett had been overvalued, but the group encountered a rapid series of acquisitions. But Burnett said yesterday that it was "holding discussions with its principal bankers with a view to seeking their co-operation in achieving a reduction in the overall indebtedness."

A further shock to the market was delivered in the company's disclosure that its attempt to reduce exposure to Californian property interests, one of its major problems, would probably take "some time to achieve."

Burnett had also suffered losses at a South African coal-mining associate, Rand London, which has recently returned to profit after several years of losses. Most recently, Burnett's coal mining activities in the UK have been hit by the miners' strike.

The company's difficulties are in marked contrast to the steady days of international expansion overseas by Mr George Helsby, who attempted in a series of acquisitions to make the company a prominent international energy group.

Shortly after Mr Helsby's surprise retirement in 1983, Mr Eric Grayson, the new chairman, shattered the market's illusions with news of the problems in California, where the property market had weakened significantly.

Pre-tax profits slumped from £20m to £5.5m in the year ended last March and contracted further in the first half of the year.

The market interpreted yesterday's news to mean that a capital reconstruction could be under discussion.

Background, Page 28

EEC ministers fail to find enlargement deal

By Quentin Peel in Brussels

EEC foreign ministers last night abandoned their latest attempt to agree a common negotiating position for the next round of talks with Spain and Portugal on membership of the Community, after failing to resolve their differences on fishing.

They also suspended their efforts to find a solution to their immediate Ecu 2bn (£1.34bn) budget deficit in the current year, to the financing of Britain's promised Ecu 1bn reduction in budget contributions in 1985, and on how to draw up a package of spending plans for the Mediterranean regions.

The abortive talks ended early last night after several senior ministers, including Britain's Sir Geoffrey Howe, Hans-Dietrich Genscher of West Germany and M. Roland Dumas of France, were prevented from attending the extraordinary meeting by the belt of fog across Northern and Central Europe.

The failure to make significant progress means that all the issues will have to be finalised at the planned marathon four-day meeting of the ministers from March 17 to March 20, when negotiations with Spain and Portugal are also supposed to be concluded.

There was some hope, however, that the compromise agreement on budget finance reached in Paris by President François Mitterrand and Chancellor Helmut Kohl would provide the basis of a settlement of that problem when talks resume.

There remains an important British objection to any deal which would tie the financing of its reduced budget payments to ratification of the accession treaty for Spain and Portugal. Such a deal, as presented by West Germany at the meeting, could mean that no money would be available until 1986, if the enlargement talks drag on beyond the end of March.

The discussions on the terms of the enlargement were suspended by Sig Giulio Andreotti, the Italian Foreign Minister and current president of the EEC Council of Ministers after it became clear that a new effort at compromise was still unacceptable to the major fishing nations.

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of the EEC Council of Ministers, suspended the discussions after it became clear that a new effort at compromise was still unacceptable to the major fishing nations.

The latest Italian proposal seeks to fix a two-stage entry period for the Spanish boats, with very tight restrictions during an initial 8 to 10-year phase, followed by progressive relaxation until the year 2002, the end of the existing Common Fisheries Policy.

The deal, however, still appears too generous for the five principal fishing nations - Britain, Denmark, France, Ireland and West Germany - to accept. They remain committed to a plan agreed last December, for a 10-year period of near total exclusion, open to renegotiation after eight years, but providing for an extension to a full 15 years if those negotiations fail.

The issue is a crucial one for the Spanish Government, which has rejected a 10-year transition as completely unacceptable. It maintains that EEC fears over the likely effect of the Spanish fleet on their own fishing industries, are exaggerated.

ICI breaks £1bn profits barrier after petrochemicals turnaround

By Tony Jackson, Chemicals Correspondent, in London

ICI yesterday became the first non-oil company in the UK to report profits in excess of £1bn. The chemicals giant reported pre-tax profits for 1984 of £1,094m (£1,111m), an increase of two-thirds on the year before.

Mr John Harvey-Jones, ICI's chairman, said: "These are the third set of figures on which I have reported as chairman. The first I described as lousy, the second as improving. These figures are rewarding - they are evidence that we are one of the world's most successful and profitable chemical companies."

The tone at yesterday's London press conference to unveil ICI's details resulted was suitably celebratory. With a touch of novelty, the proceedings were beamed by satellite to French journalists in the Eiffel Tower and to a West German audience in ICI's Frankfurt offices.

The results' announcement

brought an immediate rise in the ICI share price, which rose 15p to 874p. The mood was not shared in Wall Street, however, and American selling, which the market expected there hit London sentiment. The shares closed in London at 835p, down 21p.

By far the biggest contribution to the profit increase came from the once-troubled petrochemicals and plastics business. The division swung from a £7m loss in 1983 to a profit of £138m - a turnaround of more than £200m over the past two years.

The net dividend - which ICI cut in 1980 - has been raised by a quarter to 30p, though that is still short of the 1979 figure in real terms, however. "It wouldn't be right to push it up that far just yet," Mr Harvey-Jones said. "We have to move in line with profits and our cautious expectations on the future."

Mr Harvey-Jones underlined the note of caution on the current year. "We're modestly pleased with the first quarter so far. We'll be disappointed if we don't do better in the full year, but a lot depends on the behaviour of the dollar. Exchange rates, he said, had helped profits by about £100m in 1984.

Mr Harvey-Jones said ICI shares were still 25 per cent undervalued against the rest of the market. "I don't know why. Maybe the rest of the market's doing so much better than us."

Although ICI is the first non-oil company to report profits of more than £1bn, it is not likely to be long alone in doing so. BAT, the tobacco and financial services group, reports in a month's time, with its figures swollen by the takeover of Eagle Star Insurance group. Analysts are confident that it will report profits of about £1.25bn.

Details, Page 28; See Lex

Bull cuts loss and hopes for break-even this year

By David Marsh in Paris

BULL, the state-owned French computer group, hopes to break even this year after cutting its net loss to FF4 490m (\$47.8m) last year from FF4 625m in 1983. M. Jacques Stern, the chairman, said yesterday.

He said the company was recovering faster than originally planned from its previous years of losses and low investment. This was a result of sharp productivity increases, continuing capital injections from its state shareholder and widespread renewal of its product line, especially in professional data processing systems and office communications networks, over the last two years.

The company, which lost FF1 350m in 1982, expects to be in profit in 1985.

M. Francis Lorentz, the managing director, said last year's recovery was more marked than apparent from the raw figures as the 1983 loss, not including special items (principally income from the sale of its previous stake in Olivetti) was FF1 900m.

Consolidated turnover last year rose 18.8 per cent to FF13.6bn, with sales rising faster in France than abroad because of above-average growth of the domestic market. Foreign sales made up 38.6 per cent of last year's turnover against 37.5 per cent in 1983.

M. Lorentz said that in cash flow terms the group improved results by FF1 1.1bn between 1982 and 1984, turning in a positive performance of FF1 973m last year against a negative FF1 530m in 1982.

This year's turnover is expected to rise 17 per cent. Bull kept up a heavy investment effort last year, boosting spending on its industrial and commercial network by 74 per cent to FF1 1.1bn. Research spending rose 8 per cent to FF1 1.4bn.

Investment this year will total FF1 1.45bn and research spending FF1 1.55bn.

M. Lorentz said aid from the state - totalling FF1 1bn last year - was necessary to maintain heavy investment at the same time as a strong sales growth rate "in order not to compromise our long-term future."

This year, the Government is to provide another FF1 1bn in capital to continue restructuring Bull's balance sheet. Growth was financed last year without recourse to extra borrowing, and financial charges as a proportion of turnover fell to 5 per cent from 8 per cent in 1982. The ratio is expected to drop to 4 per cent this year.

The company's own capital resources totalled FF1 1.2bn at end 1984 against a negative figure of FF1 47m in 1982.

Last year's net loss was struck after the company made provisions of FF1 65m for its small stake in Trilog, the troubled Californian supercomputer company.

Bull stressed yesterday it would be continuing its new policy of international collaboration - both over products and over harmonisation of standards.

M. Stern has been one of the main architects of European efforts to agree joint computer standards as part of a bid to combat the dominance of IBM. He made clear Bull's continuing scepticism about sweeping international alliances with companies in the telecommunications field but promised that Bull and other European companies would show they were capable of "audacious" partnerships in 1985.

Boehringer Ingelheim International of West Germany has paid \$40m for a 4.9 per cent stake in Genentech, the U.S. biotechnology group. The privately-owned German pharmaceutical company bought 750,000 shares in a private placement at \$53.41 a share.

Boehringer Ingelheim has been working with Genentech for several years on various projects.

Negotiations about closer co-operation on cancer therapy were to be completed, the German company said yesterday. This would involve acquisition of a licence from Genentech for new substances. Genentech has synthesised tumour necrosis factors and is studying their use as anti-cancer agents.

Boehringer Ingelheim has an extensive marketing network outside West Germany. Its world-wide sales revenue is understood to have reached about DM 4.2bn (\$1.35bn) last year, against DM 3.55bn in 1983.

Most of its revenue comes from pharmaceuticals, with major sales in the U.S., West Germany and Japan.

THE LEX COLUMN

Time to bring in the washing

So far as the gilt-edged market is concerned, the budget must seem rather small beer compared with the annual surprise raid from the Inland Revenue, which brokers nowadays keep pencilled into their diaries for the last week in February.

In 1984 the damage was confined to the rather special case of tax-free gilt trading by the building societies. This time the Revenue has gone straight for some of the market's most profitable business - the traditional bond-washing trade which allows gross funds to receive dividends while net funds enjoy the same coupon as capital gains.

As a form of transaction which depends solely on a peculiarity of the tax system, bond-washing was a natural target for the Revenue, to say nothing of a Chancellor with ambitions to reform the fiscal system. To tax the semi-annual interest on the basis of a daily accrual is a logical way to end a hoary abuse, for the tax treatment does nothing more than mirror the way that the longer-dated stocks are priced by the market - inclusive of interest for the number of days elapsed since the last dividend.

It may be asking a bit much for the new tax scheme to save the Exchequer anything like the £300m currently washed out of its grasp, but it may still cut deep into the profitability of gilt-jobbers and brokers.

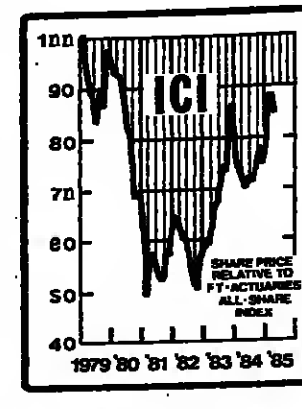
On a large but typical transaction - between £50m and £100m - it has been quite possible for a life company to save £1.5m of tax, while the jobber takes out as much as £300,000, and the broker's commission comes to a mere £20,000.

It is impossible to estimate precisely how much of the market's turnover is created by tax avoidance, although some large brokers admit that it could be generating as much as a quarter of their gilt-edged commission income - a very profitable fraction of the business.

Houses with a heavy dependence on gilt-edged may be uncomfortably exposed by the loss of the dividend-deducting business. It is not much consolation that commissions in the new market were going to be very thin in any case.

Those who are planning to act as market makers will worry, moreover, at losing the twice-yearly spells of liquidity which this tax-dodging has given to the less active stocks in the market.

First thoughts on the changed attraction of different stocks are notoriously unreliable. Low coupon stocks are more attractive than



their high-coupon neighbours, though perhaps not by as much as yesterday's prices might suggest. Index-linked, the only genuine low coupon long, will retain much of the 2-point premium which opened up yesterday, however.

ICI

ICI's billion pound profit had become part of City of London folklore even before the end of the company's financial year, so yesterday's muted response to profits of £1.1bn pre-tax was only to be expected. The market did raise a cheer in the morning but soon quietened down when Wall Street started selling and the shares finished the day 21p lower at 835p.

The share price movement was puzzling. Fourth quarter profits were well up to expectations at £254m - 46 per cent ahead of the previous year - and the group is by no means dependant on the current year. This was, after all, a marvellous set of results.

It is worth recalling that two years ago the City was almost unanimous in expecting 1984 profits of between £600m and £650m. For such a large company to beat those forecasts by such a wide margin is no mean achievement, even allowing for its alliance with the foreign exchange markets.

Last year currency movements might have added £70m to profits via ICI's balance of trade and another £50m through the translation of overseas earnings. Volume gains averaging 8 per cent across the chemical operations have provided an exceptional boost to the cyclical businesses - petrochemicals and plastics have turned from losses to profits of £138m in a year - and the strong profits from oil largely reflect circumstances beyond ICI's control.

While ICI has enjoyed its fair share of luck, however, the management

has done an exceptional job of reducing break-even levels in the commodity areas, directing resources towards the growth activities and conserving cash.

Last year ICI produced a return on capital employed of 18.9 per cent compared with 13.7 per cent the year before.

This year the growth in profits will be nothing like so uniform and a forecast of £1.15bn pre-tax must be tentative at this stage.

While a prospective p/e of 1.7 might take due account of flatish earnings in 1985 and 1986, the 5.2 per cent yield scarcely does justice to a company which covered its dividend last year and is generating net cash from its operations at the rate of around £1m a day.

Fisons

Fisons has been issuing equity with enthusiasm of late but even yesterday's one-for-five rights issue - the second in two years - could not sour the market for a sparkling set of 1984 results. No further evidence was needed that the group can sustain growth independent of acquisition and control its tax payments; and it took little time to surmise that the rights issue will imply no dilution in earnings this year. Thanks to some quite aggressive buying, the share price recouped all that it had lost in a week of rumour, closing 18p up at 300p.

With Fisons's borrowings net of cash equivalent to only a third of their equity, shareholders might have been spared the call, but they have every reason to trust in their management's skill at acquisition and the depressed state of the U.S. hospital equipment market has turned up some tempting targets. The same is not true of the U.S. pharmaceuticals market, but Fisons's three main allergy drugs are well established there and growth of at least 15 per cent this year is assured. As for the horticulture division, which all but doubled profits last year, Fisons can clearly do more to peat than simply put it in bags.

If this year is fairly predictable, implying profits of up to £70m and taxable at 24 per cent, a longer view requires judgments whether two new allergy drugs being tested will work and whether the cardiovascular treatment can gain market share. Having burned his fingers when prochromil had to be dropped at the last moment, Fisons is keeping mum; while the share rating, at 13 times 1985 earnings, also suggests caution.

SKF profit surges in stronger markets

By David Brown in Stockholm

SKF, the Swedish roller-bearing and engineering group, yesterday unveiled a profit surge for 1984 when it benefited from restructuring and stronger markets.

The group lifted pre-tax profits to SKr 1,322m (\$140.4m), compared with SKr 378m the previous year, while income went ahead by 10.4 per cent to SKr 18,055m. Operating results after depreciation were up by 35 per cent to SKr 1,445m.

The board has applied for government

permission to increase the dividend on its A and B shares by SKr 1.50 to SKr 8.50.

Mr Lennart Johansson, managing director, who has announced that he is retiring, predicted that profits would improve this year.

He added that a slowdown in the American market, which accounts for 23 per cent of turnover, should be compensated by an upturn in Europe which generates some 60 per cent of sales.

Profits in the ball and roller-bearing division, which generates the bulk of group sales and profits, jumped by SKr 516m to SKr 1bn. European sales continued to improve, while sales overall rose at nearly double the 5 per cent growth for the world market, although prices remained relatively weak.

The steel side staged a turnaround. On sales up by 23 per cent to SKr 2,950m, the division produced a

profit of SKr 83m, against a SKr 20m loss.

The cutting tools division also recorded a profits rise, and there were improved results from the group's other product ranges.

Mr Johansson, 64, is to become chairman of the Federation of Swedish Industry next month. His successor is Mr Mauritz Sahlin, currently deputy director, who has headed the group's European bearing operations since 1978.

Hilton denied licence

By William Hall in New York

HILTON HOTELS, the international hotel chain which owns New York's Waldorf-Astoria, has been denied permission to open a \$500m hotel and casino complex which has already been built in Atlantic City, New Jersey.

The decision is a serious blow for Hilton, one of the world's prestige hotel groups. It comes only two days after Resorts International, another hotel and casino group, had its Atlantic City licence renewed despite strong opposition from New Jersey's attorney general and the director of the state's division of gaming enforcement.

On Wall Street Hilton shares fell sharply following the decision, to close 2 1/2% down at \$59 1/2.

The New Jersey Casino Control Commission said Hilton was "unsuitable" to receive a licence to operate the casino complex - scheduled to open in May - citing alleged links with organised crime.

Mr Barron Hilton, the group's chairman, said it would appeal against the decision and was confident "that the overwhelming evidence in support of licensing of the Hilton organisation will ultimately prevail."

The company had co-operated in every respect, he added. Hilton already operates three casinos in Nevada, the traditional home of the U.S. gambling industry, and gaming generations around two fifths of its profits.

The new Atlantic City Hilton was designed to be the cornerstone of a major expansion of Hilton's gaming operations, and its turnover was expected quickly to equal that of the company's casinos in Las Vegas and Reno.

UK closes loophole

Continued from Page 1

In recent years to a current annual figure of about £300m (£325m).

The tax loophole is to be closed by calculating the accrued interest earned on holding a bond to its sale date and subjecting that accrued interest to income tax. Accrued interest will be calculated on the same basis as is done at present by the London Stock Exchange for short-dated gilts.

The announcement came only 19 days before the next British budget. The new rules will be incorporated into the Finance Bill to be proposed at that time but will be retroactive. With the Conservative Government's overwhelming majority in the House of Commons it is extremely unlikely that this legislation will not be passed.

Government officials have made it clear, meanwhile, that the budget will contain no substantial reforms

either in the taxation of pensions or capital gains tax, both of which would have had a further major impact on the stock market.

Brokers doubted yesterday whether the move would raise the £300m in lost income tax suggested by the Inland Revenue, since they expect it to trigger a shift in preference towards gilts which offer a high proportion of capital gains.

A greater proportion of new issues are expected to be low rather than high-coupon stocks, while the measure will boost significantly the relative attraction of index-linked gilts, the brokers said.

Several brokers reported that they expected the ruling to reduce turnover in the market severely, since the attraction of holding particular stocks for short periods would be significantly reduced.

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World Weather			
Place	Temp	Wind	Cloud
Amsterdam	12	10	100
Antwerp	12	10	100
Brussels	12	10	100
Frankfurt	12	10	100
London	12	10	100
Paris	12	10	100
Rome	12	10	100
Stockholm	12	10	100
Vienna	12	10	100
Zurich	12	10	100

Snow Report			
Place	Temp	Wind	Cloud
Amsterdam	12	10	100
Antwerp	12	10	100
Brussels	12	10	100
Frankfurt	12	10	100
London	12	10	100
Paris	12	10	100
Rome	12	10	100
Stockholm	12	10	100
Vienna	12	10	100
Zurich	12	10	100

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Paris	12	10	100
Rome	12	10	100
Stockholm	12	10	100
Vienna	12	10	100
Zurich	12	10	100

Progress Report No 16 from

Britain's No.1 manufacturing exporter

BAe to lead European space platform project

British Aerospace is to lead a team of European aerospace companies on a 10-year project to develop an unmanned space platform. Designed by BAe, it will operate in conjunction with the USA's manned space station (scheduled for launch in the early 1990s) and be capable of missions not possible on the American vehicle.

RN and RAF up-date contracts for Sea Harrier and Buccaneer

Government contracts have been received for up-dating Royal Navy Sea Harriers and RAF Buccaneers. A contract has been given for the project for up-dating the Mid-Life Updata, designed to give the Sea Harriers "look-down, shoot-down" capability against multiple targets and at greatly increased ranges. An advanced development contract has also been received for up-dating the Buccaneer's avionics.

New high-precision manufacturing facilities for BAe factories

Two new high-precision, advanced-technology manufacturing facilities - representing a British Aerospace investment of some £1.75 million - have recently begun operation. One is a new unit for a precision diamond-turned facility for manufacture of high-accuracy mirrors and lenses. About 50% of the items produced are for outside organisations and include mirrors for astronomical telescopes and instruments and lenses for cameras and sensors.

More examples of how British Aerospace's unequalled experience in hypertechnology is helping Britain to stay a world leader.

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SECTION II - INTERNATIONAL COMPANIES

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ANIXER

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PRIVATE INVESTORS MAIN TARGET IN 'DIVIDEND SWITCHING' CLAMPDOWN

UK announces new tax plan for gilts and bonds

By BARRY RILEY AND CLIVE WOLMAN IN LONDON

BRITAIN'S Inland Revenue yesterday announced plans to tax the accrued income on government gilt-edged securities and other bonds which it hopes will mark the end of a 58-year legal battle against "bond-washing".

The technique of bond-washing, or "dividend stripping" as it is more commonly called by its practitioners, is aimed at avoiding the payment of income tax on bondholders' dividends. This is achieved by converting income into capital gains.

Private investors and insurance companies are the main targets of the UK Chancellor's action in clamping down on tax-switching in gilt-edged and other types of interest-bearing securities.

There could, however, also be a big impact on the markets themselves. Many market practitioners were apprehensive yesterday that turnover could be quite sharply affected, although the burden will not fall evenly and some sectors such as low coupon and index-linked gilts could see higher activity.

Traditionally, the big life assurance companies have been the major operators in the tax switching market, which revolves around dividend payment dates. For medium and long-dated gilts the London Stock Exchange makes available a

special dealing facility in which the bonds can be traded either cum or ex dividend during a three-week period up to the dividend date.

This means that an investor has been able to buy special ex, and hold for a year and a day (at which point capital gains become tax-free) before selling cum dividend. This procedure means that the investor will have received only a single half-yearly dividend effectively converted into a tax-free capital gain.

Private investors normally concentrate on short- to less than five years to redemption - where the capital risk is lower. In the absence of a "special ex" facility in shorts, they hold for 18 months rather than a year, taking in two dividends.

Alternatively investors may operate in the local authority bond market, where by selling cum dividend on the last day before maturity they turn income into capital gains, which are taxed at a much lower rate for wealthy individuals.

This kind of activity has increased since the Government 18 months ago blocked access to the offshore "roll-up" funds which were specifically marketed offshore for tax benefits.

Private investors are now expected to turn in greater numbers to low coupon gilt-edged, and to index-

linked gilts which jumped in price yesterday morning.

Leading insurance companies were arguing yesterday that the benefits of tax-based switching have in any case been declining in recent years because of the growth of their pensions business. Income received by pure life funds is taxable at 37 1/2 per cent, but pensions business is tax free, and in practice funds bear a composite tax charge which might only be, say, 20 per cent.

Pension funds themselves have been a rapidly growing factor in the gilt-edged market, and on the face of it they are unaffected by yesterday's ruling. Nevertheless some fund managers expressed anxiety that returns would in practice be slightly depressed because there would no longer be the opportunity to buy "cheap" dividends from net funds who wished to avoid receiving them.

These benefits were described by a Scottish life assurance man as being useful, but not really substantial in scale. They have been enjoyed by the pension funds at the long end of the market, and probably by the discount houses at the short end.

Elsewhere the tax changes will have important effects on the gilt-edged unit trusts, a small but highly visible sector of the gilt-edged investment community.

The unit trusts were warned in 1983 by the Inland Revenue about excessive trading activity and since then they have operated somewhat uneasily on the basis of unwritten understandings with the tax men.

The threat has been that a unit trust which overtrades will be taxed as a trader - as banks and building societies already are - and will therefore be liable to corporation tax on both income and capital gains.

Nevertheless, some gilt-edged unit trusts aim at capital growth rather than income, and those following this policy will now pay more tax. It is likely that income on these trusts will rise and capital growth will be reduced. Indeed, it is possible that the growth funds will be driven offshore.

For the stock market practitioners, both brokers and jobbers, the latest Inland Revenue move adds an extra level of uncertainty to prospects which are already dominated by the total restructuring of the gilt-edged market set to be brought in by the Bank of England some time late next year.

The fear is that the liquidity of the market will be reduced under the new tax regime, at a time when many new market-makers will be

scrambling for a share of the business.

It was being pointed out yesterday, however, that some tax-based trading would continue on the basis of the exemption from capital gains tax after a year.

The optimistic view was that the market might move over to a much more active U.S. style of trading. On this argument tax-based switching would be replaced by a much greater readiness on the part of investors to take short-term views about interest rates and other market-sensitive factors and deal accordingly.

Under the new tax rules, which will be fully operational only by February 28 of next year, the interest on bonds will be treated as accruing on a day-to-day basis between the dividend payment dates. The seller of a bond will be liable for income tax on the interest which is deemed to have accrued by the date of sale. The purchaser will be allowed to offset the same amount against his next dividend.

The new rules will apply to all forms of fixed and variable rate interest stocks, whether UK or foreign, but not to Treasury or local authority bills.

than a year will often escape CGT, thanks to the many offsets and exemptions permitted.

For the device to be effective, just before the dividends are due buyers must be available who are exempt from paying income tax.

The Government made its first legislative attempt to crack down on this form of tax avoidance in 1927, and there have been attempts of growing complexity every few years since then to make the anti-avoidance provisions more effective - but with scant success. In 1980 a court ruled that several of the provisions did not apply to basic rate taxpayers.

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Penney earnings drop 17% in quarter

By William Hall in New York

J. C. PENNEY, the third biggest U.S. retailer, yesterday reported a 17 per cent drop in its fourth quarter net income to \$216m. The group's disappointing performance is a further sign that the Christmas holiday season in the U.S. did not live up to expectations for retailers.

J. C. Penney says that the fourth quarter, which normally accounts for over a third of its annual sales, was hit by the need to take heavy markdowns when the anticipated surge in seasonal demand did not materialise.

It says that the effect throughout the retailing industry was a build-up of inventories and extreme competitive pressures, which accelerated markdowns and promotional activity. The company's inventories at year-end were 10 per cent above plan but are targeted to be back in line by the end of the first quarter.

For the full year to January 26 1985, J. C. Penney's net income fell 6.9 per cent to \$435m, or \$3.81 a share. Sales for the full year rose 11.4 per cent to \$13.5bn.

Seagram to sell oil and gas subsidiary

By Our Toronto Correspondent

SEAGRAM, the Canadian-based liquor group, is to sell its Canadian oil and gas subsidiary Texas Pacific Oil Canada as well as other Canadian energy interests to Westcoast Transmission of Vancouver, a leading western Canadian gas pipeline operator.

The purchase price is \$121.5m (\$81.6m). The sale is conditional on approval by the boards of both companies and the conclusion of a definitive agreement.

Seagram disposed of its U.S. oil and gas properties in 1980. It subsequently bought a 27 per cent stake in the U.S. oil company Conoco but exchanged this interest in 1981 for a 20 per cent holding in the U.S. chemicals group Du Pont.

Seagram's Canadian oil and gas properties include 210,000 acres of producing and exploratory lands in Alberta and British Columbia. Current daily production is 2,400 barrels of oil and 10.8m cubic feet of natural gas.

J.P. Stevens boosts profits in first quarter

By Our Financial Staff

J.P. STEVENS, the major U.S. textile group, boosted first-quarter net profits from \$3.6m, or 21 cents a share, to \$11.9m, or 68 cents. The rise came from a \$16.4m sale of a subsidiary.

Excluding the gain and a \$4.1m charge for the closure of two textile plants and other restructuring costs, first-quarter income was at about break-even, while sales fell from \$320.7m to \$440.5m.

The company said it continued to experience mixed results, with some businesses doing reasonably well and others poorly.

The apparel fabrics divisions were most directly affected by the recent surge in textile imports, which were up 33 per cent in 1984. This caused "painful reductions in capacity, lost jobs, and reduced paychecks in the industry" and led to the first-quarter charge.

Gotaas-Larsen surges ahead

By Our Financial Staff

GOTAAAS-LARSEN, the Bermuda-based shipping concern, boosted 1984 net profits to \$22.1m, or \$2.02 a share, from \$3.4m, or 31 cents, in 1983, with careful cost controls offsetting poor market conditions.

In the fourth quarter, net earnings rose from \$2.7m, or 25 cents, to \$4.1m, or 37 cents. Revenues slipped from \$40.9m to \$39.8m but rose for the year from \$153.7m to \$171.9m.

Canadian bank back in black

By Our Toronto Correspondent

BANK of British Columbia returned to profitability in the first quarter of fiscal 1985, with net earnings of \$51.3m (\$330,000), or 2 cents a share, in the three months to January 31. In the year to October 31 1984 the group reported a loss of almost \$27m.

Mr. Edgar Kaiser, who was appointed chairman last September as part of efforts to revitalise the bank, ascribed the improvement to the recent restructuring of the Vancouver-based bank's finances. These included private and public share issues, which have increased Bank of BC's share capital by \$50m.

Assets totalled \$3.3bn, which are almost unchanged from the previous year. Both deposits and advances fell slightly.

Bank of BC's recent problems stemmed largely from its heavy exposure to the depressed western Canadian real estate market.

National Bank of Canada lifted net earnings to \$339.6m, or 93 cents a share, in the three months to January 31, from \$226.6m, or 75 cents, a year earlier.

The bank, at present a favourite among Toronto banking analysts, has raised its dividend from 20 to 23 cents. Assets rose by 15 per cent in the past year to \$319.8bn on January 31.

Mobil holds up vetting of Canadian purchase

By BERNARD SIMON IN TORONTO

MOBIL appears to be challenging the Canadian Government's policy towards foreign investors by declining to submit a recent acquisition of Canadian assets for official approval.

An official of the Foreign Investment Review Agency (FIRA), which screens all new foreign investments in Canada, said that Mobil had not yet submitted an application for clearance of its purchase of Canadian Superior Oil, a subsidiary of Superior Oil of the U.S. which Mobil acquired almost a year ago.

Under Canadian law, the screening process is mandatory not only for direct foreign takeovers of local companies but also for transfer of control from one foreign investor to another.

The law does not stipulate any time limit for the submission of investment proposals. The FIRA official said: "If we haven't heard from Mobil in three or four months, we might start pushing them."

A Mobil official in New York said: "We're having talks with FIRA at the present time." He declined to elaborate.

The Canadian energy ministry also refused to comment on the issue, which comes at a time when the new progressive Conservative Government in Ottawa is anxious to attract foreign investment, especially in the energy sector.

The Government has submitted proposals to parliament for a new foreign investment law relaxing the vetting process. But even under the new law, Ottawa's approval will be required for indirect acquisitions involving assets of more than \$50m (\$36m), well below Canadian Superior's assets. The company's interests include an indirect controlling stake in Falconbridge, the large nickel producer.

FIRA, whose name will be changed to Investment Canada once the new foreign investment law is passed, has not rejected any foreign investment proposals since the Conservatives took office last September.

Datapoint files anti-trust suits against Edelman

By Our Financial Staff

DATAPoint, the Texas computer company, has filed suits in U.S. district and state courts alleging violation of federal anti-trust law by Mr. Asher B. Edelman, the New York arbitrator who is seeking to replace the company's board.

The lawsuit, filed in San Antonio against Mr. Edelman, a group of partnerships he controls and certain other individuals, claims that by replacing the board they would be creating interlocking directorships with two other companies, Mohawk Data Sciences and Management Assistance.

Datapoint said both companies compete directly with it in the computer equipment market within the context of the Clayton Act.

Mr. Edelman is liquidating both groups, after taking control of them last year, and has promised to do the same if he wins control of Datapoint. He is a director of both companies, and four of his nominees to the Datapoint board are also members of the Management Assistance board.

Earlier this week Datapoint announced a net loss of \$15.8m, or 79 cents a share, for the second quarter, compared with profits of \$0.3m, or 45 cents, a year earlier.

Banca Nazionale dell'Agricoltura S.p.A.
(Incorporated with limited liability in the Republic of Italy)
London Branch
(Licensed deposit-taker)
U.S.\$75,000,000
Floating Rate Depositary Receipts due 1991
With effect from April 1st 1985, Manufacturers Hanover Trust Company, Singapore Branch, has been appointed as additional Paying Agent for the above issue in accordance with Condition 5 of the Conditions of the Receipts and its specified office will be:-
Manufacturers Hanover Trust Company
Shell Tower, 33/34th Storey
50 Raffles Place
Singapore 0104

Brazil's leading pulp producer privatised

By ANDREW WHITLEY IN RIO DE JANEIRO

THE PRIVATISATION of Aracruz Celulose, one of the most successful state-controlled Brazilian companies and the country's leading pulp producer, was due to be completed yesterday.

An association of two leading private entrepreneurs, Erling Lorentzen and Carl Fischer, is buying a controlling holding in the pulp producer through the purchase, for \$80m, of shares held by BNDES, the Brazilian state development bank.

Souza Cruz, which holds a near monopoly position in the Brazilian cigarette market and is diversifying rapidly into other agro-industrial areas, is understood to have been interested in increasing its holding in Aracruz Celulose, but a clause in the original shareholders agreement prevented control passing in the hands of a foreign-owned company.

The selling of Aracruz Celulose is the most important result to date of the outgoing Figueiredo Government's struggling state company

Souza Cruz, the giant Brazilian subsidiary of BAT Industries of the UK, will continue to hold a 25.5 per cent voting holding, remaining as the second largest shareholder in what has been a highly-profitable enterprise.

The company disclosed yesterday that profits in 1984, after taxation and accounting for inflation, came to Cr 208.7bn (\$66m), of which 31 per cent will be distributed in the form of dividends.

Souza Cruz, which holds a near

monopoly position in the Brazilian cigarette market and is diversifying rapidly into other agro-industrial areas, is understood to have been interested in increasing its holding in Aracruz Celulose, but a clause in the original shareholders agreement prevented control passing in the hands of a foreign-owned company.

The selling of Aracruz Celulose is the most important result to date of the outgoing Figueiredo Government's struggling state company

Souza Cruz, which holds a near

privatisation programme. As the programme was launched at a time of generally low corporate profits - resulting from the recent severe domestic recession - few of the state run manufacturing companies on offer attracted serious bidders.

The pulp and paper sector has, however, been exceptionally strong in recent years, largely because of thriving exports. Export earnings last year were \$775m, half as much again as in 1983. This performance is not likely to be repeated in 1985

NEW ISSUE

These Debentures have not been registered under the United States Securities Act of 1933 and may not be offered or sold in the United States of America or to nationals or residents thereof. These Debentures having been sold, this announcement appears as a matter of record only.

U.S.\$100,000,000

Communications Satellite Corporation

(Incorporated in the District of Columbia)

11 5/8% Debentures Due 1995



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Banque Comptable en Suisse Genève	Bayerische Hypotheken- und Wechsel-Bank Aktiengesellschaft
Compagnie de Banque et d'Investissements, CBI	Daiwa Europe Limited
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THE ROYAL BANK OF CANADA

NOTICE OF PARTIAL REDEMPTION

TO THE HOLDERS OF 9½% DEBENTURES DUE APRIL 1, 1988 OF THE ROYAL BANK OF CANADA

NOTICE IS HEREBY GIVEN, pursuant to the provisions of the Trust Indenture bearing formal date of April 15, 1971 (as supplemented) and to the Third Supplemental Trust Indenture bearing formal date of March 31, 1976 (herein collectively referred to as the "Trust Indenture") between The Royal Bank of Canada (herein referred to as the "Bank") and Montreal Trust Company (herein referred to as the "Trustee"), as Trustee, providing interest for the creation and issue of 9½% Debentures of the Bank, that C\$1,023,000 aggregate principal amount of 9½% Debentures due April 1, 1988 of the Bank in coupon bearer form in the denomination of C\$1,000 each bearing the distinguishing letter "E" and the under-mentioned distinguishing numbers, namely:

8	1544	2726	5088	8454	7782	8752	11220	12642	13812	15154	16930	20075	23616	24816	26779	27916	31383	32485	34581
9	1545	2727	5089	8455	7783	8753	11221	12643	13813	15155	16931	20076	23617	24817	26780	27917	31384	32486	34582
10	1546	2728	5090	8456	7784	8754	11222	12644	13814	15156	16932	20077	23618	24818	26781	27918	31385	32487	34583
11	1547	2729	5091	8457	7785	8755	11223	12645	13815	15157	16933	20078	23619	24819	26782	27919	31386	32488	34584
12	1548	2730	5092	8458	7786	8756	11224	12646	13816	15158	16934	20079	23620	24820	26783	27920	31387	32489	34585
13	1549	2731	5093	8459	7787	8757	11225	12647	13817	15159	16935	20080	23621	24821	26784	27921	31388	32490	34586
14	1550	2732	5094	8460	7788	8758	11226	12648	13818	15160	16936	20081	23622	24822	26785	27922	31389	32491	34587
15	1551	2733	5095	8461	7789	8759	11227	12649	13819	15161	16937	20082	23623	24823	26786	27923	31390	32492	34588
16	1552	2734	5096	8462	7790	8760	11228	12650	13820	15162	16938	20083	23624	24824	26787	27924	31391	32493	34589
17	1553	2735	5097	8463	7791	8761	11229	12651	13821	15163	16939	20084	23625	24825	26788	27925	31392	32494	34590
18	1554	2736	5098	8464	7792	8762	11230	12652	13822	15164	16940	20085	23626	24826	26789	27926	31393	32495	34591
19	1555	2737	5099	8465	7793	8763	11231	12653	13823	15165	16941	20086	23627	24827	26790	27927	31394	32496	34592
20	1556	2738	5100	8466	7794	8764	11232	12654	13824	15166	16942	20087	23628	24828	26791	27928	31395	32497	34593
21	1557	2739	5101	8467	7795	8765	11233	12655	13825	15167	16943	20088	23629	24829	26792	27929	31396	32498	34594
22	1558	2740	5102	8468	7796	8766	11234	12656	13826	15168	16944	20089	23630	24830	26793	27930	31397	32499	34595
23	1559	2741	5103	8469	7797	8767	11235	12657	13827	15169	16945	20090	23631	24831	26794	27931	31398	32500	34596
24	1560	2742	5104	8470	7798	8768	11236	12658	13828	15170	16946	20091	23632	24832	26795	27932	31399	32501	34597
25	1561	2743	5105	8471	7799	8769	11237	12659	13829	15171	16947	20092	23633	24833	26796	27933	31400	32502	34598
26	1562	2744	5106	8472	7800	8770	11238	12660	13830	15172	16948	20093	23634	24834	26797	27934	31401	32503	34599
27	1563	2745	5107	8473	7801	8771	11239	12661	13831	15173	16949	20094	23635	24835	26798	27935	31402	32504	34600
28	1564	2746	5108	8474	7802	8772	11240	12662	13832	15174	16950	20095	23636	24836	26799	27936	31403	32505	34601
29	1565	2747	5109	8475	7803	8773	11241	12663	13833	15175	16951	20096	23637	24837	26800	27937	31404	32506	34602
30	1566	2748	5110	8476	7804	8774	11242	12664	13834	15176	16952	20097	23638	24838	26801	27938	31405	32507	34603
31	1567	2749	5111	8477	7805	8775	11243	12665	13835	15177	16953	20098	23639	24839	26802	27939	31406	32508	34604
32	1568	2750	5112	8478	7806	8776	11244	12666	13836	15178	16954	20099	23640	24840	26803	27940	31407	32509	34605
33	1569	2751	5113	8479	7807	8777	11245	12667	13837	15179	16955	20100	23641	24841	26804	27941	31408	32510	34606
34	1570	2752	5114	8480	7808	8778	11246	12668	13838	15180	16956	20101	23642	24842	26805	27942	31409	32511	34607
35	1571	2753	5115	8481	7809	8779	11247	12669	13839	15181	16957	20102	23643	24843	26806	27943	31410	32512	34608
36	1572	2754	5116	8482	7810	8780	11248	12670	13840	15182	16958	20103	23644	24844	26807	27944	31411	32513	34609
37	1573	2755	5117	8483	7811	8781	11249	12671	13841	15183	16959	20104	23645	24845	26808	27945	31412	32514	34610
38	1574	2756	5118	8484	7812	8782	11250	12672	13842	15184	16960	20105	23646	24846	26809	27946	31413	32515	34611
39	1575	2757	5119	8485	7813	8783	11251	12673	13843	15185	16961	20106	23647	24847	26810	27947	31414	32516	34612
40	1576	2758	5120	8486	7814	8784	11252	12674	13844	15186	16962	20107	23648	24848	26811	27948	31415	32517	34613
41	1577	2759	5121	8487	7815	8785	11253	12675	13845	15187	16963	20108	23649	24849	26812	27949	31416	32518	34614
42	1578	2760	5122	8488	7816	8786	11254	12676	13846	15188	16964	20109	23650	24850	26813	27950	31417	32519	34615
43	1579	2761	5123	8489	7817	8787	11255	12677	13847	15189	16965	20110	23651	24851	26814	27951	31418	32520	34616
44	1580	2762	5124	8490	7818	8788	11256	12678	13848	15190	16966	20111	23652	24852	26815	27952	31419	32521	34617
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46	1582	2764	5126	8492	7820	8790	11258	12680	13850	15192	16968	20113	23654	24854	26817	27954	31421	32523	34619
47	1583	2765	5127	8493	7821	8791	11259	12681	13851	15193	16969	20114	23655	24855	26818	27955	31422	32524	34620
48	1584	2766	5128	8494	7822	8792	11260	12682	13852	15194	16970	20115	23656	24856	26819	27956	31423	32525	34621
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50	1586	2768	5130	8496	7824	8794	11262	12684	13854	15196	16972	20117	23658	24858	26821	27958	31425	32527	34623
51	1587	2769	5131	8497	7825	8795	11263	12685	13855	15197	16973	20118	23659	24859	26822	27959	31426	32528	34624
52	1588	2770	5132	8498	7826	8796	11264	12686	13856	15198	16974	20119	23660	24860	26823	27960	31427	32529	34625
53	1589	2771	5133	8499	7827	8797	11265	12687	13857	15199	16975	20120	23661	24861	26824	27961	31428	32530	34626
54	1590	2772	5134	8500	7828	8798	11266	12688	13858	15200	16976	20121	23662	24862	26825	27962	31429	32531	34627
55	1591	2773	5135	8501	7829	8799	11267	12689	13859	15201	16977	20122	23663	24863	26826	27963	31430	32532	34628
56	1592	2774	5136	8502	7830	8800	11268	12690	13860	15202	16978	20123	23664	24864	26827	27964	31431	32533	34629
57	1593	2775	5137	8503	7831	8801	11269	12691	13861	15203	16979	20124	23665	24865	26828	27965	31432	32534	34630
58	1594	2776	5138	8504	7832	8802	11270	12692	13862	15204	16980	20125	23666	24866	26829	27966	31433	32535	34631
59	1595	2777	5139	8505	7833	8803	11271	12693	13863	15205	16981	20126	23667	24867	26830	27967	31434	32536	34632
60	1596	2778	5140	8506	7834	8804	11272	12694	13864	15206	16982	20127	23668	24868	26831	27968	31435	32537	34633
61	1597	2779	5141	8507	7835	8805	11273	12695	13865	15207	16983	20128	23669	24869	26832	27969	31436	32538	34634
62	1598	2780	5142	8508	7836	8806	11274	12696	13866	15208	16984	20129	23670	24870	26833	27970	31437	32539	34635
63	1599	2781	5143	8509	7837	8807	11275	12697	13867	15209	16985	20130	23671	24871	26834	27971	31438	32540	34636
64	1600	2782	5144	8510	7838	8808	11276	12698	13868	15210	16986	20131	23672	24872	26835	27972	31439	32541	34637
65	1601	2783	5145	8511	7839	8809	11277	12699	13869	15211	16987	20132	23673	24873	26836	27973	31440	32542	34638
66	1602	2784	5146	8512	7840	8810	11278	12700	13870	15212	16988	20133	23674	24874	26837	27974	31441	32543	34639
67	1603	2785	5147	8513	7841	8811	11279	12701	13871	15213	16989	20134	23675	24875	26838	27975	31442	32544	34640
68	1604	2786	5148	8514	7842	8812	11280	12702	13872	15214	16990	20135	23676	24876	26839	27976	31443	32545	34641
69	1605	2787	5149	8515	7843	8813	11281	12703	13873	15215	16991	20136							

Morgan Guaranty Ltd outranked all other U.S. firms in 1984 Eurobond volume



Discussing a client's needs in the international capital markets are four Morgan bankers. From left, Phelps Montgomery, Banking Division; Harry Roundell, head, Private Placement Advisory; Walter Gubert, head, and Erica Hickman, International Financial Management.

In 1984 the international capital markets continued to grow spectacularly. New-issue volume in the international bond market alone reached \$108 billion—nearly double the size of the U.S. corporate bond market. This growth reflected a broad and growing range of financing opportunities for issuers in the international capital markets.

The Morgan Bank concentrates on helping issuers take advantage of these opportunities. Last year Morgan Guaranty Ltd, our Eurobond underwriting subsidiary, was lead or co-lead manager of the highest volume of Eurobonds underwritten by any U.S. firm for all issuers, in all currencies.

Significantly, these issues have been consistently well received by investors. This record of success will increase market demand for our clients' securities in the future.

Behind Morgan's strong performance is the uniquely comprehensive set of capabilities that we put to work for the long-term interests of our clients.

☐ **Innovativeness.** In a poll last fall by *Euro-money* magazine, participants in the world's capital markets voted Morgan the most innovative bank in both the international bond and syndicated loan markets.

☐ **International arbitrage.** As a major partici-

Eurobond rankings—1984 All issues, all currencies			
Rank	Underwriter	No. of issues	Dollars in millions
1	Credit Suisse First Boston	78	\$12,243.8
2	Morgan Guaranty	33	5,965.2
3	Morgan Stanley International	47	5,470.6
4	Salomon Brothers International	31	4,981.3
5	Deutsche Bank	49	4,736.8
6	Merrill Lynch International	26	4,165.9
7	Goldman Sachs International	24	2,493.3
8	Nomura	33	2,288.9
9	S.G. Warburg	23	1,836.5
10	Banque Nationale de Paris	10	1,756.2
11	Dresdner Bank	23	1,749.8
12	Banque Paribas	15	1,460.4
13	SBC International	15	1,373.6
14	Société Générale	12	1,333.4
15	Lehman Bros Kuhn Loeb Int'l	11	1,287.8
16	Orion Royal Bank	20	1,179.5
17	Daiwa Europe	22	1,170.3
18	Commerzbank	18	1,141.6
19	Nikko Securities (Europe)	17	1,079.0
20	Barclays Bank	2	950.0

Source: IFR Bond Database (*International Financing Review*)
Sole lead managers receive full amount of the issue;
joint lead managers receive equal amounts.

pant in the capital, credit, and local currency markets—as well as in worldwide foreign exchange, government bond, and bullion markets—we find many ways to exploit intermarket arbitrage opportunities for clients.

☐ **Swaps.** Morgan is the only intermediary that can act with equal proficiency as either principal or agent in rate and currency swap transactions. Our strong capital position, reflected in Morgan's AAA/Aaa credit ratings, enhances our role as principal and can reduce client costs and risks in the swaps we arrange.

☐ **Secondary markets.** Our commitment and ability to make active secondary markets for the issues we manage encourage market receptivity to future issues.

☐ **Distribution.** With more than a century of experience in the international markets, Morgan has developed a broad, efficient distribution capability which translates directly into more cost-effective financings for our clients.

Measure our performance. Let us compete for your mandate. You'll find we deliver imaginative services in the capital markets with the same high quality and skill that have long been hallmarks of all Morgan banking business.

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New York, NY 10015

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The Morgan Bank

Metal Box America, Inc.

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Metal Box p.l.c.

\$55,000,000

Commercial Paper Program

Direct-Pay Letter of Credit Support

provided by

National Westminster Bank PLC

We acted as financial advisor and are pleased to have been selected as the dealer for this commercial paper program.

Merrill Lynch Capital Markets

February 1985

This announcement appears as a matter of record only.



Norsk Hydro a.s.

(Incorporated in the Kingdom of Norway with limited liability)

Note Issuance Programme

We are pleased to have been selected as a dealer for this programme.

Merrill Lynch Capital Markets

February 1985



Schroder Asia Securities Group

announce a change of names
to take effect from 1st March 1985

to

**Schroder Securities
(UK) Ltd**

9 Devonshire Square
London EC2M 4YL

Telephone: 01-623 3322
Telex: 8812281

Schroder Securities (Hong Kong) Ltd

B.C.C. House
16th Floor
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Telex: HX85339

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INTL. COMPANIES & FINANCE

G. J. Coles lifts payout after interim advance

By Michael Thompson-Noel in Sydney

G. J. COLES, Australia's largest retailer and its tenth biggest company, is raising its interim dividend from 7.5 cents a share to 8 cents on the strength of an 82 per cent improvement in net profit to A\$44.5m (U.S.\$45.2m) for the six months to January 27.

Coles is linking with Bank of America to form a new Australian trading bank, one of 16 announced this week. They hope to open 25 retail banking outlets in Coles' stores within two years.

Coles sales in the interim period totalled A\$3.12bn, up nearly 14 per cent. Tax was 10 per cent higher at A\$56.3m.

Lease, one of Australia's biggest property concerns, saw a 24.5 per cent increase in interim net profits, to A\$21m (U.S.\$16.7m), and is boosting interim dividend from 8.75 cents a share to 14 cents a share. There was an extraordinary profit of A\$13.4m. Interest costs for the half year rose from A\$2.6m to A\$6.2m. Pre-tax profit was A\$33m (A\$22m previously).

Go-ahead for Macquarie

By Our Sydney Correspondent

ALMOST unnoticed among the roster of big names awarded Australian banking licences this week, Macquarie Bank—only the second private Australian trading bank formed this century—was yesterday authorised to open shop by Mr Paul Keating, the Federal Treasurer (Finance Minister).

Macquarie is Hill Samuel Australia in new guise. Eighty per cent of the new bank's floating shares are held by 12 Australian institutions, and remainder by Hill Samuel, London, and by management and staff.

As well as full banking services, Macquarie will offer specialist financial and takeover advice, underwriting and placement of securities, foreign currency management, bullion trading, futures brokerage and interest rate hedging services. Shareholders' funds of Macquarie Bank are A\$50m (U.S.\$35m).

Sumitomo Chemical pays dividend as profits triple

TOKYO—Sumitomo Chemical, one of Japan's leading chemical companies, said yesterday that record net income for 1984 would allow it to resume paying a dividend for the first time since 1981.

The company said its consolidated net income more than tripled, to ¥14.3bc (¥55.1m) from ¥4.1bn a year earlier. Sales rose by 6.8 per cent to a record ¥704bc from ¥659bn. Earnings per share rose to ¥9.17 from ¥2.85. Pre-tax profits more than doubled to a record ¥46.5bc from ¥18.17bn.

Sumitomo Chemical said it plans to pay a final dividend of ¥5 a share. It last paid a dividend of ¥3 a share in 1981.

The rise in net came despite an increase in extraordinary losses due to the parent company's support for troubled affiliates in particular it 50 per cent-owned Sumitomo Aluminium Smelting unit.

The company said Japan's chemical industry enjoyed a "remarkable improvement" in its business environment during the year, the combined result of an increase in demand for petrochemical products, a stabilisation of feedstock prices and progress in industry-wide rationalisation measures.

Sales of industrial chemicals and fertilisers, accounting for nearly half of all sales, rose by 10.2 per cent to ¥350bn from ¥317bn a year earlier.

Shiseido, the leading cosmetics manufacturer, said its consolidated net income for the year to November 30 rose by 3 per cent to ¥15.38bn from ¥14.94bn a year earlier.

Profits before taxes and extraordinary gains 5.6 per cent to ¥32.47bn from ¥30.42bn. Sales increased 2.4 per cent to ¥308bn. Earnings per share, however, fell to ¥65.92 from ¥71.77.

As previously reported, Shiseido's consolidated net during the fiscal year edged up 0.6 per cent from a year earlier to ¥12.41bn, or ¥53.18 a share. Sales gained 1.7 per cent to ¥323bn.

AP-DJ

Share placement by Shaw Bros

BY DAVID DODWELL IN HONG KONG

SIR RUN RUN SHAW, head of Shaw Brothers Hong Kong's largest and oldest film maker, yesterday mounted a public placement of shares in the company which will dilute his family stake to about 68 per cent and will raise HK\$196.6m (US\$ 25.2m).

Shaw Brothers, which has dominated Hong Kong's film business for more than 50 years, aims to place with undisclosed institutions 65.4m shares at a price of HK\$3 apiece.

The company has at the same time forecast after-tax profits for the financial year ending on March 31 of HK\$10m, compared with HK\$103.6m last year.

year. The company is recommending a total dividend of 10 cents a share, up from 6.7 cents last year.

Sir Run Run Shaw emphasised yesterday that he and his family intended to maintain their long-standing control over the company. The placement amounts to about 16 per cent of Shaw Brothers' issued share capital, and nearly doubles the number of shares in public hands.

Shaw Brothers became a public company in 1971, and remains Hong Kong's only publicly quoted film maker. The

Hongkong and Shanghai Banking Corporation, the group's only substantial outside shareholder since it went public is understood to have sold its 6 per cent shareholding in the company as part of the placement procedure.

Apart from making 22 films last year—one-third of Hong Kong's total—Shaw Brothers has a growing interest in making television programmes. In October last year, it bought an 8 per cent holding in HK-TVB, one of Hong Kong's two leading television stations, for HK\$134m. It plans to make more than 3,000 hours of television programmes this year.

Sentrachem falls into red at half-year

BY JIM JONES IN JOHANNESBURG

LOSSES ON synthetic rubber manufacture, increased finance charges, the weakness of the rand and higher forward cover costs combined to push Sentrachem, a leading South African chemicals group, firmly into the red in the six months ended December 31.

First-half turnover, however, rose to R487m (\$243m) from R442m. Nevertheless, the first half's operating profit before tax and finance charges, slipped to R37.8m from R44.1m. At the interim a net loss of R8.7m was

recorded against a net profit of R13m previously.

Financing costs rose to R56m from R23.5m in the corresponding period of 1983. As a result, a first-half pre-tax loss of R15.9m was sustained against a first-half pre-tax profit of R13.5m and a total pre-tax profit of R22m in 1983-84.

The company said that had the Afripre synthetic rubber plant not been consolidated, the group's first-half pre-tax profits would have been about R60m, which would have represented a 5 per cent improvement on

the corresponding period of 1983.

For the group as a whole, trading conditions are expected to become more difficult in the current half year, but it hopes to contain losses so as to have a better financial performance than in the first half.

A per share loss of 9.8 cents a share was incurred in the first half against earnings of 21.4 cents for the previous year as a whole. The interim dividend has been passed—last year an interim dividend of 8 cents was paid.

This announcement appears as a matter of record only.



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December 1984

NOTICE TO HOLDERS OF

ITO-YOKADO CO., LTD.

8 1/2% Convertible Debentures

Due August 31, 1988

5 1/2% Convertible Debentures

Due August 31, 1996

Pursuant to Section 3.04(1) of the Company's Indentures dated as of July 2, 1978 and July 1, 1981, respectively, relating to the above-mentioned Debentures, notice is hereby given as follows:

1. The Company has made a free distribution of shares of its Common Stock to holders of record as of February 28, 1985 in Japan, at the rate of 1 new share for each 10 shares held.

2. Accordingly, the conversion price at which the above-mentioned Debentures may be converted into shares of Common Stock of the Company have been adjusted effective as of March 1, 1985, Japan Time, from Yen 800.00 per share of Common Stock to Yen 700.00 per share of Common Stock to Yen 800.00 per share of Common Stock for the 8 1/2% Convertible Debentures Due August 31, 1988.

ITO-YOKADO CO., LTD.
By: The Bank of Tokyo
Trust Company
as Trustee

Dated: March 1, 1985

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FINANCIAL TIMES SPECIAL REPORT

Electronics in Scotland

Lack of indigenous growth mars the dazzling economic impact of electronics

Doubts cloud sunrise

THE ELECTRONICS industry has provided a much-needed surprise over the Scottish economy. Plants manufacturing semi-conductors, personal computers or information systems are providing new light for a country often associated with grey industrial decline.

It has brought jobs and helped change the often-defeatist attitudes about Scotland's economic prospects. But, unlike California's Silicon Valley, which it so wants to emulate, growth has not been spontaneous. Some shoving has been necessary to get this industry going.

More than 30 years since multinationals like IBM, Honeywell, and Burroughs set up plants, opinions vary on how fast it is going and how much pushing is still needed from government backing.

Growth is reaching the spontaneous take-off point. Companies are moving in to service the big names with skills, equipment and supplies. This is the type of proliferation promoters see as the sign of "critical mass."

Yet, some deeper doubts are being expressed. Hitherto, arrival of foreign companies and more jobs have been so welcome that it has been unfashionable, almost ungrateful, to criticise developments. Today, criticisms

are heard about the way the industry is heading, possibly a sign of the strength of electronics in Scotland. There is talk of failure of expectations, structural problems, of misplaced incentives and fears of increased vulnerability in world markets.

But the impact of electronics still dazzles. It employs something like 42,000 people in about 300 companies. Growth is possibly faster than ever, with investment estimated at more than \$1bn at 1980 prices. It ranks alongside Scotland's other sunrise industry, North Sea oil, as a fundamental force for change in the economy of a relatively small country of 5m people.

Like North Sea oil, electronics is dominated by foreigners: most jobs are with big multinational companies. These have been attracted as a way of fostering growth of servicing companies, creating new managerial skills, and generating the vital jobs.

Most important is the conviction that through these companies a new growth in indigenous companies would

follow. It has not worked out quite like that.

The Scots are becoming good at inward promotion. To the envy of other countries—not to mention other parts of Britain—Scotland takes a highly efficient and imaginative approach to attracting foreign investment. Having a relatively small centralised economy makes it easy to pool resources and see the results quickly.

The Scottish Development Agency, a quango which has taken a role in finding new directions for industry, teamed up with the Scottish Office to bring in the Japanese and Americans through "Locate in Scotland" campaigns.

These combine the promotion of the SDA and the grant-giving capabilities of the Scottish Office. Working from a consultant's blueprint drawn up at the start of the decade, a selective approach has been

taken to develop key specialities with good growth potential, like personal computers and semiconductors.

Purely manufacturing companies in the U.S. and Japan have not been discouraged from moving to Scotland but those ready to encourage research and development receive the most attention.

The SDA says Scotland now has Europe's highest concentration of wafer fabrication for computer chips. This sector alone employs 4,500 and is expected to increase to 6,500 by 1988.

Motorola, National Semiconductor, and General Instruments arrived in the late 1980s and early 1970s, and NEC, Burr Brown, Hughes Microelectronics followed.

IBM manufactures more than 1m personal computers a year for the European and Middle East markets in Scotland.

Wang Laboratories has opened a \$55m office automation plant on the campus at Stirling University.

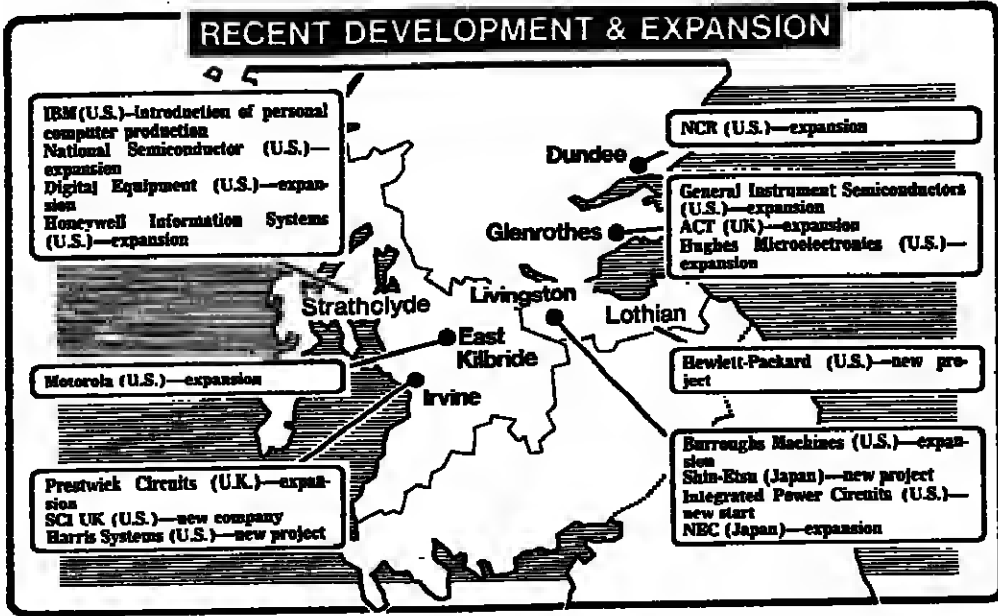
ACT is bringing on stream a \$13m plant at Glenrothes and Digital Equipment is expanding its Ayr plant.

Yet, for a variety of reasons, the prospects for California-type growth in electronics are limited.

Firstly, product development takes place on only a modest scale. Managers in many multinationals are not posted here to develop new equipment, so there is no reservoir of engineers working on new products who are ready to break away and make a better gadget by themselves.

"The type of management often found in Scotland simply does not encourage the spin-off of engineers that is seen in California," according to one critic. Companies like Hewlett Packard, NCR and Motorola are exceptions, with a local management encouraged to develop new lines.

The number of indigenous companies that have spun off or



grown alongside the big companies is also fewer than had been hoped. The SDA says 17 companies started between 1979 and 1981.

Because the industry still seems to require the stimulus of government through bodies like the SDA, it is the agency and Government which gets the criticism. The Alvey programme by the next generation of computer market could also prove risky. Fluctuations in the market for both these products and the softening of the U.S. market could mean these two sectors

are too exposed.

Another shortcoming is the use which Scotland makes of the electronics industry. This remains an area of some exasperation for official bodies trying to preach new technology to traditional industries.

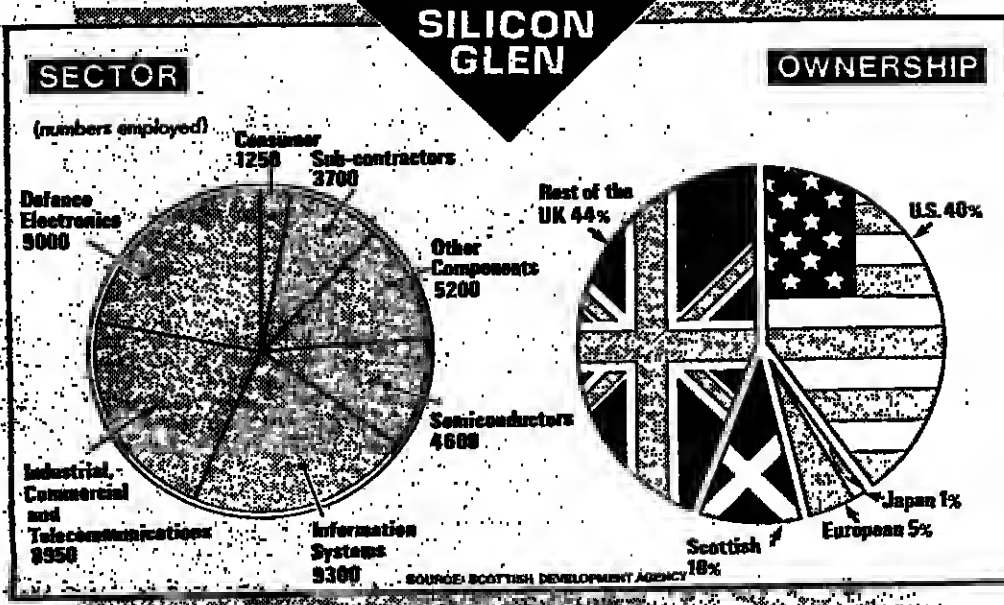
A concerted effort is underway—and, regrettably, needed—to push electronics in the next wave of developments of oil and gas fields. The opportunities for applications are there but the rate of take-up has proved disappointing.

much money into big companies. They partly blame this lack of incentives for the limited number of home-grown companies.

The changes in regional aid, reducing the amount of automatic grants available to incoming companies, also worries some companies. There are fears that Scotland's heavy concentration on the personal computer and semi-conductor market could also prove risky.

SCOTTISH COMPANIES

Jobs take precedence over creativity



SLOWLY AND with some hesitation, Scotland's indigenous electronics companies are coming into their own.

The planners' dream was to see a crop of small Scottish companies servicing the needs and applying or developing the products of the big multinationals which have moved in over the past decade.

But the number of Scottish start-ups between 1979 and 1981 has reached only 17 out of a total of 300 companies in the sector. Many feel the figures should be much higher by now.

And many of these companies are foreign, like the multinationals they serve. They include names such as Shin-Etsu, the Japanese manufacturer of silicon set up in Livingston to supply surrounding semi-conductor plants. Or SCI from Alabama, moving in to Irvine

New Town to produce components.

Expectations for a truly Scottish industry have been too high. The make-up of the electronics industry, with a high proportion of manufacturing, has not produced the hot-house atmosphere for real creativity in new products and services. The chief priority has been jobs, and this is what the big foreign companies have delivered.

Software

Only fairly recently have Scottish software houses appeared on the scene. But once set up, they want companionship. "We need a number of companies in advanced development to feed off each other," says Mr Martin Ritchie, of Spider Systems in Edinburgh.

The closure of ICL's software

house at Dalkeith, near Edinburgh, in 1982 was possibly a blessing in disguise. Rather than move south, ICL employees formed two software companies: Spider and Kinetic. A third ICL-related company, ESI, collapsed last year.

Both surviving companies use contract software work for computer companies to finance product development. OWL markets software packages to handle documentation and Spider has developed ways of monitoring and handling local computer networks. Another company, Raand, is also in the network field.

The Scottishness of the industry is a significant sign of health—a pointer to the right kind of progress rather than a hit of industrial nationalism.

Showcase companies include Prestwick Circuits in Ayr and

Irvine, producing printed circuit boards; Fortronic in Fife, forming a network of companies around a line in banking terminals; and Graphic Information Systems in Livingston, with an image analysis computer; and Kinetic in Fife, making semi-conductor testing equipment.

Others are GL Group in Edinburgh, with communications systems; Scintronics of Livingston, in medical electronics; and Lattie Logic plus Wolfson Microelectronics, two Edinburgh companies in integrated circuit design.

Moratorium

There are signs that some indigenous companies are making contact with each other—the all-important process of synergy. This year will probably see a stock-taking among the Scottish companies. The Government

has imposed a moratorium on grants for innovation which has considerably reduced backing—and it is looking hard at who is getting what is left.

Some managers feel that grants and the drive for inward investment tilts against indigenous companies. Mr Hugh Fortronic, managing director of Fortronic, says there is an imbalance in the assistance from government through aid schemes.

"There could be more incentives through areas such as government procurement," he says.

Local companies can also find their business being squeezed by multinationals.

The industry has formed a lobby group, the Scottish Electronic Technology Group, which took to task the Government's Alvey Programme to develop the next generation of computers.

Constant electric light was first switched on at No 11 Union Street, Dundee, the home of James Bowman Lindsay in 1835; 45 years before Edison in America, and Swan in England took out their patents. And for 27 years Lindsay's lights burned late into the night as he wrote up his scientific experiments.

Not Edison in 1878.



But Lindsay in 1835.

If Lindsay had been a bit more of an entrepreneur, history might have remembered his lightbulb.

But he was too pure a scientist. And too canny a Scot.

Possessing the cheapest means of burning the midnight oil ("Half a farthing per week") meant more to him than fame and fortune.

However, the historical record of Scottish achievements, in electrical engineering and electronics, shines brightly enough without the lightbulb.

It includes electrical insulation, the electric clock, facsimile reproduction, the TV, video recording and the discovery of solitons.

And, most important, Maxwell's theory of electromagnetism. The corner stone of electronics technology.

The skills obviously have been passed down. Scotland now has a commanding position in the European electronics scene.

Its universities are internationally renowned in opto-electronics, artificial intelligence and very large scale integration (the next generation of microchips).

Its companies are among the world leaders in computer graphics technology, interactive video systems and banking terminals.

And it has the largest concentration of volume wafer fabrication this side of the Atlantic.

Altogether there are over 250 electronics companies in Scotland, employing more than 40,000 people. And the growth seems unstoppable.

So if you want to set up in electronics, or relocate, and you don't know where to start....

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ELECTRONICS IN SCOTLAND 2

SEMI-CONDUCTORS

First choice for cuts

SCOTLAND'S hitherto semiconductor industry received an unexpected setback last November. One of the leading microchip manufacturers, National Semiconductor, announced it was delaying its £100m programme to expand production in Greenock.

The move was not surprising, as the semiconductor industry was entering one of its regular slumps. It reminded the Scottish authorities that the country's microchip industry is an offshore operation for U.S. and Japanese companies. That means when it comes to making cuts—such as in capital investment—places like Scotland are the first to suffer.

Nonetheless Scotland has had remarkable success in attracting semiconductor producers. It boasts 80 per cent of UK microchip production and more than

20 per cent of European capacity. Six companies—National Semiconductor, NEC (formerly Nippon Electric), Motorola, Hughes and Burr-Brown—have wafer fabrication plants in Scotland.

The fact there are six leading semiconductor producers in a comparatively small area has also attracted supplier companies. The close proximity of sources of raw materials such as silicon, pure gases and packaging has added strength to Scotland's microchip industry, and will also make it easier for the country to woo further manufacturers.

Within the last year a number of new companies have announced plans to set up plants in Scotland to supply the microelectronics manufacturers. These include Shin-Etsu

Handotai of Japan, one of the world's leading producers of very pure silicon; Berkely Glass, which will make sophisticated quartz glassware for wafer fabrication; and Jody Electronics, which is setting up a contract assembly and test operation for integrated circuits.

According to the Scottish Development Agency, more than £400m has been invested in the Scottish semiconductor industry. It claims the country manufactures more microchips per capita than any other in the world and that the annual turnover of Scottish-based facilities is more than £250m.

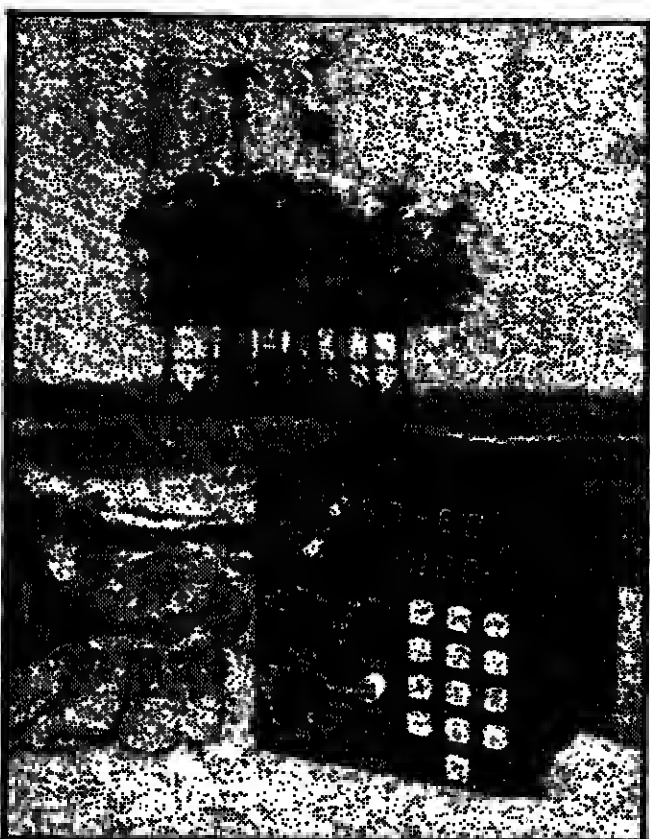
Ordering
Scotland is clearly vulnerable to project delays—such as at National Semiconductor—a symptom of the semiconductor industry.

The extremely volatile short-term trends are a product of changes in demand and stock levels from customers and the extraordinary high levels of capital investment made by producers. In one year sales can soar 50 per cent and waiting lists for popular products stretch into months with companies double and treble ordering.

The next year, when capacity matches demand, customers' stocks are dramatically reduced and multiple ordering disappears as components become available on demand. However the important point is that the underlying trend of the industry has been one of steady and strong growth.

So while Scotland has seen delays before, like those at NEC's wafer fabrication plant, the likelihood is that projects will go ahead. In NEC's case the company increased its planned investment by £50m because of the delay so it could start 6 in waters rather than the 5 in ones originally planned. However the semiconductor industry is still struggling through one of its deepest recessions—albeit after one of the biggest booms. There are indications that the U.S. industry may have passed the bottom of the trough while Europe is still in difficulty.

Competition in Europe is fierce at all times as domestic manufacturers compete with the U.S. and increasingly with the Japanese. It is probably good news for Scotland.



Electronics are gradually being applied by Scotland's other "sunrise" industry, offshore oil

PROFILE: FERRANTI

Foundation stone with special feel

FERRANTI is a foundation stone in Scotland's electronics industry. The Scottish division of this big UK company has risen alongside the multinational, which arrived here after the war, providing something of a model for the way the planners would like to see this industry grow.

The company, developed out of a former gyroscope business, has spawned new businesses as its range of activities has increased. It has also—in spite of a relatively low turnover of staff—produced some of the engineers who have gone out on their own to create new products and services.

It is Scotland's largest electronics company, with more than 3,000 employees. Last year it accounted for nearly 45 per cent of the UK company's turnover and half its profits. In five years, sales have trebled to £200m compared with £45m for the

whole company. The expanding range of civilian products cultivated out of military projects led last year to a separation of the two divisions: Ferranti Industrial Electronics and Ferranti Defence Systems. The rest of the company has already been divided along product rather than geographic lines.

Ferranti has a special feel. It is run largely by engineers whereas accountants would be more prominent in other companies. The engineer who has overseen its growth as well as its diversification is Mr Donald McCallum, a quiet Scot in his final year before retirement.

He is chairman of both Scottish divisions, but the restructuring has meant giving up executive control of defence to assume authority for running electronics.

Mr McCallum's remit includes the offshore group of

ARTIFICIAL INTELLIGENCE

Graduating into industry

THE NEXT generation of computers, designed to act more like humans, could think like Scots. The country is one of Britain's centres for the development of artificial intelligence or "knowledge based systems."

The importance of AI is that it establishes a research and development base drawing on Scotland's academic resources, and that it is a branch of electronics which encourages applications to industry.

AI is moving out of its largely university environment into industry. There are, for instance, companies offering systems which could allow oil groups to feed in all factors involved in deciding whether to exploit an offshore field.

The oil companies are wary and conservative, preferring to leave a multi-million dollar decision like this to senior management.

Artificial intelligence could enable industry to put the wisdom of everyone in the room into a computer to aid decision-making.

Scotland has two institutes serving industry in knowledge-based systems: the Artificial Intelligence Applications Insti-

tute has grown out of the artificial intelligence department of Edinburgh University, and the Turing Institute has been formed as an associate of Strathclyde University in Glasgow. They are supported by the Scottish Development Agency, the main industrial promotion body, and figure in the Government's Alvey project to develop the next generation of computers.

Attraction
Support from the Alvey directorate provides training services for industry. The Journeyman scheme at both Edinburgh and Glasgow will allow managers from industry to work with scientists at artificial intelligence projects for six months or more to study possible applications.

Funding also comes from industries and local authorities, which use the institute, for example, in sending an engineer to study in Edinburgh.

Dr Austin Tate, assistant director of knowledge-based planning systems at the Edinburgh Institute, has briefed Locat in Scotland, the government-backed programme to

attract foreign companies, on the advantages of investment in Scotland's electronics resources.

"This might be an attraction to a producer of silicon chips," Dr Tate says.

The artificial intelligence department at Edinburgh, meanwhile, has been one of the main recipients of Alvey funds for the development of very large scale demonstrators for industry.

What motivates commercial growth for this new area is its promising business outlook. According to DM Data, a U.S. research company, the world market for projects linked to artificial intelligence could rise from an estimated \$75m in 1983 to more than \$30m by 1990.

AI will be used for developing voice-activated systems and visual and voice recognition. Its applications to industry gives the most hopes, as application of electronics in general has been disappointing in the past.

Even traditional industries in Scotland, which have been in decline over the past generation, could benefit from increased options provided by artificial intelligence to improve efficiency.

Donald McCallum: Scottish divisions chairman of Ferranti

too few Scottish developed products, and shortcomings in training are vulnerable areas, he feels.

"There is too much emphasis on manufacturing silicon chips and not enough on putting them to applications more appropriate in generating lasting jobs," he says. He echoes fears that Scotland has paid too much attention to development of semiconductor manufacturers, concentrating on manufacturing rather than research and development.

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INVESTMENT

Small-timers struggle for backing

OVERSEAS investment in high technology companies in Scotland has topped £1bn over the past three years. The past year has been a good one for U.S. and Japanese companies setting up or expanding bases in Scotland.

Investment is no problem for the big companies moving into Scotland but it is for the small, possibly indigenous, company setting up in Silicon Glen. After 30 years of growth in the sector, the electronics engineering working out of his garage is still not popular among the financial institutions.

Over the past few years venture capital has taken root, however. With the maturing of electronics has come learning of risk assessment by some sources of capital. The emphasis on small business development has also spawned "hands-on" management, with institutions providing direct assistance to small companies in areas such as accounting.

The number of venture capitalists is increasing. They include 31 investors in industry, owned by the clearing banks and the Bank of England, and the Scottish Development Agency, which acts as the central industrial promotion body. There is a growing number of investment trusts, including funds managed by Kew and Sims in Edinburgh and Murray Johnstone in Glasgow.

As financial institutions have improved evaluation of high-tech investment risks, however, many have looked to the U.S. market for the greatest range of growth prospects. Small Scottish companies could hope to provide only a small part of an investment trust's interests.

The thrust of electronics promotion in Scotland is to create an indigenous industry serving foreign companies using Scotland as their European base. Some companies just starting up cannot readily tap the large amounts of money available.

Venture capital is still largely directed at levels of investment worth £25,000 or more, according to Mr Ross Peters of Murray Johnstone.

Recently, however, the Government's Business Expansion Scheme has helped provide small loans to new companies. A significant step in the investment field was taken this year by the Scottish Development Agency, which announced plans for a privately-funded offshore unit trust for venture capital investment in U.S. high

technology companies. The aim will be to take an equity stake in companies which might want to set up in Scotland. The Scottish American Venture Enterprise (Save) is expected to raise between \$10m and \$25m, mostly from Scottish and other UK pension funds, insurance companies, invest-

ment and unit trusts. The SDA which is funded by the Government, will not take a stake in the venture but act as manager for the funds, drawing on the resources of its investment team and its U.S. offices. Dr George Mathewson, SDA chief executive, said: "SAVE is designed to tap the flow of funds

from Scottish and other UK investment institutions into the traditional U.S. securities market and channel these through the highly-developed venture capital sector into promising high technology companies which in time, are likely to consider a European manufacturing or support base.

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NEWS REVIEW

BUSINESS

£200,000 RAF

Total Avionics

Briefing System

A £200,000 contract to develop a Total Avionics Briefing System (TABS) for the RAF's Jaguar aircraft has been awarded to Ferranti Defence Systems, Display Systems Department, Edinburgh. TABS will be based on an updated version of the original Ferranti Autopilot, a computer aided mission planning system. The new system will use a flight approved Portable Data Store (PDS) which has been designed to interface with the programme loading unit of the FIN1064 navigation and weapon aiming computer on board the aircraft.

£3m signals orders

Repeat orders in excess of £3m have been placed by Machine Tool Works (Gillingham) Limited, Gillingham, for GSA Mk2 signals produced by the Electro-optics Department of Ferranti Defence Systems, Edinburgh. The signals will be fitted to the towed Cerilikon 35 mm twin field air defence gun, type GDF.

Briffy...

A £5m order for Seaspray Mk2 radar equipment produced by the Radar Systems Department of Ferranti Defence Systems, Edinburgh, has been received for the Agusta Bell 212 ASW maritime helicopters of a NATO customer. After evaluating proposals from nine competing suppliers of CAD/CAM systems, Cranfield, part of the French Intelsat Group, has been selected by Ferranti CAM-X system produced by Ferranti Infographics, Livingston.

OFFSHORE

£4m offshore success

Ferranti Offshore Systems (FOSL) has been awarded contracts with a total value in excess of £4m by Total Oil Marine plc for the supply of control systems to the Alwyn North drilling and production platforms. These orders follow the contract received last year for the management and engineering of the overall control system for the two Alwyn North platforms situated in deep water about 100 miles east of the Shetlands and linked by a bridge. The drilling and production platform module yards will

SPACE

Perfect performance

The Ferranti Inertial Measuring System made in Edinburgh which is a vital part of the overall guidance and control system of the European Space Agency's Ariane satellite launcher, once again performed perfectly. The 12th launch of Ariane from Kourou in French Guiana on February 8 was described by ArianeSpace as "a striking success." Two commercial satellites were put into accurate geostationary orbit: ARABSAT for the Arab League and BRASISAT for the South American continent.

This latest success maintains the faultless performance record of Ferranti equipment in all the space projects in which they have been involved over the past twenty years. Ferranti equipment is now being chosen for virtually all European space projects. Apart from Ariane, other current projects include ROSAT, IRAS, EXOSAT and Spacelab. In addition, Ferranti components made in Dundee were recently chosen for the Olympus satellite due to be launched by Ariane in 1987.

The good news is FERRANTI

Selling technology

ELECTRONICS IN SCOTLAND 3

PERSONAL COMPUTERS

Stable at the business end

THE RECENT and dramatic crisis in Britain's home computer industry will almost certainly have repercussions in Scotland. But the crisis is not affecting the more important, and rather more stable, market for business personal computers.

A large number of personal computers, business and home, are made in Scotland and represent an important section of the country's electronics industry. The main production is of IBM personal computers, Applied Computer Techniques' Apricot range and small Winchester disk drives by Rodime.

Scotland can also boast the largest number of home computers produced outside the U.S. Timex in Dundee has been the main sub-contractor for Sinclair Research, Britain's leading supplier of cheap home computers.

The crisis in the home computer industry has cast doubts on whether Scotland should seek more businesses in personal computers.

Nervousness

This crisis has involved Prism, a major distributor, and Ode, a home computer supplier, going into receivership. Last month Acorn, one of the leading home and education computer companies with annual sales of nearly £100m, had to be rescued by Olivetti, the Italian computer and office equipment group.

Shock waves have been felt in Scotland. Sinclair Research, the company founded and largely owned by Sir Clive Sinclair, postponed deliveries from suppliers because of high stocks and poor prospects for the market this year.

The situation has been exacerbated by the nervousness of retailers who are reluctant to stock because of the weak market and because they are in a strong negotiating position.

Cuts by Sinclair Research have meant postponement of orders at Timex in Dundee. The predominantly electro-mechanical watch producer has been able to preserve a considerable number of jobs by turning itself into an electronics sub-contractor for Sinclair and will feel any cuts sharply.

Scotland has more stability in production of business personal computers. This market is still volatile as there are still more suppliers than are expected to survive. But the overall business is expected to grow strongly and steadily.

Scotland is in an enviable position, with IBM, ACT and Rodime producing in the country. IBM dominates the business personal computer industry, almost as much as it does mainframe computers. It is market leader in the U.S. and in most European countries.

ACT, Britain's fast-growing computer group, is particularly strong in the UK. ACT and IBM, between them, dominate the flourishing UK market for personal computers and have broadly similar shares.

ACT has started a major drive into export markets including West Germany and France. Earlier this year it started selling in the U.S. through Apricot Incorporated, a company set up with \$20m raised from institutions, existing ACT shareholders and ACT itself, which holds a 20 per cent stake.

The third success story is Rodime, set up three years ago by several former Burroughs executives, which has grown rapidly and is quoted in the U.S. The company has strong U.S. links and resembles an American company. A substantial part of its sales are to the U.S. personal computer industry but it also supplies ACT which is just down the road at Glenrothes.

Insofar as anything is certain in the still adolescent personal computer industry, Scotland has captured three of the best bets.



Disk drives being made at Glenrothes by Rodime, one of Scotland's success stories

OIL INDUSTRY

Technology takes control

IT HAS been an uphill battle getting oilmen in Aberdeen to speak to electronics engineers from Scotland's Central Belt. Here, one might think, is the place to apply much of the experience gained by the electronics industry over 30 years.

Both sides have approached each other cautiously. The oilmen in Aberdeen are deeply conservative about the machinery they use offshore. They fear "downtime"—delay due to a technical failure—which can be counted in tens of thousands of dollars a day.

The electronics company in the south on the other hand has often not been interested in the offshore market. Many companies specialise in areas such as semi-conductors and office equipment and their managers are not expected to apply products to the offshore field. Most companies are not looking for new products and applications, however rich the prospects.

But the scene is changing, partly because of the big rewards in offshore contracts and the technological evolution of the work. Pressure to apply the resources of Scotland's electronics industry to oil has intensified into something like a campaign.

The current wave of offshore contracts is the opening the

Opportunities

A survey by consultants Atkins Planning for the Scottish Development Agency estimated that the world oil market, worth \$38bn in 1984, would rise to \$58bn in 1988 and \$77bn in 1995. The North Sea and offshore UK fields alone could yield an additional 90 fields by the turn of the century, according to Esso.

Opportunities for Scottish companies were in exportable

high technology areas, Atkins' report said. It considered Scotland's electronics industry as the promising ground for development.

Looking at the industry and the considerable backup from the eight Scottish universities, the report picked the most promising areas as:

- Subsea inspection, maintenance and repair.
- Remote control and automation.
- Downhole drilling equipment.
- Submersibles.
- Underwater navigation and location.
- Underwater communication.
- Underwater construction and welding equipment.

A clutch of Scottish companies are already in the game. Osprey Electronics, based in Wick, developed an underwater television camera. Banchory Instruments sells safety system alarm monitors and recently has marketed a computer-based event record system to trace faults in machinery.

Leibnitz-Lann, of Nairn, moved out of contract work for oil companies into developing its own product range of equipment to allow television pictures from remote vehicles on the seabed to be overlaid with expert commentary. Equipment like this, common to the television newscaster, has required some adaptation for the cramped and rugged environment of an offshore survey ship.

The company is also working on ways of processing signals from several underwater cameras for transmission to the surface. This cuts down on the number of cables for television monitoring.

VERY LARGE SCALE INTEGRATION

Arrival of the special breed

A NEW breed of electronics engineer is growing out of the Scottish electronic industry's orientation towards Very Large Scale Integration — standard jargon for bringing numerous electronic functions down to the level of the chip. And chips is one of the strong areas of the industry.

The big names in the world semi-conductor market are in Scotland: Motorola, National Semiconductor, General Instrument and NEC of Japan. Hughes Microelectronics and Burr Brown are also in the field of wafer fabrication.

According to the Scottish Development Agency, nearly \$400m will have been spent on developing Scotland's fabrication base by 1988. This area employs 4,500 people out of

the 42,000 in Scottish electronics.

But semi-conductors present a problem. The sector is in the words of the trade, too much of a mono-culture. There is a lot of manufacturing and too little design work.

Nearly 90 per cent of UK integrated circuit output is from Scotland. An impressive figure, but if the industry is to really make its mark, more work is needed in the design and application areas for the industry, the planners say.

Signs of change have emerged however, and the much-awaited specialised engineer has arrived on the scene. "We are trying to change a mono-culture into a multi-culture," says one of them, Dr John Grey, managing director of Edinburgh-based Lattice Logic.

The company, formed in 1982, developed the world's first silicon compiler, a system which converts a function worked out in terms of random logic into the patterns for producing integrated circuits. Five companies have followed Lattice into this field—all of them in the U.S.

Commercial

The company is small, with a turnover of about £500,000 a year and has produced a number of software programmes for use by semi-conductor manufacturers or other equipment manufacturers.

The custom chip, known as Applications Specific Chips (ASIC) spurred Wollson Microelectronics to move out of Edinburgh University this year to go fully commercial.

Wollson, under Dr David Milne, its managing director, offers micro-chip consultancy, contract development and plans to handle everything from design to sales for customers seeking relatively small volumes of specialised integrated circuits.

Wollson's future is based on a prediction that the special chip is expected to form one third of the market this year and up to 50 per cent by 1990 as the range of electronics and applications continues to spread.

Wollson retains its contacts with the microelectronics research facilities of Edinburgh University, although it is independent.

Milne feels that whatever the vagaries of the semiconductor sales in the U.S., the market in the rest of the world will continue to grow "with varying degrees of dynamism."

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America's biggest developer keeps building from the bottom up

AS CHIEF EXECUTIVE of Trammell Crow, America's largest property developer, Don Williams is ultimately responsible for \$7bn worth of real estate. This year he has another \$2.3bn worth on the drawing board. As in every previous year, he will pay himself just \$18,000—"the same as our newest Harvard recruit."

It is only fair to point out that Williams, the 43-year-old former lawyer who has already been in the Trammell Crow hot seat for eight years, will eventually get to take home somewhat more than his latest business school graduate.

As an equity partner in Trammell Crow, Williams' annual income can be safely assumed to have a few more noughts on the end of it, but he is quick to point out that the runaway success of the company, he believes, derives from the "bottom up" management style which offers the same opportunity to every newcomer.

The extent of that success can be seen clearly through the windows of Williams' offices in the newly-completed, 50-storey LTV Center in the heart of Dallas, the town where, nearly 40 years ago, ex-serviceman Trammell Crow first built himself a grain warehouse and then went on to build the beginnings of an empire.

The LTV Center itself, an impressive, pyramid-topped skyscraper graced by Rodin sculptures, represents Trammell Crow's latest contribution to the downtown skyline. The development budget included \$20m "to

make it look beautiful." From the top, the results of the company's local endeavours—like the 33-storey San Jacinto Tower, the 34-storey Diamond Shamrock Tower and the 40-storey Bryan Tower—can be seen in every direction.

When the company's latest 53-storey development on Ross Avenue—complete with six-storey waterfall and banging gardens—is finished, Trammell Crow's downtown Dallas office portfolio will exceed 8m sq ft. But it will still remain a small part of the company's total investment package.

Private

The Trammell Crow Company, just one private, independent entity in the chain of residential and commercial real estate businesses built up by Crow family interests, now owns, leases and manages 175m sq ft of commercial property in 58 U.S. cities. The empire stretches from Washington and Atlanta to San Francisco and Seattle and represents a major force in every city of any consequence in the southwest.

Certainly America's biggest developer, Trammell Crow, might well also be the nation's largest real estate owner. Around 150m sq ft of the total portfolio is held outright by the company or owned in joint ventures; it touches nothing unless it has responsibility for management.

Within the total portfolio, there is 140m sq ft of accommodation given over to ware-

housing, industrial and research and development purposes. It was warehousing on which the company's fortunes were first based. Crow was the first developer to landscape the grounds around them, the first to hide unsightly loading bays and the first to put the executives' offices—complete with windows—in the front of the building.

Crow also quickly realised that he could build his warehouses even before he had found tenants to fill them. Today, the practice is commonplace but once it was regarded as a foolish risk. It used to be withold credit until long leases had been signed with tenants but Crow convinced funding partners that his land and buildings were sufficient collateral. His formula struck the right note in a rapidly expanding economy. His tenants loved the results and the money started to roll in.

Today, the industrial portfolio underpins the entire operation although, for good measure, there also exists another 28m sq ft of office space and over 8m sq ft of retail space. Another 16m sq ft of floorspace is now in the construction pipeline. The company has nearly 12,000 tenants.

Trammell Crow himself, the partner of partners who still sits on the 12-man management board, owns between 15 per cent and 50 per cent of every building ever built. For every dollar millionaire he has helped create, he has made untold millions

more for himself. Some old-time colleagues used to say he was "in business to own the world" and Forbes magazine recently estimated his own private wealth at over \$500m.

Beyond the development company, Crow controls the Dallas Market Center Company (gross assets around \$2bn) and the Trammell Crow Residential Companies (gross assets over \$1bn). The affiliated operations extend to housing, hotel, medical, agricultural and other real estate projects. Beyond the U.S., there are interests as far afield as Canada, Brazil, Frankfurt and West Germany.

Giants

Along the way, Trammell Crow's operations have helped spawn other American real estate giants. The second and fourth-largest private real estate companies in the U.S.—Lincoln Property and the Vantage Companies—were started as partnerships with Crow, which has also been instrumental in the creation of some of the most important downtown developments in modern America—like the Embarcadero Center in San Francisco, the Peachtree Center in Atlanta and the Allen Center in Houston.

Don Williams says there is "nothing fancy, nothing slick and no secret formula" to explain the company's achievements. The answer, he suggests, lies in the commitment and hard work which stems from a system which ensures each of

the 101 partners is in business for himself. Beyond the partners, 1,400 employees can participate in a profit-sharing trust based on a stake in every fourth new project constructed.

All of the operating partners are drawn from the ranks of the company's leasing agents, who first have to prove themselves in one of the toughest real estate brokerage markets in the world. "We are looking for the entrepreneurial spirit, a creative mind, a temperament that thrives on challenge, a value system that prizes hard work and a sense of risk," Williams says.

When the agent has proved his worth, which usually takes a minimum of three years, he is selected for partnership status, initially receiving a percentage of ownership in one or more local development projects. Each project becomes a separate partnership, often involving some outside equity.

Williams continues: "The company gives the individual an opportunity to own significant tangible assets, participate in the cash flow and accumulated appreciation of the property and utilise the tax benefits of real estate ownership—all without any capital contribution. We reward 'sweat' with 'sweat equity' and the more valuable the labours of the partner, the more he benefits."

"Real estate is an entrepreneurial activity. The best decisions in our business are not made by tiers of committees or layers of corporate executives

clustered in some isolated headquarters office; they are made by the locally based operating partner who is attuned to the momentum of the market, has cultivated local, key decision-makers and has gained the confidence of the 'players' in that city," Williams adds.

Williams emphasises the need to get new employees involved in the development process straight away: "We want them to experience the total development process, including project management, construction management and building management."

"If a person has to be involved in leasing the building, he only natural that he should be involved in site selection, the design of the building and costs, because he knows better than anyone what it is going to lease and what kind of rent can be expected."

Marketing

Trammell Crow Company reckons that it is, first and foremost, a marketing organisation. It seldom carries out its own construction work and generally leaves the architecture to outside firms but it devotes enormous resources to establishing market trends and consumer requirements.

And when Trammell Crow has got its tenants, it believes in looking after them: "Once we get them in the buildings, we look after them. When the time comes to expand their premises they naturally come

to us first. Repeat business is a very big factor for us," Williams adds.

The company, which ten years ago came perilously close to disaster because of mounting debt, reckons it has set itself a hard act to follow. But it shows every intention of keeping up the pace.

According to Williams: "We are nowhere near through. For a start, we can grow by further penetration of the markets we already know well. In Dallas, for example, we own a lot of real estate but we still only have about 5 per cent of the total market. In Chicago, we are only represented in three sub-markets."

"We can also grow in entirely new geographical areas. Despite the competition, there is plenty of scope in places like New York and New Jersey. Finally, we can extend the range of product we develop and we are particularly keen to increase the number of shopping centre developments."

Williams accepts that the growing interest in real estate by the big U.S. institutions is a factor which the market can no longer ignore. But he says it holds no fears for a private company which, by virtue of its size and experience, is itself nothing less than an institution.

"The major funds are getting keen on real estate but most of them have rarely developed real estate for themselves and have had to rely on outside skills. If they want to turn themselves

into developers, then we are totally confident in our ability to compete effectively against them. We have no problem getting funds and we're pretty good at developing. We will not be dominated by them."

Trammell Crow himself is now 70 and takes something of a backseat, although he is always on hand to provide advice and is still happy to pitch for work when called upon. Much of his time is spent pursuing his multi-million dollar hobby—the creation of trade marks in the U.S. and around the world.

Dazzling

His most spectacular creation to date, however, is the white-sight of Trammell Crow headquarters in Dallas. A dazzling replica of London's own Crystal Palace and constructed in a bright white web of slender steel and glass, it is called Informart and has just been completed to a spectacular, 1.5m sq ft edifice for the information processing and communications industries.

Encouraged by its success—350,000 visitors are expected this year—Crow is now studying the prospects for similar projects in Frankfurt, Paris and, possibly, London—where a previous plan for a Docklands trade centre came to nothing.

As in Dallas, there will be those who gave him little chance of success. Trammell Crow's record might suggest otherwise.

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FINANCIAL TIMES SURVEY

Friday March 1 1985

The Disabled at Work

A big drive starts this year to obtain a better deal for the disabled already at work and to improve the outlook for the provision of jobs

Towards a fairer deal

By ALAN PIKE

THE MONOGLOT British sales representative, scouring Japan for orders without being able to speak 12 words of the language, is a handicapped person at work.

So, for that matter, is the personnel manager who has to reach for a disability aid—speaking in order to read a potential recruit's job application form.

These are not normally regarded as examples of disability. Declining eyesight and failure to speak Japanese are handicaps which tend to be tolerated. But, physically and mentally disabled jobseekers often have a different experience.

If the application reaching the spectacle-dependent personnel manager is from a disabled person, there is a disproportionately high chance that it will be rejected—even though many disabled people can and do make a full contribution in employment.

This year sees a major effort to obtain a better deal for the disabled at work, and in search of jobs.

The Manpower Services Commission has, with the support of the Government and both sides of industry, launched a code of good practice on the employment of disabled people, and will be campaigning to get the principles behind the code

accepted throughout industry and commerce.

On March 21 the TUC will hold a seminar in London to launch a new guide on the employment of disabled people, telling trade unionists what they should do to give the disabled a fairer deal. In April, the Royal Association for Disability and Rehabilitation is to conduct a campaign aimed at employers.

Meanwhile, the Government is reviewing the effectiveness of the quota legislation under which employers with 20 or more workers are generally expected to include at least 5 per cent of disabled people among their workforces.

Difficulty

Disabled people who lose their jobs are likely to remain unemployed for twice as long as other job-seekers. Because of their difficulty in finding work they often have to accept employment in unskilled, low paid occupations which do not reflect their true experience or ability.

Evidence suggests that a large number of companies, particularly at senior management level, believe that they do, or at least should, treat disabled people on an equal basis with other applicants when job vacancies arise. Actual recruiting, however, is often carried

out below senior management level, and misunderstanding about the capabilities of disabled people and sheer prejudice often take over.

The new code of practice recognises these two levels of responsibility—part one is directed at company directors and senior managers, while part two tells personnel and other line managers how to put policy into practice.

Under the code, employers are urged to involve all managers and staff, through appropriate consultation, in the development of a "sound and effective policy" towards employing disabled people. Disabled job applicants should know that they will be considered solely on their ability to do the job, while the company should develop a policy for retaining employees who become disabled in suitable employment.

The latter point is particularly important. It is not always appreciated, as the TUC will be stressing in its guidance to unions next month, that the majority of disabled people develop their disabilities during working life.

A third element of the code of practice stresses that employers should develop the skills and potential of disabled employees to the full by ensuring that they receive training and promotion opportunities

according to their abilities.

The code of practice is voluntary, and supplements employers' legal obligations. In broad terms, the law requires employers with 20 or more employees to include among their staff a quota of registered disabled people—usually 3 per cent. An employer who is below quota may not engage anyone other than a registered disabled person without first obtaining a permit to do so from the local Jobcentre.

Quota legislation

Companies employing more than 250 people are also required to include information about the employment of disabled people in their annual reports.

The quota legislation is the subject of some controversy. When Mr Norman Tebbit was Employment Secretary, he decided that it should remain in force for the time being. Its effectiveness is now being assessed by the MSC before a further report to ministers.

One drawback to the legislation is that a large proportion of disabled people do not register under the Disabled Persons (Employment) Act's voluntary registration scheme.

Indeed, there is an uncertainty how many disabled people are either employed or seeking work—particularly since many, like those suffering the effects

of heart attacks or mental illness, do not conform with the standard public stereotype of the disabled.

There were more than 200,000 known disabled people registered with Jobcentres before the abolition of compulsory registration in 1982, and there are probably more than 1m disabled people in the workforce. Nearly 70,000 disabled people found work through Jobcentres last year, and MSC services to the disabled cost £112m.

Another deficiency of the quota legislation is that, even if employers were to observe it in a mathematical sense, it carries no guarantee that disabled people will be given fair consideration for promotion and training opportunities.

The TUC regards the legal requirements of the quota legislation as "somewhat limited," and accepts that there are serious inadequacies and difficulties in the enforcement of the quota scheme. But it does value the existence of the legislation as giving official backing to the principle that disabled people should have a fair share of available jobs.

If insufficient registered disabled people can be found by a particular employer to fulfil the quota—one of the criticisms that is sometimes made of the legislation—the TUC urges union negotiators to persuade companies to take on

disabled people who are not registered.

A year before the appearance of the code of practice the Confederation of British Industry produced its own guidelines—"Employing Disabled People"—which advise employers on how best to help disabled and handicapped people seeking work. Many of the suggestions in the CBI document, like the introduction in companies of a stated policy on the employment of disabled people, are taken up in the official code.

The CBI regards the quota scheme as out of date. It would welcome a voluntary approach, using encouragement and information to persuade employers to take on more disabled people. The threat of sanctions, says the CBI, is unlikely to improve the response rate of reluctant employers.

Given the doubts about the legislation, is there a case for making the more ambitious, far-reaching code of practice statutory rather than voluntary? Mr Bryan Swindell, head of the MSC's services for the disabled, says that the commission considered a legally enforceable code in 1981, but it failed to find favour with organisations representing disabled people.

"The law is a minimum base line. The code invites employers to take on obligations beyond the minimum requirement. It is never easy to change attitudes, but the message we

are trying to get to employers is that if they simply keep to the minimum legal requirements they will lose the opportunity of employing some excellent, dedicated people."

Exhortations

MSC exhortations to employers to give disabled people fairer opportunities are backed up by a range of specialist services and financial support. A Disability Advisory Service has recently been established to help employers understand what is involved in recruiting disabled people and point them towards a series of special grants which are available.

A starting point for the work of the service is to stress that many disabled people can be employed and can do normal work, without the need for any special facilities.

Another new service which the MSC plans to pilot this year is the Vocational Assessment Team. A group of specialists from medical, industrial and social work backgrounds will spend up to two weeks with a disabled person helping him or her draw up a personal plan for the future. This might involve getting work experience, training, education or joining the Community Programme. Areas where the pilot scheme is to be introduced include East Ham in London, Wrexham and Gillingham.

One of the major annual campaigns to draw employers' attention to the need to give disabled people fair opportunities is the Fit for Work Awards scheme. The latest awards were presented by the Prime Minister, and she used the occasion to unveil the code of practice.

Obviously, not all disabled people are able to obtain or retain work in the normal employment market, and last year the Government contributed £71m gross to the provision of sheltered employment for the severely disabled.

Sheltered jobs

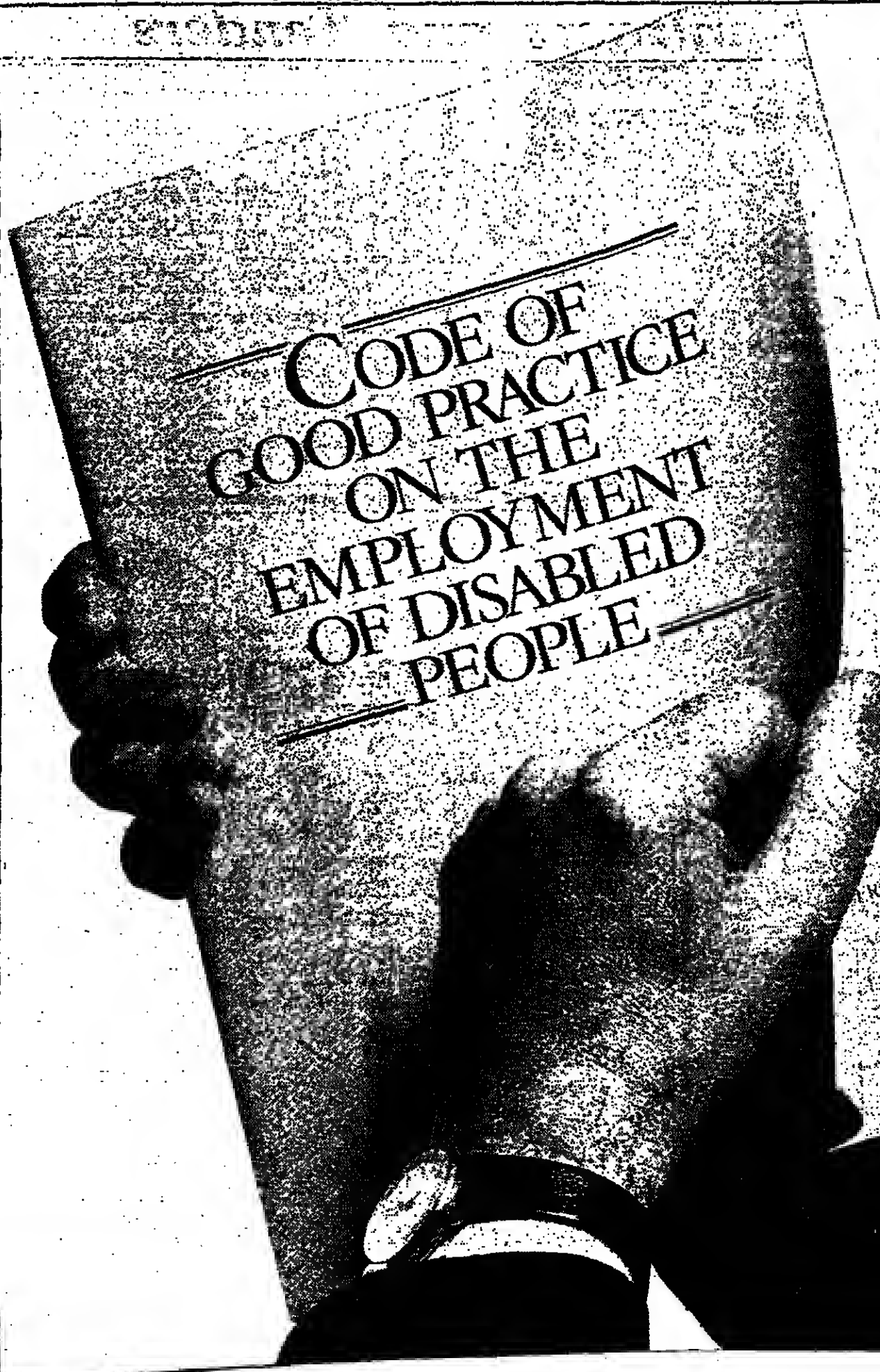
The bulk of this went to funding Remploy—the publicly-owned company which provides jobs for nearly 8,000 of the 15,000 disabled people in sheltered employment—and the remainder to local authorities and voluntary organisations.

Although the people in sheltered employment are severely disabled they—like disabled workers in outside organisations—make a real and major contribution to the economy. As Remploy, Britain's biggest employer of severely disabled people, remarks in one of its publicity brochures: "To those who think that the severely disabled work only at weaving baskets, the kind of work that Remploy does comes as something of a shock."



Or David de la Motte (left), a victim of polio, designed this computer-based staff training room for the London Electricity Board which won the board a Fit for Work award for employing disabled people. With Or de la Motte are his assistants Doug Pail (centre) and Geoff Bloom

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The Disabled at Work 2

PROFILE: REMPLOY

By ALAN PIKE

Competition but no redundancies

REMPLOY directors and employees take pride in the fact that they operate in the real industrial and commercial world. They win orders not out of charity but because of the quality of their products and services.

The report from Remploy, Britain's government-sponsored company which provides sheltered employment for severely disabled people, could be that of any conventional business.

"The company maintained its growth of sales during the year, achieving a 13 per cent increase over the previous year. This was a good performance against the general economic background where price levels increased by only about 5 per cent."

"What made this growth more remarkable was the large amount of structural change within the company, some 24 out of 94 production units were engaged in a major change in the type of product."

"A Four-Year Plan has been developed through the participation of all levels of management. This plan aims to increase sales in existing successful areas of business and to substitute more profitable business for those activities which are the cause of the present deficit."

As these references from the annual report illustrate, the commercial spirit is motivating a drive within Remploy to increase efficiency by moving into new areas of activity.

The Disabled Persons Employment Corporation, as Remploy was known in its first few years, was set up 40 years ago under Ernest Bevin's Disabled Persons (Employment) Act at the end of World War II. Air Commodore George Venn, its first Executive Director—who died last year at the age of 91—laid the foundations of the company with the aid of a civil servant seconded from the Ministry of Labour, and a disabled ex-serviceman from the Eighth Army.

In 1946, the new corporation's first factory opened at Bridge-end, South Wales, to be followed by 35 more in 1949. Today, Remploy provides employment for nearly 9,000 disabled people in 94 production centres and some homework units.

It is managed by a 16-strong board—seven executive direc-

tors and the rest drawn from industry, the trade union movement and social services.

"We are a commercial business which happens to employ disabled people," says Mr Donald Barnes, Remploy's new business director. "We never ask customers to do us a favour, and give us orders because we employ disabled people. We sell professionally and win business only if the price, quality and delivery are right."

This said, Remploy is obviously not entirely like any other company. Severely disabled people cannot be expected to have the same productivity levels as fit workers—they are expected to offer at least one-third of the output of the able-bodied—and this means the company requires government subsidy.

Last year this amounted to some £44m but the net cost to the Exchequer, after account is taken of factors like income tax paid by Remploy employees, works out at about £10m.

The fact that Remploy is a fully-fledged, genuine trading organisation shows in its turnover, which is about £60m. It also shows in its list of customers—a huge collection of household names including Boots, British Rail, Debenhams, Esso, GEC, GKN, Habitat, ICI, Marks and Spencer, the National Coal Board, the Netherlands Government, J. Sainsbury, the Post Office, Thorn-EMI and Unilever.

Three groups

Remploy is organised into three main trading groups covering furniture and medical equipment; packaging and assembly and leather and textile products. Because of the need to provide employment near to disabled people's homes, the company has a large number of relatively small factories scattered throughout England, Wales and Scotland.

Products and services supplied by Remploy are as varied as its list of customers suggests. They include furniture, wheelchairs, immersion heaters, travel goods, bookbinding, cartons and box manufacture and food processing. Remploy both supplies own-brand goods for customers and manufactures and markets its own products.

The company tries to gear



Mr Donald Barnes, executive director of Remploy, examining the work at the Acton factory.

activity in its factories with the industrial culture of particular areas. So in the West Midlands, Remploy factories have often supplied the motor industry, and in the East Midlands have been involved in the knitwear trade.

In spite of the changing fortunes of many of the industries it supplies Remploy has never—unlike so many of its customers—made employees redundant.

This is partly because of the efforts of a strong and active training department which is available to equip workers who would risk redundancy with new skills. It is also because of a new policy to overcome the effects of decline in some of the traditional Remploy areas of activity, like furniture manufacture, with a programme to exploit new markets.

Two of the first diversification ventures were into horticulture and ice cream production. Remploy is now the largest contract manufacturer of chocolate bars in the UK.

Since early last year, Mr Barnes and a small team have been working full time on the identification of new businesses for Remploy.

Specialist laundry services, the printing and processing of latex-based products, establishment of clean rooms in Remploy factories to produce hospital dressing packs under sterile conditions and a cook/chill food preparation unit are now being developed.

"We have to get into new areas of activity as the economy changes," says Mr Barnes. This need coincides with an increasingly commercial outlook which has developed in Remploy over the past ten years.

"Our experience and reputation help us to attract partners in new business ventures—it can often be more economic for customers to work with Remploy on part of an operation than provide their own in-house facilities. There are, for example, two or three national catering organisa-

Aid for job promotion schemes

JOHN SULLIVAN leads the Manpower Services Commission's Disabled Advisory Service, based at Welwyn Garden City, Hertfordshire.

The DAS, set up two years ago to complement the MSC's provision for the disabled, is aimed specifically at employers. Staff such as Mr Sullivan give companies advice on the assistance which is available to employers of disabled people—like, for example, grants towards the cost of converting premises or equipment.

The files of the Buckinghamshire and Hertfordshire area of the service, covered by Mr Sullivan and his colleagues illustrate how, often for a very small capital outlay, disabled people can be given special assistance which sometimes transforms their working lives.

● £40 for a talking calculator for a Youth Training Scheme trainee

● £1,200 for an engineering inspector's closed circuit television

● £1,732 for an electric wheelchair for a project engineer

● £500 to provide a telephonist with a speech output system on the switchboard

● £3,500 to install a passenger lift at the workplace of a disabled stock control clerk

● £2,900 for an electric eye system, which translates print into moving needles to be read by the fingertips, for a blind secretary.

Although much of the equipment is relatively standard, the service is unique. Disabled people who have benefited from the Disabling Advisory Service in Mr Sullivan's area include Mr Jeremy Browne, a blind solicitor at Chesham, Herts, who is the secretary of the Society of Blind Lawyers.

Office manager

Mr Browne consults legal authorities on tape while his colleagues are using books, and says he has never encountered a client who has refused to be represented by him because of his visual handicap. Mr Adam Thomas, another of Mr Sullivan's clients at Chesham, has been helped to start up his own kitchen furniture design company working from home. A motor cycle accident left him confined to a wheelchair, but the training from his previous employment is now enabling him to run his own business.

In Watford, Mr Michael Walliker is office manager of a firm of chartered accountants. He has been severely handicapped by multiple sclerosis for a number of years, and four years ago lost the use of his hands. But with the support of voice activated tape recorders, an automatic page-turning machine for documents and a portable hoist in his office, he has been able to continue his normal work and supervise staff.

He will shortly be leaving his present firm of chartered accountants to work on his own. Mr Sullivan sees these examples and other like them as proof of a statement which at first seems a trite cliché, but which is frequently voiced by people involved in providing employment opportunities for the disabled. "Disabled people do not take disabilities to a potential employer, they take abilities. Disability can itself be regarded as an ability which increases an employee's motivation and sense of commitment."

Real contribution

The DAS, he stresses, does not exist to persuade employers that they have a social responsibility to "carry people" who are unable to work. "We are trying to match people who have a real contribution to make to suitable jobs."

Mr Sullivan and his team are adopting a positive marketing approach to try to sell this message in their area. Target areas are selected, and lists prepared of target companies. Wide-ranging presentations are then delivered, explaining how an organisation's manpower and industrial relations policy, corporate image and legal position can all be enhanced by ensuring that disabled people are given fair consideration for job vacancies.

MSC support for the employment of disabled people is not restricted to providing grants to adapt premises and supply specialist equipment. Other incentives include:

- The Fares to Work Scheme, which provides grants of up to 75 per cent for the travel costs of severely disabled people who cannot use public transport;
- The Job Introduction Scheme, under which the MSC contributes towards the salary of a disabled person during a trial period with an employer;
- The Personal Reader Service, which pays for a part-time reader to help blind or partially sighted employees cope with their particular problems at work;
- Financial assistance towards the cost of providing training for disabled workers.

Alan Pike



CHARITIES

Sponsors of many training courses

Mrs Rhoda Carratt is secretary to a British Telecom senior executive in a specially adapted office which, through advanced electronic equipment, lets her use her fingers as others would use their eyes. Because she is blind, Mrs Carratt reads information on a word-processor through a speech-processor, Braille terminal and an Optacon electronic reader. She also uses Telecom Gold, Prestel, a Torch computer and a specially adapted typewriter. Her boss, Tony Knight, selected Mrs Carratt from several applicants and then worked in his spare time to help modify the office equipment for her needs. A grant was available towards the Braille terminal.

By DAVID CHURCHILL

USEFUL ADDRESSES:

Meusap, 123, Golden Lane, London, EC1.

Radar, 25, Mortimer Street, London, W1.

RNIB, 234, Great Portland Street, London, W1.

The Spastics Society, 12, Park Crescent, London, W1.

The Royal National Institute for the Blind points out that there are several thousand blind people in the UK who work in industry, commerce, and the professions.

"In most cases," the RNIB says, "someone who loses his or her sight can carry on work after a short spell of rehabilitation and retraining—some in their old jobs."

There are two residential employment rehabilitation centres in the UK which cater for blind people, at Ceres in Fife and at Torquay. Both help men and women who have recently lost their sight and want to return to work.

Courses last up to three months and include braille, typing, mobility and daily living skills. There are activities to develop manual dexterity and residents learn to use equipment specially designed to help blind people at work.

For the blind

There are a number of other useful courses for blind people to help them find employment. The Queen Alexandra College for the Blind in Birmingham, for example, runs a two-year course for visually handicapped people in machine operating and inspection.

The RNIB commercial college in London runs residential training courses in shorthand typing, audio typing, computer programming and the use of the Optacon which converts print-to-tactile form.

"When blind people start work in factories, Blind Persons Training Officers are responsible for 'on the job' training, to make sure that the worker can do his job safely and efficiently and can find his way around."

The Spastics Society also runs training courses and has a careers advisory service for disabled people. However, it is also taking part in a major lobbying effort to change people's attitudes to the disabled, especially about employment.

The society is campaigning for the introduction of anti-discrimination legislation which it hopes will also cover employment. It lobbies MPs and works closely with the Manpower Services Commission and other bodies which make policy affecting the employment of disabled people.

Disabled people are also directly employed by the Society and it is at present developing its own employment policy to increase the numbers it can employ.

Before this stage is reached, however, each Pathway employee should take part in a pre-work preparation programme. This is a social education and training course based on an assessment of the individual's abilities and potential made by a panel of experts.

The preparation course aims to make the most of what trainees can do well, while helping them with things they are not so sure of. By tailoring the course in this way, the trainees become more self-reliant and independent so that they gain the confidence to tackle what may be their first job.

Employers who have "problems" with the scheme can take advantage of Pathway's full backup service which offers advice and liaison between employers, employees, parents, and so on. This support continues even after the initial introductory period.

As a result of the Pathway scheme, mentally handicapped people now work as industrial assembly workers and operators, domestic assistants in a wide range of establishments, hotel porters, warehouse assistants, supermarket workers, sewing machinists, general labourers, trainee gardeners and bakery workers.

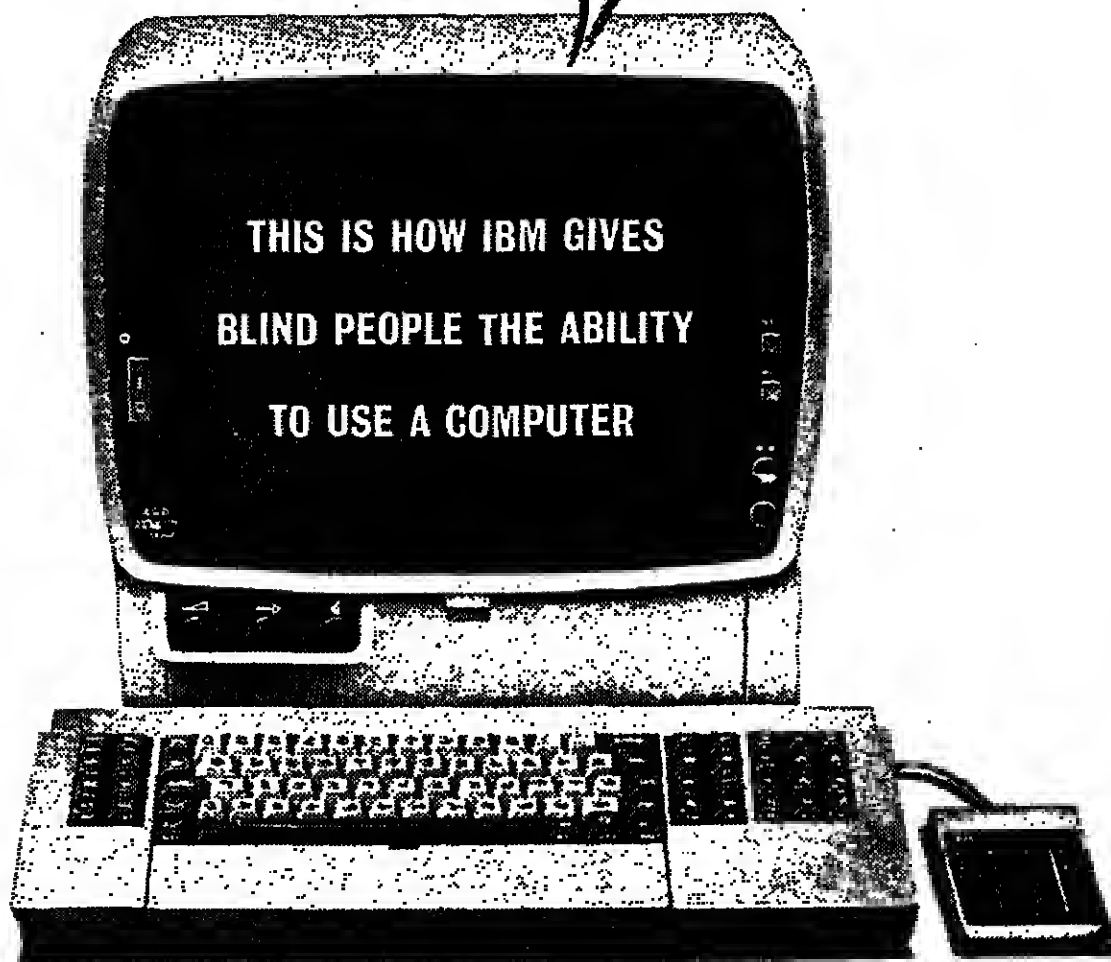
They earn the normal rate for the job and they are expected to adhere to the same standards of behaviour and achievement as any other worker.

"I took a chance and it turned out for the best, we couldn't have hoped for a better lad," is the comment of a hotel manager employing a Pathway worker.

Employers receive reimbursement of all wages paid for a trial period of six weeks, with a possible extension to 12 weeks. At the same time, they are asked to recommend a "foster worker" (who is paid a weekly gratuity) who would be syna-

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By modifying the standard IBM 3278 screen a voice synthesiser will actually read back what's displayed on the screen to a blind person.

If necessary it'll pronounce the words separately, or even spell each word, identifying capital letters. The

talking terminal was developed for world wide use by IBM's British development laboratory at Hursley near Winchester.

Of course there's still some way to go but, at a time when employment prospects, even for the able bodied, aren't at their best, it's nice to know that blindness is no longer a barrier to using a computer.

IBM

FOR MORE INFORMATION WRITE TO: IBM UNITED KINGDOM LIMITED, EXTERNAL PROGRAMMES, 76 UPPER GROUND, SOUTH BANK, LONDON SE1 9EZ.

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MSC Fit for Work Award Winner 1984

"The successful employment of disabled people depends upon the willingness of employers to be flexible and imaginative. Employees are in our care and if they become disabled, we have a clear duty to search for solutions which will enable them to continue working and to make progress in their careers."

If recruiting, we should ensure that the job goes to the most able candidate and we should accept that he or she may not necessarily be the most able-bodied."

David Jefferies
Chairman of LEB

London Electricity—The Power behind London



هكرا من النعمل

The Disabled at Work 3

Raymond Snoddy examines the benefits offered by technology

Wider range of aids

THE DEVELOPMENT of technology and microelectronics is promising to open up a better world for the disabled.

Early progress came from environmental controls—electronic methods of unlocking doors or switching off lights—to help the severely disabled look after themselves.

Now such devices as word processors fitted with voice synthesisers and closed circuit television for the partially sighted are enabling more disabled people to further their education and in many cases go to work.

"What we are doing is trying to make it possible for disabled people to compete on equal terms," said Mr Tom Layden of the Manpower Services Commission.

In the longer term microelectronics might even hold the key to enabling the paralysed to walk again through microchip implants which would "fire" useless muscles—although many practical difficulties still stand in the way of that dream.

One of the best established companies in the provision of aids for the disabled is Possum Controls of Slough, a company wholly owned by charities but which has grown to a turnover of £1.5m a year.

Accountant

Possum has produced a whole range of equipment from simple page turners to electronic devices controlled by a movement: a person can make, however limited, they range from computer and typewriter control systems to text processing systems.

One Possum user, Mr Ken Winter, who is severely disabled, runs his accountancy firm on Possum equipment controlled by sucking and puffing on a tube.

Mr Winter also runs the Possum Trust which links Possum users.

Possum has also been working on better systems to allow the deaf to participate in meetings and conferences.

Possum launched last year a computer-aided Palantype system which allows verbatim speech to be electronically re-

corded and then turned into English. This can then be displayed on a television screen or large monitor. The speech can also be produced in printed form.

The new system has a dictionary of about 12,000 words and produces speech to an accuracy of 95 per cent. Trials have already been run where deaf people were able to use the telephone via a Palantype bureau which translated the reply visually on the television screen.

Mr David Gemmell, Possum managing director, believes that the problem is not about technology but about how the benefits offered by technology can be funded.

Companies such as Alphavision of Marlow in Buckinghamshire are using television technology to come to the assistance of the partially sighted. Alphavision, which was set up in 1979, produces closed circuit television systems, complete with zoom lens which allows print or drawings to be projected on the television screen.

Visual aids

"Because of the zoom lens you can make the size larger or smaller at a moment's notice if you have any problem reading a letter," Mr David Gibbons, Alphavision managing director, said.

The company has sold more than 700 systems in the UK and they are being used to enable everyone from doctors, teachers, company secretaries and computer programmers to continue working despite their visual disability.

But it is probably the falling price of microcomputers which is opening up the greatest possibilities for the disabled.

A computer training workshop at Stoke Mandeville Hospital near Aylesbury in Bucks has been having growing success in helping severely disabled people to live more normal lives.

In the past 18 months eight patients paralysed in all four limbs who have attended the workshop have left hospital and are working mostly using computers at home.

Patients use everything from



short sticks fastened to each arm or mouthsticks to control microcomputers and do accounts or word processing. As a result former patients have been able to return to jobs at Plessey and Lloyds Bank.

Computers are proving just as beneficial to improving the lives of the severely visually handicapped.

A Hereford company, Pathway Communications, believes it has produced the first portable computer-based device enabling people to type in braille, have the braille translated into English and then turned into a speech synthesiser.

The device, developed by Louis Wolfson and Peter Wagner also provides an immediate print-out from its own printer.

The system is being used by people such as blind social workers and college lecturers to write reports and produce notes. "For the first time in their lives blind people are able to prepare reports without using sighted typists," said Mr Woolson, an engineer and former director of the national computer centre for the visually handicapped.

Dr Tom Vincent of the Open University has taken a different route to a fairly similar end. Dr Vincent, of the OU's Institute of Educational Technology was faced with the problem of how to help the 200 visually

handicapped undergraduates in the university.

Dr Vincent approached the problem by using existing computer technology to produce a workstation for the visually handicapped. The package includes a traditional Perkins Braille, a microcomputer (often the BBC Micro) complete with synthetic speech.

The workstations, mounted on a trolley, have also been introduced to schools to help visually handicapped children. And talking versions of Basic computer language have been produced to teach such children computing.

Some of the country's 500 blind physiotherapists are using the workstation. One has recently been promoted to be a district physiotherapist and the workstation helps to cope with the administrative part of the job.

BBC Micros are also being used to improve the quality of life for patients with spinal injuries at Scotland's Edinburgh Hospital. The computers are being used for education and communication.

But they are also being used for research into computer-controlled muscle movement.

Over the next 10 to 15 years there are hopes that further development and miniaturisation will produce a device which will mimic parts of the nervous system which will either be carried by the patient or implanted.

Above Dr Tom Vincent watches Wendy Kerton, a blind schoolgirl from Glamorgan using his micro computer system which converts braille into print and print into speech. This invention won the £500 prize by Radio 4 for the best invention for the blind. Below: the Possum text processor in use; Possum has also been working on better systems to allow the deaf to participate in meetings and conferences.



Alan Pike looks at the role of the Fit for Work awards

Realists with a winning streak

FIT FOR WORK awards by the Manpower Services Commission were initiated in 1979 in an attempt to make employers more aware of the potential of disabled people as good, productive employees.

Winners of the awards, which are sponsored by the Government, TUC and Confederation of British Industry, may use the Fit for Work symbol on their stationery for three years and are awarded a plaque for display at their premises.

The latest awards attracted 340 entries and there were 100 winners. Successful companies have to demonstrate that they are implementing constructive policies based upon six guidelines:

- Full and fair consideration of disabled people for all types of vacancies
- Retention in employment of newly disabled people wherever possible
- Equal opportunities for the disabled in training, career development and promotion
- Introduction of special aids, modification to equipment and job restructuring if necessary to help disabled people
- Adaptation of premises where necessary
- Co-operation with local Jobcentres

"The employers who have won the award are not philanthropists but realists," says Mr Geoffrey Holland, director of the MSC. "They know that it makes sound business sense to employ disabled people."

Difficulties

There were almost no jobs from which disabled people were precluded on grounds of disability, added Mr Holland, but they faced difficulties because their capabilities were not always appreciated.

The award winners vary in size and nature of business from organisations like Michelin and the Halifax Building Society to the Brynwood Screen Printing company at Kinnel Bay, Ceredigion, which has a policy of employing only disabled people on its small staff.

Some organisations, like Scarborough Borough Council which has the second highest

percentage of disabled people of all district councils in the country, have written policies designed to ensure that existing and prospective staff do not suffer discrimination because they are disabled.

Another award winner, Bally Shoe Factories at Norwich, removed the question asking potential employees whether they suffered from any disability from its job application form two years ago.

East Yorkshire Health Authority has launched a campaign to encourage more disabled people to apply for job vacancies. It has a policy of actively seeking to employ the disabled—but finds that disabled people are discouraged from applying because they believe the health and hospital services are unlikely to want employees with physical or mental handicaps.

In South Yorkshire, W. Tyack and Sons and Turner, an engineering company, took on a number of Youth Training Scheme trainees from schools for the educationally sub-normal as part of a pilot YTS scheme. It has retained two young people as permanent employees and says they are making a valuable contribution.

Sometimes employers make arrangements for employees to continue working at home if they are no longer able to travel to their offices or factories. Ross Foods at Grimsby equipped a home office for a technical employee who suffered a severe spinal condition.

The London Electricity Board has 300 disabled employees at various levels in its organisation, and was commended in the awards for the "skilled and caring fashion" with which it employs people with handicaps. Dr David de la Motte, a scientist with a severe hearing impediment, designed the board's computer-based staff training system.

On one occasion the board designed part of a new building around the needs of a disabled person so that he could continue his job, and at Bexleyheath London Electricity has set up a Sheltered Industrial Group for severely disabled people.

100 PRODUCTION UNITS NATIONWIDE · 14 DIFFERENT BUSINESS AREAS · TURNOVER LAST YEAR TOPPED £55 MILLION

How nearly 9,000 severely disabled people have proved themselves fit for work in

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We have a part to play



UK COMPANY NEWS

ICI passes £1bn and confident of more growth

Imperial Chemical Industries has lived up to expectations and becomes the UK's first non-oil major to pass the £1bn profit milestone.

Mr John Harvey-Jones, group chairman, yesterday unveiled a taxable profit for 1984 of £1,030m, which fell in the middle of City forecasts.

The announcement was in contrast to the previous year's when a figure of £919m fell somewhat short of what the City had in mind.

At last night's close the shares were 31p lower at 83.5p, giving a market capitalisation of around £5.17bn.

The dividend is being stepped up from 34p to 39p with a final payment of 18p, in line with the profits improvement and the company's future expectations.

However, to restore the dividend to the level of 1979 (31p) would require a payment of around 34p a share, said Mr Alan Clements, finance director. But the chairman added: "We are still heading there."

Earnings per share were 32.2p higher at 83.2p.

ICI is setting its sights on a repeat 1984 plus performance for this year. "We are moderately pleased with the first quarter of the current year and we will all be disappointed if we don't do better in 1985," the chairman said.

He said that ICI was expecting a downturn in activity, but commented that "volume seems to be holding. There was some sign of price weakness at the end of last year but the position seemed to be holding at the present moment."

ICI had got out of most areas

where it was vulnerable to a downturn, he said.

"I am not looking for anything like the swing we have experienced in the past even if I take a pessimistic view."

All of ICI's business sectors contributed to the 97 per cent improvement in 1984. Pharmaceuticals, agriculture, general chemicals, industrial explosives, and paint businesses "all recorded solid gains."

The biggest improvement was in the petrochemicals and plastics area, where last year's £7m trading loss was transformed into a £138m profit.

Fibres also returned to the black and while the colours business was disappointing, polyurethanes performed well.

Total turnover in 1984 was just short of £10bn, at £9,910m, compared with £8,260m. Chemicals accounted for 59 per cent (90 per cent) and oil the remainder.

Chemicals turnover rose by 7 per cent in 1984 and 28 per cent over the three years. Sales of group chemicals sales were made. Selling prices were 4 per cent higher and favourable exchange rates movements added a further 9 per cent — the remaining increase represented higher sales volume.

The UK, through home and export sales, contributed more than half of total profits. There was a doubled contribution from

the U.S. as the pharmaceuticals, agrochemicals and plastic films businesses continued to progress.

ICI paid £100m, against £135m in interest. Tax came to £373m (£201m) and there was an extraordinary debit of £20m (£19m) relating to the recently agreed disposal of the activated carbon business in the U.S.

There was a £110m provision for deferred tax, which was established by an adjustment to group reserves.

Retained profits for the year will amount to £398m, compared with £231m, after the £186m (£147m) dividend cost.

ICI benefited from the dollar/sterling rate, but volatile movements made life difficult. Mr Harvey-Jones pointed out, however, that "exchange rates were not the cause of our record profits but were probably worth around £100m."

Asked at what level he would like to see the dollar in the current year, he said: "I would just like to see it stay somewhere."

Commenting on the Beatrice acquisition in the U.S., he said it was fitting in well and we are very pleased with the purchase.

He said the group was still looking for further acquisitions but would not be rushed into buying for the sake of it.

At the end of 1984, ICI's net liquidity was around £630m. The group, said Mr Clements, was intending to keep a tight control on capital investment, which he expected to be between £400m to £500m in each of the next two years.

R P Martin future decided by £44m offer

By David Lascelles

R. P. MARTIN, one of the UK's leading money and foreign exchange brokers, has agreed to a £44m takeover offer by Quadrex Holdings, a privately owned investment banking group.

This follows months of speculation about the future of Martin during which there have been other unsuccessful takeover and management buy-out attempts.

Quadrex is offering 450p a share, 30p more than the price at which Martin's shares were suspended on Wednesday. They closed last night at 435p, after rising to 440p. Quadrex has received irrevocable offers of 53 per cent of the shares. These include the 45 per cent held by the German voting trust representing the interests of Bierbaum, the Düsseldorf broker with which Martin merged in 1981.

Formed in 1983, Quadrex is an underwriter and dealer in the international capital markets, and manages investment funds. Mr Gary Klesch, the chairman, said yesterday that the company's interest in buying for the sake of it was not the reason for the takeover.

At the end of 1984, ICI's net liquidity was around £630m. The group, said Mr Clements, was intending to keep a tight control on capital investment, which he expected to be between £400m to £500m in each of the next two years.

ALEXANDER NICOLL LOOKS AT BURNETT Californian shock waves

JUST THREE years ago, Burnett & Hallamshire was one of the fastest-growing companies in Britain.

Under the flamboyant leadership of George Burnett, the company had been transformed from a small oil and property group into an exciting international energy concern with a rapid series of acquisitions.

Mr Burnett was known then to ask his staff: "Have we bought anything this morning?"

Rude shocks awaited both the company and its shareholders. Several of its ambitious expansionary moves turned sour, and then came the miners' strike.

Nevertheless, the City thought it had seen the worst from Burnett & Hallamshire. Yesterday's announcement that the company was in talks with its bankers on lowering its debt, coupled with news that Burnett's interests were being sold, would take "some time," came as a nasty shock.

The sharp drop in Burnett's share price yesterday was the second time that it had gone into free fall since 1983, the first time after the current chairman after Mr Burnett's early retirement, was forced to inform the City that performance would not live up to expectations.

Mr Helshy, reporting pre-tax profit for the year to March 31 of £3.8m, said that the company in five years—forecast that "further substantial growth will be achieved in the current year and beyond."

Instead, pre-tax profits for the year ended March 31 1984 were just £3.8m. Earnings per share fell from 62.1p to 15.8p. And in the first half of the current financial year, taxable income was down from £4.92m to £2.44m.

What went wrong? Burnett was a stock market idol through the 1970s—it was the decade's second largest gainer in terms of market capitalisation—and had ex-

panded its traditional door-to-door coal business into countries such as Colombia and Chile.

The boldest move, the purchase of 51 per cent of Rand London Corporation in 1981, proved to be the group's first downfall. Rand London had about 640m tonnes of coal reserves, and deep-mined coking coal and anthracite in South Africa.

After issuing paper to finance the deal, and subsequently raising £32m through a two-for-seven rights issue in 1982, Burnett was forced to report losses from Rand London and to oversee a restructuring of the South African company.

Rand London's problems seem now to have been surmounted. In the first half of the financial year, it returned to a £285,000 profit from a loss of £3.82m (£1.9m), and said anthracite exports were a record level.

After the disappointment of that acquisition, the glass was off the shares—many of which had been issued over the years to finance acquisitions.

The next blow to shareholders was news that Burnett's investments in Californian property development had also run into trouble. This was disclosed last in 1983, when Mr Grayson reported that there had been no contribution to profits in the first half-year compared with £9.5m in the previous year.

Burnett is involved in half a dozen joint venture developments in Los Angeles and San

Diego, and has reorganised his management in order to have greater control of developments. It has been trying to reduce its exposure there for some time, and until yesterday the City expected positive results quite quickly.

By March 31, 1984, group borrowings included on the balance sheet, after subtracting £15.5m cash in hand, were £50m, representing 46 per cent of shareholders' funds. But actual borrowings have been considerably higher because of off-balance sheet loans to finance joint ventures such as the Californian property ventures.

Most recently, Burnett has been hit by the UK miners' strike. Although its larger open-pit activities have been unaffected, underground pits have been hit by an overtime ban since November 1983.

Fuel reclamation activities and one out of two smokeless fuel plants have been seriously disrupted. Burnett blamed the strike as the primary cause of its first half profit fall.

Despite Burnett's progressive fall from grace in the City, stockbrokers analysts have not taken a fairly generous view of its management. There is respect for the way in which the company has tackled its problems, and it clearly stands to gain from the end of the miners' strike. Scope is seen for growth in coal and oil distribution activities, and net asset value was last recorded at 280p per share.

Yesterday's news, however, served as a sharp reminder of past illusions. The implication that some form of capital reconstruction is in view, perhaps involving a share price well below recent levels, will have created a nasty sense of déjà vu and will make a return to stock market favour substantially more difficult.

DIVIDENDS ANNOUNCED

Current payment	Date payment due	Corresponding dividend	Total dividend	Total dividend last year
Arbutnot Gov 2nd int	2.75	April 15	2.75	11
Beradin	1.4	April 19	0.55	1.4
Brit Vending	0.59	—	0.42	1.05
T. Cowlett	1.75	April 11	1.2	2.75
FTI Group	2.1	—	1.75	5.75
Fisons	2.7	—	2.25	4.5
Foreign & Colonial	1.68	April 19	1.63	2.55
Good Relations	3.3	May 1	1.87	4.9*
ICI	18	April 2	14	30
ICI Group	1.54	—	2.62	3.06
Ratcliffe (Gr Bridge)	2.5	May 1	1	3.5
SAGA Holidays	2.7	—	2.61	4
Telefonos	0.65	—	0.52	1.95

Dividends shown pence per share net except where otherwise stated.
* Equivalent after allowing for scrip issue. † On capital increased by rights and/or acquisition issues. ‡ US\$ stock.
§ Unquoted stock. ¶ For sixteen months. ** For fifteen months.
*** Adjusted for merger accounting.

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Belgian Franc (FIN)	BFR	825.64		9.17%
French Franc	FFr	102.90		9.32%
Hong Kong Dollar	HKS	102.128		6.51%
Italian Lira	L	26.178		11.14%
Singapore Dollar	SS	30.56		5.52%
Swiss Franc	Sfr	30.370		3.82%
US Dollar	\$	15.428		7.43%
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Rights Issue of 413,330 units at 650p per unit

1,653,320 pence per cent cumulative preference shares of £1 each ("new preference shares"), 413,330 ordinary shares of £1 each ("new ordinary shares") and 413,330 warrants are being offered for subscription to shareholders on the register at the close of business on 1st February 1985 in units of one new ordinary share, four new preference shares and one warrant for every 9.9 pence per cent cumulative preference shares of £1 each or ordinary shares of £1 each then held.

Copies of the listing particulars published in connection with the Rights Issue and containing details of the new preference shares and of the warrants are available in the Extel Statistical Services. Copies of the listing particulars may also be obtained during normal business hours today and tomorrow from the Company's Registrars, Messrs. The Stock Exchange and on any weekday (Saturdays and public holidays excepted) up to and including 22nd March 1985, from:

R.E.A. Holdings plc, The Old Rectory, 29, Martin Lane, London EC4R 0DS

N. M. Rothschild & Sons Limited, New Court, St. Swinfens Lane, London EC4A 3DU

Laurence, Prust & Co., Basildon House, 7/11 Moorgate, London EC2R 6AH

1st March 1985

Enterprise in £14m N. Sea deal

BY DOMINIC LAWSON

Enterprise Oil, the privatised former oil production arm of British Gas, has made a £14m acquisition of North Sea oil and gas assets.

It is the biggest deal yet made by the new company, which is efforts to build a well-balanced exploration company out of a dowry of rapidly depleting oil production.

Enterprise is acquiring Tanks Oil and Gas Holdings, the North Sea arm of Societe Generale de

Belgique, Belgium's largest industrial group.

Its assets consist of interests in 12 blocks in the UK sector of the North Sea and 10 blocks in the Dutch sector. This represents Enterprise's first move into the Dutch oil and gas scene.

The blocks contain a number of discoveries of oil and gas, and Enterprise has agreed to pay up to a further £10m when the discoveries are developed.

Enterprise was by no means

the only company involved in bidding for the assets, which had been put up for auction to the oil industry by the parent company. Other companies which are believed to have bid are Charterhouse Petroleum, Berkeley Exploration, and Invent Energy.

Enterprise's bid is not thought to have been the biggest, but it was prepared to pay cash for the assets, whereas some of the other bidders involved the issue of shares as well as cash.

The Bank of England, which oversees the foreign exchange and money markets, has approved the terms of the deal, so Mr Martin's status as a recognised broker will not be affected.

For the year ending June 30 1984, Martin reported a turnover of £33.3m and pre-tax profits of £2.3m. Since then, funds at the time were firm.

Life shares boosted by Budget hopes

Share prices of life companies rose strongly yesterday on growing expectations that the Chancellor of the Exchequer, Nigel Lawson, will make no major changes to the tax freedom of pension schemes. The FT-Actuaries Index for Insurance (Life) rose 2 pence to 695.44.

There had been persistent fears that Mr Lawson, as part of his overall plan to reform the tax system, would impose a tax on pension fund investment income. Even a low charge of 10 per cent on pension fund investment income would have led to widespread outflows by companies in their pension arrangements.

Not surprisingly, life companies have been the head of a massive lobbying campaign to persuade the Chancellor not to take any drastic action on pensions tax. The market now feels that he will do little more than make minor adjustments in his Budget.

Companies with a major involvement in pensions showed the greatest rises—Legal and General up 17p to 685p, Equifax and Law up 8p to 223p and Sun Life up 17p to 755p.

Lorho/Fraser study complete

The Monopolies and Mergers Commission has completed its nine month study into the relationship of Lorho and House of Fraser, the stores group, and Mr Roland "Tiny" Rowland's efforts to seize control of Fraser. A copy of the report was passed to the Secretary of State for Trade and Industry on Tuesday this week.

The Trade Department said yesterday that the report would be published "soon."

LADBROKE INDEX
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Sanderson for sale as Reed plans disposals

By Martin Dickson

Reed International is to sell its wallpaper subsidiary to Borden, the large U.S. chemicals and consumer products company. It is separately offering for sale Sanderson, one of Britain's best-known furnishing fabric manufacturers. If all the disposals go through, they are likely to raise more than £40m.

Reed, which has been divesting itself of peripheral activities and UK papermaking interests, said the disposal of its entire decorative products group would allow it to concentrate on the faster development of other parts of the business.

An agreement in principle has been reached to sell to Borden both Reed's UK wallpaper subsidiary, and Sandworthy Wallcoverings, its North American subsidiary. These had a combined turnover last year of £64m and operating profits of £2m. Reed would not put a price on the deal but expects it to raise more than the £36m capital employed in the business last year.

Announcing that Sanderson was up for sale, Reed said last night that the company was a highly attractive property, festooned with royal warrants, that should prove very marketable. After losing money for years, Sanderson recorded an operating profit of just over £1m last year, on a turnover of £35m. Reed expects to raise more than the £13m of capital employed by the subsidiary last year.

The proposed sales come two weeks after Reed clinched a deal to sell Spicer-Cowan, its UK paper merchandising subsidiary, to Wiggins Teape for £10m. The decorative businesses for sale account for less than 5 per cent of Reed's turnover. The group said last night that its paint and DIY division, comprising Crown Paints and Polycel, remained in the mainstream of its international strategy.

These operations are very profitable, with good growth potential. The paint division has been struggling for years in a shrinking market to make money out of wallpaper.

THE MANCHESTER SHIP CANAL COMPANY Chairman D.K. Redford CBE DL 1984 RESULTS

	1984	1983
Turnover	£200	£200
Operating profit	23,063	23,706
Income from property	180	1253
Investment income	1,569	1,572
Interest payable	815	858
Profit before exceptional items	(376)	(573)
Exceptional expenditure—voluntary severance	2,186	3,110
Taxation	(605)	(2,332)
Profit for the year	(453)	(425)
Set aside for the redemption of loan capital	1,128	355
Dividends per share:	(133)	(143)
preference	1984 1983	
ordinary	3.5p 5.5p	(140) (140)
Transfer 10/(from) general reserve	5.5p 5.5p	(207) (207)
Earnings per ordinary share of £1	648 (137)	263p 57p

Chairman's comments:
* For income fell, partly because of national port strikes. Labour costs remained about the same as in 1983. The port barely broke even during 1984 having traded at a loss since the middle of the year.
* Over the future of the Ship Canal's upper reaches full discussions with local authorities continue. Meanwhile traffic in this section of the port goes on as normal.
* Net income from property is unchanged.
* Dividends will be paid on 9th April to shareholders on the register on 8th March.

These figures are an abridged version of the full accounts on which the Company's auditors gave an unqualified report. The report and accounts may be obtained from the secretary at Dock Office, Trafford Road, Manchester M15 2XB.

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1st March 1985

The above Bonds may be presented for payment to the agents of redemption at any time after 1st April 1985 at the offices of any of the Paying Agents named on the reverse of the coupons, in the manner specified in Condition 11 of the Terms and Conditions of the Issue printed on the Bonds.

Principal Paying Agent: Morgan Grenfell & Co. Limited, 23 Great Winchester Street, London EC2P 2AX.

Note:—Bonds presented for redemption to the Principal Paying Agent in London must be lodged four clear days for examination before redemption. Bonds cannot be accepted through the post.

UK COMPANY NEWS

Fisons calls for £94m as profits rise by 55%

BY CARLA RAPOPORT

Fisons outdistanced most City expectations yesterday by reporting a 55 per cent increase in pre-tax profits for 1984. At the same time, the group asked its shareholders for £94.3m by way of a one-for-five rights issue, its second in two years.

The pharmaceutical and scientific equipment group said the new capital would be almost evenly split between refinancing acquisitions and capital investment made in 1984 and financing new purchases over the next two years.

Profit before tax rose from £31.2m to £48.3m in the 1984 year, while sales jumped from £365.6m to £552.6m. Earnings per share in the year increased by more than 35 per cent to 19.5p. The year-end dividend was raised by 20 per cent to 4.5p net.

The City reacted enthusiastically to Fisons' announcements yesterday, with the shares climbing from 252p to 300p at the end of trading. The rights issue has been pitched at 245p per share. Fisons has been one of the strongest industrial recovery stories in Britain in recent years.

In 1981, its shares were worth less than 50p; its pre-tax profits were less than £4m. The group's improvement has been largely thanks to the disposal of its fertiliser division in 1982, a strong emphasis on cutting costs, and an aggressive marketing and acquisition policy.

Mr John Kerridge, chairman of Fisons, said that the new

looking for manufacturing business "in order to fatten up the margins." The emphasis would also be on finding companies with slightly higher technology in the scientific instrument field.

Mr Kerridge emphasised that the new acquisitions would most likely be outside the UK, in order to maintain the group's international divisions of sales. The

Mr Kerridge said that the company does not plan to make right's issue "a predictable event." However, he added, "as long as the earnings per share are strong, then we've got a right to go to shareholders. Those who took up their share last time didn't actually burn their fingers."

All the group's three divisions produced record sales and profits, sustaining growth through increased competitiveness in the market place, new product introductions, and lower costs from increasing efficiency, the directors state.

They add that of the record sales of £552.6m, some 60 per cent were overseas, with 43 per cent achieved in North America where all three divisions have a major presence.

Profits were boosted by 24.8 per cent in the pharmaceuticals division, good growth being achieved in all major product and geographical markets, the directors say. Sales jumped by 75 per cent in the U.S. initial, the anti-asthma product, sustained its pattern of growth while Nasalcom, achieved an encouraging share of the hay fever

market in its first full year in the U.S.

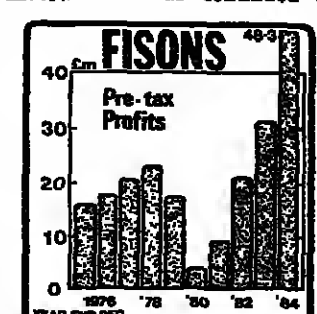
The division's UK generic pharmaceutical company, CP Pharmaceuticals performed well, while the Proteas business in Australia maintained its leadership position in the generic market, the directors state.

They add that a "high level of investment" was continued in

largest single factor was the contribution of Curtin Matheson Scientific Inc (CMS) the other operations of the division sustained growth and increased profitability.

Excluding CMS, which has met the group's initial expectations both in strategic and profit terms, the division showed a profit rise of 30 per cent. Some 70 per cent of the CMS business is in the supply of products to the healthcare market, particularly in the field of diagnostic products in clinical laboratories, which has taken Fisons into "a new growth area," the directors point out.

In the UK the laboratory supplies business, consisting of Gallenkamp, Fisons Scientific Apparatus and Fisons Environmental Equipment showed good growth, the directors state. Other noteworthy performances included those of Gebrüder Haake, of West Germany, with record sales and profits; MSE centrifuge manufacturing and instrument business in the UK; and a record year for the division's distribution business in New Zealand.



research and development in the group's pharmaceutical sector during 1984.

In the scientific equipment division profits jumped by 177.2 per cent, with sales up 188.2 per cent, and while the

BASE LENDING RATES

A.B.N. Bank	14%	C. Hoare & Co.	14%
Allied Irish Bank	14%	Hong Kong & Shanghai	14%
Bank of America	14%	Johnson Matthey Bank	14%
Bank of Australia	14%	Knowles & Co. Ltd.	14%
Bank of Canada	14%	Lloyds Bank	14%
Bank of China	14%	Edwards & Sons Ltd.	14%
Bank of India	14%	Midland Bank	14%
Bank of Japan	14%	Morgan Grenfell	14%
Bank of Korea	14%	Mount Credit Corp. Ltd.	14%
Bank of Kuwait	14%	National Bank of Kuwait	14%
Bank of Lebanon	14%	National Girobank	14%
Bank of Oman	14%	Northern Bank Ltd.	14%
Bank of Pakistan	14%	Paragon Bank	14%
Bank of Singapore	14%	People's Trust & Sav. Ltd.	14%
Bank of Sri Lanka	14%	Provincial Trust Ltd.	14%
Bank of Taiwan	14%	R. Raphael & Sons	14%
Bank of Thailand	14%	P. S. Refson	14%
Bank of Victoria	14%	Roxburgh Guarantee	14%
Bank of Western Australia	14%	Royal Bank of Scotland	14%
Bank of Yugoslavia	14%	Royal Trust Co. Canada	14%
Bank of Zanzibar	14%	Standard Chartered	14%
Bank of Zimbabwe	14%	Trade Dev. Bank	14%
Bank of the Middle East	14%	TCB	14%
Bank of the Pacific	14%	Trustee Savings Bank	14%
Bank of the South	14%	United Bank of Kuwait	14%
Bank of the West	14%	United Bank of London	14%
Bank of the World	14%	Westpac Banking Corp.	14%
Bank of the East	14%	Whiteaway Laidlaw	14%
Bank of the North	14%	Williams & Glyn's	14%
Bank of the South	14%	Windsor Trust Secs. Ltd.	14%
Bank of the West	14%	Yorkshire Bank	14%
Bank of the World	14%		

Connect start-up pushes Telefusion into the red

THE cost of launching its trading concept "Connect," helped to push Telefusion £367,000 into the red during the half year to October 31 1984. This compares with a £1.25m profit.

The interim dividend is down from 0.82p to 0.65p. Last year's total dividend of 1.95p, was paid on profits of £2.39m. Losses per share this half emerged at 0.44p (1.86p earnings).

This Blackpool-based company, which rents and retails electronic and electrical goods, merged its Telefusion and Trident outlets into "Connect" during the period under review. The disruption caused by converting over 200 showrooms had an inevitable effect on sales, the directors say. Turnover, excluding VAT, for the half year fell from £47.13m to £42.15m, but they stress that in the current period sales have reached the level of the previous year.

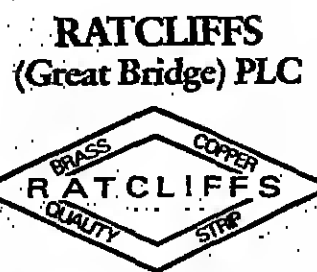
Looking ahead, the board says that the "Connect" launch, and the continuing opportunities which it affords to reduce costs, will lay the foundations for growth in future years.

The pre-tax figure was struck after depreciation of £4.27m (£4.8m), interest charges of £1.46m (£1.6m), and the exceptional debit of £90,000 reflecting the set-up costs of "Connect." Throughout the period the company has pursued the policy of lower investment in retail assets, and the directors say that this will result in a reduction of borrowings by April, the end of the company's "exceptional" year. In addition, following the successful bid by Telefusion, the group has received £2m on

disposal of its interest in Trident Television, and this will be used to further reduce borrowings. After a tax credit of £167,000 (debit £274,000) in the UK, and £1,000 (debit £18,000) from overseas, losses for the half year stood at £195,000 against a profit of £860,000.

comment

No one expected a sizzling performance from Telefusion saddled with the costs of converting all its stores to the new Connect image, but the £367,000 loss was still a bit of a disappointment. Trading in the new stores has varied from good prior to Christmas and in Sale time, to pretty poor during the cold spell. The increase in mortgage rates has not helped. Telefusion should break even and with luck achieve a couple of hundred thousand pounds at the pre-tax level for the year to April. Prospects for the coming year look far from exciting. Margins have been under pressure and there are no signs of an early respite. Competition between High Street retailers is tough with Dixons' Licking Currys into shape and Woolworth using its acquisition of Comet to strengthen its sales of electronic goods. On the rental side, Telefusion has been doing some tying up of bulk contracts, and after a fallow period will be reinvesting in "new" equipment, though limiting the range to a couple of top brands. The shares fell 6p yesterday to 33p in recognition of the long up hill struggle ahead, but the final dividend is also cut by 20 per cent then the shares yield 6.8 per cent.



PRELIMINARY ANNOUNCEMENT

Results for the year to 31st December 1984

	1984 £	1983 £
Group Sales	47,831,300	39,675,500
Earnings (Loss) Gross	434,200	(439,800)
Parent Company	1,605,200	750,800
Subsidiary		
Group	2,040,400	311,000
Taxation	702,700	436,900
Net Earnings (Loss) for the Year After Tax	1,337,700	(125,900)
Dividends on Ordinary Shares - Interim - Paid	1.00p	0.75p
Final - Proposed	2.50p	1.00p
Total for the Year	3.50p	1.75p
Earnings (Loss) per Share	27.67p	(3.60p)
Total Cost of Ordinary and Preference Dividends	£206,600	£124,700

NOTE: The above figures have been prepared under the historical cost convention. The parent company 1983 was after absorbing redundancy costs of £144,800.

CHAIRMAN'S COMMENTS

1984 YEAR
Improved demand enabled Great Bridge to regain a modest level of profitability following four years of heavy restructuring losses. Exceptionally favourable conditions throughout the year enabled our Canadian subsidiary to achieve a very high level of earnings which may prove difficult to repeat.

DIVIDENDS
Your directors are recommending a final dividend on ordinary shares of 2.50p making a total of 3.50p (1983 - 1.75p).

PROSPECTS
Both companies are operating at satisfactory levels and should be able to turn in respectable earnings for 1985 year.

February 28th, 1985.

F.R. Ratcliff, Chairman.

ANNUAL GENERAL MEETING
3.00 p.m. Tuesday, 30th April at Birmingham Chamber of Commerce and Industry. Detailed statements will be mailed to shareholders on 4th April, 1985.

ICI in 1984 Profits over £1 billion in record year.

The Board of Directors of Imperial Chemical Industries PLC announce the following trading results of the Group for the year 1984, subject to completion of the audit, with comparative figures for 1983.

Trading Results for Year 1984

	1984 £ millions	1983* £ millions
Turnover		
Chemicals		
United Kingdom	2,346	2,184
Overseas	6,474	5,264
	8,820	7,448
Oil	1,089	808
Total	9,909	8,256
Trading Profit	1,063	693
	440	436
After providing for depreciation		
Share of profits less losses of related companies and amounts written off investments	71	61
Interest payable (net)	-100	-135
Profit on ordinary activities before taxation	1,034	619
Tax on profit on ordinary activities	-373	-201
Profit on ordinary activities after taxation	661	418
Attributable to minorities	-56	-21
Net profit attributable to parent company	605	397
Extraordinary items	-20	-19
Net profit for the financial year	585	378
Dividends	-186	-147
Profit retained for year	399	231
Earnings before extraordinary items per £1 Ordinary Stock	98.2p	65.3p
Dividends per £1 Ordinary Stock	30.0p	24.0p

Trading Results for Year 1984

Economic conditions worldwide were more favourable in 1984, which was a good year for ICI. The Group was able to take advantage of its strong presence in those overseas markets where economic growth was most rapid. The effect chemical businesses enjoyed high demand, particularly for their more innovative products. While there was still overcapacity and price weakness in some commodity chemical businesses the restructuring efforts of recent years and the healthier trading environment produced a major improvement in results.

Turnover in chemicals was £8,820m, an increase of 18% over 1983. Turnover rose by 7% in the UK and 23% overseas where 73% of Group chemical sales were made. Selling prices were 4% higher, and favourable exchange rate movements provided an additional 6%; the remaining 8% increase in turnover represented higher sales volume.

Group profit before tax was the highest ever recorded at £1,034m, a 67% improvement over 1983.

The following table summarises the quarterly turnover with external customers and profit before tax:

	Chemicals Turnover £ millions	Oil Turnover £ millions	Profit Before Tax £ millions
1984 1st Quarter	2,065	305	245
2nd Quarter	2,222	213	287
3rd Quarter	2,203	266	248
4th Quarter	2,330	305	254
Year	8,820	1,089	1,034

All business sectors earned higher profits in 1984. Pharmaceuticals, agriculture, general chemicals, industrial explosives and paint businesses all registered solid gains. The biggest improvement was in the petrochemicals and plastics area, where last year's loss of £7m was transformed into a profit of £138m. Fibres also returned to profit.

The colours business, within the colours polyurethanes and speciality chemicals sector, was disappointing but polyurethanes performed well. The strong US dollar contributed to continued good profits in the oil business, despite declining output from the Ninian field and increasing levels of petroleum revenue tax.

Trading profits improved in all geographic areas. Profits earned on sales from UK assets were substantially better, boosted by a 23% increase in chemicals exports which benefited from the more favourable exchange rates. The UK, through home and export sales, contributed more than one half of the total profits. Profits in the United States were doubled as the pharmaceuticals, agrochemicals and plastic films businesses continued to make good progress.

Taxation

The tax charge for the year was £373m (1983 £201m), comprising UK corporation tax of £256m (1983 £114m) and £117m (1983 £87m) in respect of overseas subsidiaries and related companies.

The 1984 Finance Act contained major changes in the rates of UK corporation tax and capital allowances. In order to reflect these changes a provision for deferred taxation of £100m has been established by an adjustment to Group reserves.

Extraordinary Items

The £20m charge relates almost entirely to the recently agreed disposal of the activated carbon business in the USA.

Investment and Finance

Cash generated from operations was £1,476m; after deducting interest paid and allowing for increased tax payments the funds available to the business were £1,177m.

Applications of funds totalled £83m, consisting of dividends £183m, expenditure on tangible fixed assets £441m, acquisitions and new investment £119m, while £60m was realised from divestments. Additional working capital absorbed £200m.

The cash surplus which remained was £294m. Loan repayments exceeded new loans and absorbed £172m, and after allowing for other financings net liquid resources rose by £183m.

Completion of the acquisition of the Beatrice Chemical interests of Beatrice Companies, Inc will take place in the first quarter of 1985. The acquisition had no impact on the ICI Group results for 1984.

Fourth quarter 1984

Chemicals turnover in the fourth quarter was a record £2,330m, nearly 6% above the preceding quarter. Selling prices were little changed overall, and the increase in turnover came almost equally from higher sales volume and from the higher sterling value of sales in foreign currencies. Although turnover was at a high level, the seasonal downturn in agrochemicals and paint, plus some price weakness in certain commodity chemicals areas, limited the pre-tax profit to £254m, 56m better than the third quarter.

The oil business contributed profits of £26m in the quarter (third quarter £24m) after petroleum revenue tax of £43m (third quarter £53m).

Personnel

The average number of people employed in the Group in 1984 was 115,600 (1983 117,900) of whom 58,600 (1983 61,800) were in the United Kingdom.

The rate of bonus under the Employees' Profit-Sharing Scheme for the bonus year 1984 is 10.1p per £ of qualifying remuneration (1983 7.4p).

Dividend for 1984

The Board has declared a second interim of 18.0 pence per £1 unit of Ordinary Stock, which the Annual General Meeting will be asked to confirm as the final dividend for 1984, payable on 2 April 1985 to members on the Register today. This, together with the first interim dividend of 12.0 pence makes a total Ordinary dividend of 30.0 pence for the year, an increase of 6.0 pence over 1983. Including the imputed tax credit of 12.85 pence this is equivalent to a gross dividend of 42.85 pence.

Trading results for the first quarter 1985 will be announced on Thursday 25 April 1985.



Imperial Chemical Industries PLC

ANOTHER FIRST FROM THE PEOPLE WHO BROUGHT YOU FINANCIAL FUTURES.



CME OPTIONS ON BRITISH POUND AND SWISS FRANC FUTURES.

The CME now has two new ways to help you manage your foreign exchange exposure more effectively - options on British pound and Swiss franc futures.

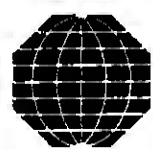
Both are firsts. But at CME we're used to leading the way. Back in 1972 we created the first financial futures market (the International Monetary Market) - one in which we traded a record 13.8 million foreign currency contracts in '84.

Last year we were first in offering options on Deutschmark futures - already the most actively exchange traded currency option in the world.

And this spring we'll be offering the first Eurodollar options. The reason for our success is simple.

All our products are specifically designed to give bankers, dealers and institutions greater flexibility in managing their foreign currency exposure.

For further information and a free copy of "Options on Currency Futures: An Introduction", write to or telephone Keith Woodbridge at Chicago Mercantile Exchange, 27 Throgmorton Street, London, EC2N 2AN. (01) 920 0722.



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UK COMPANY NEWS

Good Relations up 53% as product PR side develops

REPORTING an increase of 53 per cent in taxable profits at Good Relations, Mr Anthony Good, the chairman of this public relations and advertising agency, says that there was even more marked development of the product public relations areas in 1984. The result was £1.56m against £1.02m.

This follows the rapid growth of the financial and corporate public relations activities in 1983, when the group gained its full listing. The chairman considers the results under review represent a very successful year, with an encouraging rate of growth across the group.

The final dividend is in effect lifted from 1.25p to 3.25p for a higher total of 4.5p against 2.57p. Earnings per share are stated at 9.9p (5.5p). All figures are adjusted for the results of Paul Winner Marketing Communications, acquired last November.

Turnover rose from £6.83m to £8.83m, but the chairman states that if the figures are adjusted by the exclusion of suppliers' charges rebilled directly to clients, a more meaningful

revenue figure can be calculated for year-to-year and company-to-company comparisons. In 1984 this revenue figure amounted to £8.1m, an increase of nearly 46 per cent over the 1983 total.

After tax of £563,000 (£447,000) the net profit was boosted by an extraordinary credit of £215,000 (nil), to leave the attributable balance at £597,000 against £430,000. Dividends will account for £339,000 (£217,000).

One of the highlights of the trading performance was the consumer and technology businesses which increased their combined profits by 176 per cent and accounted for 35 per cent (19 per cent) of the taxable result, say the directors.

The financial and corporate public relations and the design and advertising businesses maintained their profit levels despite the exceptional profits earned in 1983 from the Thomas Tilling defence.

comment

Recent comings and goings among the staff at Good Relations

Ratcliffs recovery continues

Ratcliffs (Great Bridge) continued its recovery in the 1984 year, recording pre-tax profits of £2,044m against £1,000m. Half-way figures showed the group, which manufactures brass and copper strip, returning to profitability with pre-tax profits of £806,000 after redundancy costs led to a loss of £83,000 in the first half of 1983.

Profits in the first half were boosted by record earnings at the group's Canadian subsidiary in buoyant trading conditions in North America, the directors state.

Earnings per share for the full year after tax £702,700 (£436,900) was 27.57p against a loss of 3.8p. A final dividend of 2.5p (1p) makes a total of 3.5p (1.76p).

Earnings for the year have been adjusted by the company at the average exchange rate. Comparison figures have not been adjusted and the difference should not be material.

The board says the changes in the sterling value of net current assets of the Canadian subsidiary ranging from advertising to consumer and technical and financial PR the group is also protected against a sudden drop in draught in any specific market.

Dewey Warren leaps 63%

Dewey Warren Holdings, a Lloyd's insurance broker, notched up a 63 per cent profit increase in calendar 1984 and the directors say that the current year has started successfully.

Yesterday's announcement of taxable profits of £1.18m, against £724,000, marked the company's first anniversary as a USM stock.

The total dividend at 7p, as promised at halfway when a 2p interim was paid, is nearly equal to half of distributable reserves.

Brokerage income rose from £2.17m to £3.29m with 83 per cent received in U.S. dollars. Movements in the dollar exchange rate increased gross

revenues by £397,000.

The external influences of a strong dollar and lower tax rates should continue to have a favourable effect upon 1985, say the directors.

The tax charge for 1984, although up at £551,000, against £395,000, was lower in percentage terms and left earnings per share 7p higher at 14.7p.

In addition to the external influences, the directors say that 1984's trend of higher insurance premium rates is continuing. And Warren's existing business is expected to produce higher revenues, with further growth anticipated from expansion into new areas.

BOARD MEETINGS

TODAY	Finals	Finals
Interim: Courtyard Pope, High Point Services, Resources Technology, Final: Algemeine Bank Nederland, Graham Miller, David Crouch, D. J. Security Affairs, Jayplant, Nationwide Leisure, Save and Prosper Gold Fund, United.	Booths: Apr 16 Cambridge Electronics Industries, Equity and Low Life Assurance, Mar 16 Mawley: Mar 4 Highlands and Lowlands: Mar 11 Phicom: Mar 11 Robinson Bros. (Hydrex Green): Mar 19 Royal Dutch Petroleum: Mar 14 Shall Transport and Trading: Mar 14 Tanner Rutledge: Mar 12	Finals: Apr 16 Cambridge Electronics Industries, Equity and Low Life Assurance, Mar 16 Mawley: Mar 4 Highlands and Lowlands: Mar 11 Phicom: Mar 11 Robinson Bros. (Hydrex Green): Mar 19 Royal Dutch Petroleum: Mar 14 Shall Transport and Trading: Mar 14 Tanner Rutledge: Mar 12

FUTURE DATES	Finals
Australia & New Zealand Bkg. May 20 Bundarra Investments Mar 5 Ocean Wilsons Mar 7 Sime Darby Mar 9	

Granville & Co. Limited

Member of The National Association of Security Dealers and Investment Managers
27/28 Lovat Lane London EC3R 5EB Telephone 01-621 1212

Over-the-Counter Market

High	Low	Company	Price	Change	Gross Yield	P/E	Fully
144	123	Ass. Brit. Ind. Ord.	142	-	9.6	8.4	7.8
135	125	Ass. Brit. Ind. CULS.	150	-	10.0	6.8	-
77	51	Almington Group	85	-	8.4	11.5	6.0
42	28	Armstrong & Rhodes	35	-	2.8	8.3	4.4
142	108	Bender Hill	142	+1	3.4	2.4	14.4
56	42	Bray Technologies	47	-	3.6	7.4	5.5
201	170	CCCL Ordinary	170	-	12.0	7.1	-
182	110	CCCL Preference	110	-	15.7	13.8	-
895	100	Carborundum Ord.	865	-5	5.7	0.7	-
86	84	Carborundum 7.5pc	86	-	10.7	12.4	-
103	63	Chindia Group	435	-	6.5	11.4	5.3
73	51	Deborah Services	58d	-	12.0	15.8	-
300	182	Frank Horrell	259	-	6.6	3.7	10.4
259	170	Frank Horrell P.O.	259	-	6.6	3.7	10.4
32	25	Frederick Parker	28	-	3.8	7.5	-
56	33	Gange Bhai	28	+1	2.7	8.8	5.3
50	27	Ind. Precision Castings	28	-	15.0	8.0	7.4
218	186	Iale Group	186	-	4.8	4.7	6.8
124	104	Jackson Group	104	-	13.7	5.1	8.5
285	213	James Burrough	268	-	12.9	18.0	-
83	83	James Burrough SpcP.	85	-	5.0	5.8	0.7
171	100	Jeha Howard & Co.	170	-	15.0	15.8	-
100	83	Lingaphone Ord.	80	-	5.0	12.5	-
814	200	Lingaphone 10.5pc P.	80	-	5.7	17.8	16.8
120	31	Minihouse Holdings NW	40	-	4.3	1.2	20.7
80	28	Scoutings "A"	32	-	1.2	5.0	12.8
52	61	Todday & Capile	78	-	7.0	7.8	11.2
444	370	Travien Holdings	370	-	17.4	7.7	5.4
27	17	Unilock Holdings	25	-	-	-	-
81	74	Walter Alexander	34d	-	-	-	-
247	234	W. S. Yeates	224	-	-	-	-

Prices and details of service now available on Prestal, page 48146

This announcement appears as a matter of record only

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PRIMARY INDUSTRY BANK OF AUSTRALIA LIMITED

9 1/4% Capital Bonds due 1992

Issue price 100 1/4%

BANQUE PARIBAS CAPITAL MARKETS

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KREDIETBANK INTERNATIONAL GROUP

THE NIKKO SECURITIES CO., (EUROPE) LTD.

SOCIETE GENERALE DE BANQUE S.A.

SWISS BANK CORPORATION INTERNATIONAL LIMITED

ALGEMENE BANK NEDERLAND N.V.

AMRO INTERNATIONAL LIMITED

BANQUE GENERALE DU LUXEMBOURG S.A.

BANQUE INDOSUEZ

BANQUE INTERNATIONALE A LUXEMBOURG S.A.

BANQUE NATIONALE DE PARIS

COMMERZBANK AKTIENGESELLSCHAFT

CREDIT SUISSE FIRST BOSTON LIMITED

DRESDNER BANK AKTIENGESELLSCHAFT

MERRILL LYNCH CAPITAL MARKETS

MITSUBISHI TRUST & BANKING CORPORATION (EUROPE) S.A.

NEDERLANDSE CREDITBANK N.V.

ORION ROYAL BANK LIMITED

WESTDEUTSCHE LANDESBANK GIROZENTRALE

Al-Mal Group Banca Montecarlo & Cie Bank Leumi le-Israel (Tel Aviv) Banque de Luxembourg S.A. Bayerische Hypothek- und Wechsel-Bank Aktiengesellschaft Caisse Generale d'Epargne et de Retraite Compagnie de Banque et d'Investissements (Under-rites) S.A. Credit Commercial de France Daive Europe Limited Dominion Securities Puffield Hambros Bank Limited Istituto Bancario San Paolo di Torino Samuel Montagu & Co. Limited Nations International Limited Pierzon, Harding & Pierzon N.V. Societe Generale Abacienne de Banque Sumitomo Finance International Union Bank of Switzerland (Securities) Limited S.G. Warburg & Co. Ltd.	Banca Commerciale Italiana Banca di Santo Spirito (London Branch) Banque du Benelux S.A. (Brussels Bank 21.12) Banque de l'Union Europeenne Bayerische Vereinsbank Aktiengesellschaft Chateaubert Capital Markets Group Chase Manhattan Limited Credit Commercial de Belgique S.A. Credit Lyonnais Den norske Creditbank S.A. (Luxembourg) Eskikita Securities Skandinaviska Aktiella Limited Handelsbank N.V. Manufacturers Hanover Limited Nederlandsche Handelsbank Giraalcentrale Nederlandsche Handelsbank Giraalcentrale Rabobank Nederland Sparbanken Oslo Akershus Svenska Handelsbanken Group United Overseas Bank (Luxembourg) S.A. Wirschafts- und Privatbank	Banca del Gottardo Bank/Banque Ippa Banque de Commerce S.A. Banque Worms Caixa de Depots et Consignations CLN Oryss & Van Egghen N.V. Credit Agricole Credit General S.A. de Banque Credit du Nord Deutsche Bank Aktiengesellschaft European Banking Company Limited Hill Samuel & Co. Limited Mitsubishi Finance International Limited Nippon European Bank S.A. Pisat & Cie Societe Generale Sparbanken SOS The Tokyo-Mitsubishi Bank (Luxembourg) S.A. Vereins- und Westbank Aktiengesellschaft Yamaichi International (Europe) Limited
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Gulf International Bank B.S.C.

At a meeting held on Thursday, 28th February, 1985 in the State of Bahrain, the Ordinary General Assembly of Gulf International Bank B.S.C. approved the Balance Sheet and Profit and Loss account for the year ended 31st December, 1984.

Gulf International Bank B.S.C. is equally and wholly owned by the Governments of the State of Bahrain, the Republic of Iraq, the State of Kuwait, the Sultanate of Oman, the State of Qatar, the Kingdom of Saudi Arabia, and the United Arab Emirates.

STATEMENT OF CONDITION

	As at	31.12.84	31.12.83
Assets	US\$ 000	US\$ 000	
Cash and Due from Banks	11,699	47,856	
Money Market Instruments	210,183	237,774	
Placements	2,432,062	2,599,115	
Marketable Securities	231,755	255,147	
Loans	4,170,038	4,038,478	
Customers' Liability on Acceptances	70,747	23,147	
Fixed Assets	32,405	37,807	
Other Assets	260,507	197,434	
Total Assets	7,419,396	7,436,758	
Liabilities			
Deposits of Call and Due to Banks	201,452	257,576	
Time Deposits	6,338,968	6,468,401	
Acceptances Outstanding	127,647	68,815	
Other Liabilities	147,499	171,144	
Proposed Dividend	23,767	23,767	
Total Liabilities	6,839,333	6,989,703	
Shareholders' Equity			
Issued Share Capital	432,361	339,523	
Undivided Profits	101,100	73,718	
Compulsory and Voluntary Reserves	46,602	33,814	
Shareholders' Equity	580,063	447,055	
Total Liabilities and Shareholders' Equity	7,419,396	7,436,758	
Contingent Liabilities			
Guarantees and Letters of Credit	795,695	1,101,149	
Undrawn loan commitments	1,441,410	1,013,263	
Abdulla Hassan Saif Chairman			
Sultan Nasser Al-Suwaidi General Manager			

STATEMENT OF INCOME, EXPENSES AND APPROPRIATIONS

	For the Year Ended	31.12.84	31.12.83
Interest Revenue	US\$ 000	US\$ 000	
Interest and Fees on Loans	468,690	384,296	
Interest on Placements	208,817	183,941	
Interest and Fees on Marketable Securities	27,824	22,670	
Interest on Money Market Instruments	25,386	7,169	
	730,717	598,076	
Interest Expense			
Interest on Deposits	638,238	517,029	
Net Interest and Fee Revenue	92,479	81,047	
Other Net Operating Income	14,883	15,604	
Net Interest, Fees and Other Operating Income	107,362	96,651	
Other Operating Expenses			
Staff	24,255	21,482	
Premises	7,407	7,405	
Other Expenses	10,995	10,245	
	42,657	39,132	
Net Income Before Tax	64,705	57,519	
Overseas Tax Provision	(768)	12	
Net Income After Tax	63,937	57,531	
Appropriations			
Compulsory Reserve	6,394	5,753	
Voluntary Reserve	6,394	5,753	
Proposed Dividend	23,767	23,767	
	36,555	35,273	
Transfer of Balance to Undivided Profits	27,382	22,258	

AUDITORS' REPORT

This Balance Sheet and Profit and Loss account are an extract from the Financial Statements of the Bank for the year ended 31st December, 1984 upon which Post, Marwick, Mitchell & Co. have given the following unqualified audit opinion:

We have examined the Statement of Condition of Gulf International Bank B.S.C. at 31st December, 1984 and the related Statement of Income, Expenses and Appropriations and Statement of Changes in Financial Position and the Notes to the Financial Statements for the year then ended as set out on pages 19 to 25 of the 1984 Annual Report. Our examination was made in accordance with approved auditing standards and accordingly included such tests of the accounting records and such other auditing procedures as we considered necessary in the circumstances. We obtained all the information and explanations we needed for the purposes of our examination. The Bank has maintained proper books and records throughout the period, and has accounted for inventories in an appropriate manner.

In our opinion, the aforementioned Financial Statements, which have been prepared on the basis of the accounting policies set out on page 22 of the 1984 Annual Report, present fairly the financial position of the Bank at 31st December, 1984 and the results of its operations for the year then ended, and we also confirm that the financial information given in the Chairman's Statement on behalf of the Board of Directors is in accordance with the books and records and that we have not become aware of any contravention by the Bank of its Articles of Association or of Bahrain commercial law during the year reported on, that would materially affect its activities or its financial position.

Post, Marwick, Mitchell & Co.
Chartered Accountants

21st February, 1985
Bahrain

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UK COMPANY NEWS

MINING NEWS

BP makes improved offer to Seltrust shareholders

British Petroleum has offered an improved deal to the minority shareholders of the group's 75.4 per cent-owned Australian mining subsidiary, Seltrust Holdings, reports John McIlwraith from Perth.

The proposals, put to a meeting in Perth yesterday, follow rejection of the earlier deal and the possibility that the company would have to sell off its assets in a forced liquidation.

As before, BP will shoulder the Seltrust debt burden and take the bulk of the company's non-gold interests. The other assets will be put into a new company, Newco, shares and options in which will be exchanged for those in Seltrust owned by the minority shareholders on a 3:1-for-1 basis.

The scheme will raise the cash assets of Newco to A\$2.2m (\$5.0m) from the A\$8m originally proposed. It will also give a 9.5 per cent interest in the Agnew nickel mine, which was previously excluded from the company. In return, BP will

acquire some exploration interests.

Newco will retain a 75 per cent interest in the promising Temora gold project in New South Wales (BP having contributed its 18.8 per cent stake) and other gold exploration tenements in the area.

Minority holders of Seltrust who prefer to accept a straight cash offer for their shares from BP are being offered 80 cents (about 40p) per share, compared with the original offer of 54 cents.

The Seltrust board estimates that the asset value in the company will be A\$23.5m, equivalent to 70 cents per Seltrust share compared with 60 cents under the earlier proposals. The scheme is subject to a number of proposals but it is hoped it will be in place within two or three months.

Seltrust directors stated yesterday that, while nickel prices—particularly in Australian dollars—had increased significantly since the earlier valuations of Agnew were made,

the increase had been offset by mining problems.

In particular, a cave-in at the mine would curtail production by between 10 and 20 per cent and losses could not be avoided in the current year.

The winner in the battle between Seltrust minority shareholders and BP is seen to be Mr Laurie Connell, a Perth businessman, who will control the new company. Mr Connell has more than 30 per cent of the minority shares and said that he would seek more.

Mr Chris Trumbull, of Melbourne stockbrokers Fots, West, Trumbull, said that institutional shareholders, who in one or two cases would hold more than 10 per cent of the new company, were happy to work with Mr Connell's management.

BP said it had produced a compromise scheme of arrangements in order to keep faith with shareholders who had supported the earlier restructuring proposals. Dealings in Seltrust shares remain suspended.

Renison profits halved

PRE-TAX profits of Renison Goldfields Consolidated (RGC), the 49 per cent-owned Australian arm of Consolidated Gold Fields, have fallen by 49 per cent to A\$4.09m (\$2.86m) in the first half to December 31, 1984.

After a reduced tax charge and a net gain of A\$955,000 on the sale of Gumpston copper mine assets the net earnings came out little changed at A\$4.58m, equal to 6.9 cents per share, against A\$4.68m a year ago.

RGC has been hit by depressed copper prices and declines in the price of gold and silver. In addition, it has been restricted by the International Tin

Council controls.

The struggling Mount Lyell copper-gold mine in Renison Tasmania, which made a pre-tax loss of A\$4.2m, the closure threatened at end 1983.

Development of the A\$37m Pine Creek gold mine in the Northern Territory has started and so has construction of an A\$11m carbon-in-pulp gold recovery plant at the gold mine in Western New Guinea.

RGC's mineral sands division enjoyed a strong recovery thanks to improved prices and demand.

Within three weeks RGC will issue with a three to four months extension of its suspended gold mining licence.

Ok Tedi verbal pact may reopen mine

Corporate shareholders in the Ok Tedi copper project have verbally agreed to a government proposal on future development, Papua New Guinea Minerals and Energy Minister, Mr Francis Pusi, said.

The two main corporate holders are BHP and Amoco.

He said a document outlining the agreement had been presented to Ok Tedi Mining (OTML) and he was confident it would be signed quickly.

This could be endorsed by the cabinet next week and OTML issued with a three to four months extension of its suspended gold mining licence.

Glynwed to hold 29% of Raglan

BY MICHAEL CASSELL, PROPERTY CORRESPONDENT

Raglan Property Trust is paying A\$25m in shares and development sites in the Midlands, north west and Home Counties. The new acquisitions will be more than double the March 1984 net asset base of Raglan to A\$12.1m and the company's income flow from around A\$240,000 a year to about A\$300,000. When the properties being acquired are fully let, annual rental income will rise by a further A\$40,000.

Raglan will finance the purchase of the total consideration amounts to A\$2.5m—the issue of 56.24m new ordinary shares. Glynwed is taking 33m shares at A\$5p each and Kleinwort Benson is purchasing the balance at

7.5p. Raglan's 12,000 ordinary shareholders will be given the opportunity to draw down the shares bought by Kleinwort at 7.5p each, in proportion to their existing holdings. Kleinwort will place any shares not taken up with eight institutional investors.

Raglan yesterday announced pre-tax profits for the six months ending last September of £109,920 against £135,654 in the same period a year earlier. The directors say, however, that the Glynwed deal could see more frequent dividend payments.

Glynwed will continue to own UK property interests with a book value of about £30m.

NOTICE OF ANNUAL GENERAL ASSEMBLY OF SHAREHOLDERS

FIDELITY INTERNATIONAL FUND N.V.

Registered Office: Schottegatweg Oost, Saliña, Curacao, Netherlands Antilles

Please take notice that the Annual General Assembly of Shareholders of Fidelity International Fund N.V. (the "Corporation") will take place at 2.00 p.m. at Schottegatweg Oost, Saliña, Curacao, Netherlands Antilles, on March 21, 1985.

The following matters are on the agenda for this Meeting:

1. Report of the Management.
2. Election of six Managing Directors. The Chairman of the Management proposes the re-election of the following six existing Directors: Edward C. Johnson Jr, William L. Byrnes, Charles A. Fraser, Hisashi Kurokawa, John M.S. Patton, James E. Towner.
3. Approval of the Balance Sheet and Profit and Loss Statement for the fiscal year ended November 30, 1984.
4. Proposal, recommended by Management, to amend the Corporation's Articles of Incorporation as necessary or appropriate to enable the Corporation to continue to list its shares on the Luxembourg Stock Exchange, by amending Article 5 to add a provision specifying the time within which investors must pay the subscription price for shares, and by amending Article 11 to add a provision specifying the time within which the Corporation must pay redemption proceeds to investors redeeming shares.
5. Proposal, recommended by Management, to amend Article 5 of the Corporation's Articles of Incorporation to add a provision authorizing the Corporation to issue fractional shares.
6. Authorization of execution and delivery by representatives of Maduro & Curiel's Trust Company N.V. on behalf of the Corporation of appropriate Deeds of Amendment relating to Items 4 and 5 above.
7. Ratification of actions taken by the Managing Directors since the last Annual General Assembly of Shareholders, including payment on March 8, 1985 of an interim dividend in respect of the fiscal year ended November 30, 1984 in the amount of \$0.40 per share to shareholders of record on February 22, 1985, and authorization of the Managing Directors to declare an additional dividend in respect of fiscal 1984 if necessary to enable the Fund to qualify for

"distributor" status under United Kingdom tax law.

8. Ratification of actions taken by the Investment Manager since the last Annual General Assembly of Shareholders.

9. Such other business as may properly come before the Meeting.

Holders of registered shares may vote by proxy by mailing a form of proxy obtained from the Corporation's Principal Office in Pembroke, Bermuda, from Fidelity International Management Limited in London, or from the Banks listed below, to the Corporation at the following address: Fidelity International Fund N.V., c/o Maduro & Curiel's Trust Company N.V., P.O. Box 30, Curacao, Netherlands Antilles.

Holders of bearer shares may vote by proxy by mailing a form of proxy obtained and filed in the manner described in the preceding sentence. Alternatively, holders of bearer shares wishing to exercise their rights personally at the Meeting may deposit their shares, or a certificate of deposit therefor, with the Corporation at Schottegatweg Oost, Saliña, Curacao, Netherlands Antilles, against receipt therefor, which receipt will entitle said bearer shareholder to exercise such rights.

All proxies (and certificates of deposit issued to bearer shareholders) must be received by the Corporation not later than 1.00 p.m. on March 21, 1985, in order to be used at the Meeting.

By order of the Management
Charles T.M. Coffis
Secretary
Fidelity International Management Limited
25 Levent Lane
London EC3R 8LL, England

The Bank of Bermuda Limited
Hamilton, Bermuda

Bank Julius Bär & Co.
Bahnhofstrasse 36,
Zurich, Switzerland

Kredietbank S.A. Luxembourg
43, Boulevard Royal,
Luxembourg

FIDELITY INTERNATIONAL FUND N.V. is a diversified international equity investment company established in the Netherlands Antilles and managed by Fidelity International Management Limited in Bermuda. The investment objective of the Fund is to seek maximum capital appreciation. At February 1, 1985 the Fund's assets were invested 58% in the UK, 11% in Japan, 9% in Hong Kong, 8% in West Germany, 7% in the US, 3% in Europe, 1% in Canada and 3% in cash and miscellaneous.

The Fund was launched in February 1969, is now valued at \$26m and the share price has risen 475% from \$9.40 to \$54.08 at February 1, 1985, compared with a rise of 89% in the Capital International World Index.

Copies of the latest quarterly and annual reports can be obtained from Fidelity International at:

P.O. Box 670, Pembroke Hall,
East Broadway, Pembroke,
Hamilton, Bermuda
Tel: (809) 295 0645
Telex: 0280 3318

9 Bond Street,
St. Helier, Jersey, C.I.
Tel: (0534) 71696
Telex: 4192260

ALEXANDERS
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Brunnschweiler

Grafton
Supreme

CODI astra



talano
american

SPECTRUM

DaGama

FIRET

Tootal Lebel

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You know Tootal.
But do you know the
international names
behind our names?

Few people recognise the breadth of our international business. In the manufacture of thread Tootal is a world leader. Names like Spun Dee, Spectrum 1 and Talon, are brand leaders in the USA, as are Astra and Moon in the Far East.

In non-wovens Firet of Holland are the inventors of Coremat—invaluable for the construction and transportation industries. And Lantor, with its health care products and unique cable wrapping materials is making technological advances to the changing world.

Other important names are Da Gama in South Africa, with fabrics for apparel and furnishings, and in the highly specialised field of wax batik prints, Brunnschweiler produces fabrics which are the pride of West Africa and which are sold throughout the world.

Tootal Robia Voile is the brand leader in Africa for the Sudanese national dress. In Hong Kong, Singapore and Malaysia, Tootal Lebel add to our profits with trade in packaging, timber, garments and fashion fabrics.

The Tootal name itself means quality in many fields. The other names in our Group add up to quality and growth on an international scale.

Tootal Group

Our names add up to strength

If you would like to know more about us, write to the Secretary for a copy of our current Report & Accounts, Tootal Group plc, Tootal House, 19/21 Spring Gardens, Manchester M60 2TL.

Gencor

General Mining Union Corporation Limited
(Incorporated in the Republic of South Africa)

(Formerly General Mining & Finance Corporation Limited)

NOTICE TO HOLDERS OF SHARE WARRANTS TO BEARER ("GENCOR BEARERS")

REGARDING A RIGHTS OFFER OF

BEATRIX MINES LIMITED ("BEATRIX") SHARES

WHICH OPENS ON 8 MARCH 1985 AND CLOSES ON 29 MARCH 1985

Rights offer of 23 ordinary shares of no par value in Beatrix at an issue price of R5 (SA currency) per Beatrix ordinary share for every 100 shares held in Gencor.

COUPON NO. 122 is the entitlement which enables holders of GENCOR BEARERS to receive the offer.

A Listing and Acceptance Form (either PINK to receive NIL PAID LETTERS OF ALLOCATION or GREEN to subscribe for FULLY PAID BEATRIX ordinary shares) must be completed and lodged, preferably by a stockbroker or banker, together with Coupon(s) No. 122.

Payment: By a bankers' draft marked "not negotiable" and made in favour of "Sunbank-Beatrix" in respect of the amount due must accompany either the nil paid Letter of Allocation or the GREEN Listing and Acceptance Form.

Full payment details will be sent out in each Listing and Acceptance Form and in each Letter of Allocation.

Letters of Allocation will be issued by Hill Samuel Registrars Limited. Copies of the Rights Document and Listing and Acceptance Forms will be obtainable from—

Hill Samuel Registrars Limited,
6 Greenock Place, London SW1P 1PL
after 8 March 1985

ISSUE OF TALON NO. 7

and

NEW COUPONS 123 TO 134

Attention is drawn to Holders of Share Warrants to Bearer that Coupon No. 122 is the last currently in issue.

An advertisement will be published in certain leading newspapers in London, Paris, Basle, Geneva and Zurich on or about 8 March 1985 regarding the issue of new shares of Coupon Nos. 123 to 134 with Talon No. 7 attached against the surrender of Talon No. 6.

per pro. GENCOR (U.K.) LIMITED
London Secretaries
L. J. Barnes

30 Ely Place,
London EC1A 6UA

This advertisement is not an invitation to subscribe for or to purchase any Securities.

FOR EYES plc

(Incorporated in England under the Companies Acts 1948 to 1981—Number 1720606)

OFFER FOR SALE

by
CLEVELAND SECURITIES plc
(Licensed Dealer in Securities)

and
HARVARD SECURITIES LIMITED
(Licensed Dealer in Securities)

of
4,750,000 Ordinary Shares of 1p each at 20p per share payable in full on application

The subscription lists will open at 10.00 a.m. on Wednesday, 6th March, 1985 and will close at 3.00 p.m. on Wednesday, 13th March, 1985.

FOR EYES plc operates 11 optical practices in London and the South East, combining an imaginative approach to marketing with a high standard of service that includes a facility for eye examination and same day delivery of spectacles. The company is ideally placed to take advantage of the anticipated expansion of the market for spectacles and contact lenses.

No application has been or is proposed to be made for these securities to be admitted to the Official List of The Stock Exchange or to the Unlisted Securities Market. Cleveland Securities plc and Harvard Securities Limited have agreed to make a market in the Ordinary Share of the Company. Application forms and copies of the Prospectus dated 28th February 1985 upon the terms of which alone applications can be made can be obtained from—

Harvard Securities Limited
Harvard House
42-44 Dolben Street
LONDON SE1 6QQ
01-428 2661

Cleveland Securities PLC
Cleveland House
70 Great Eastern Street
LONDON EC2A 3JL
01-729 8020

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INVESTMENT COMPANY B.V.

U.S. \$350,000,000

Guaranteed Floating Rate Notes due 2004

Notice is hereby given that the Rate of Interest for the Interest Period from 4th March 1985 to 4th September 1985 is 10 1/4 per cent per annum and that on 4th September 1985 the amount of interest payable in respect of each U.S. \$5,000 principal amount of the Notes will be U.S. \$261.94

1st March 1985

Barclays Merchant Bank Limited

Agent Bank

UK COMPANY NEWS

Williams Hldgs. improves all round

DURING THE second six months of 1984 Williams Holdings showed strong growth in profits which continued the trend started in 1983 when the present management took over.

For the year as a whole the group, a specialist engineer, vehicle dealer and founder, availed from losses of £76,000 to pre-tax profits of £1,920,000, of which £1,170,000 came in the second half. Losses for 1983 totalled £996,000.

The loss-making companies retuned to profitability, integration and consolidation of operating companies was completed and divisional structure established.

In all, the group "is now poised for further major expansion."

Turnover for the past year surged from £28.8m to £47.0m and at the trading level profits pushed ahead by £2,33m to £3,02m before taking account of interest charges of £1.1m, up from £763,000.

There was again no tax charge. Below the line, minorities accounted for a same-again £56,000 but there were extraordinary debits of £1.9m this time.

Pre-extraordinary items earnings per 25p share emerged at 21.02p, against previous losses of 4.17p. The directors said last March that it was their intention to resume dividends as soon as circumstances permitted—the last payment was 0.625p net in 1980.

A divisional breakdown of trading profits shows: specialist engineering £1.12m (£281,000), vehicle distribution £285,000 (£216,000), engineering products £693,000 (£558,000), plastics £383,000 (nil) and foundries £541,000 (£478,000 loss).

● comment

The latest figures from Williams confirms the transformation that has taken place since two ex-London and Northern men moved in to run the company three years ago when it was tottering on the brink. Profits in the last six months, £1.17m pre-tax, suggest that the group is on the road to perhaps £3m this year. If the market had any quibbles with yesterday's announcement it was that

borrowings had not come down as fast as expected. Net debt at December was roughly equal to ordinary shareholders' funds but extraordinary circumstances abound—there was a build up of boiler stocks ahead of the Stead contract worth £1m a year, the number of cars in the showrooms is always high before January 1 and coke stocks were above normal. That said, gearing remains uncomfortably high. Given the management's penchant for acquisitions a large deal for shares to straighten out the financial ratios as well as adding another profit centre seems likely. At 215p the p/e, on a notional 35 per cent tax charge, is a little over 10—not expensive given recent events though the pace of change has unsettled some observers.

FII trend maintained after 41% midway gain

FII Group maintained its momentum at the interim stage, with taxable profits surging ahead by 41 per cent from £374,000 to £530,000 in the first year to November 30 1984. The group, a footwear manufacturer, lifted turnover from £6.02m to £7.89m.

An interim dividend is raised from 1.75p to 2p net, the fourth successive increase in two years. The total last time was 5.75p.

For the year as a whole, the outlook for the group is encouraging, the chairman says. During the half year under review, sales and profits continued to increase at Ffion Footwear, the footwear manufacturing subsidiary in Wales, and the order book is full.

There is also a healthy order position at the newly-acquired laboratory equipment company, Danley Instrument.

Rhinotherm, the other operating company in the medical and scientific division, is preparing a major launch of its cold and allergy alleviation device. The merchandising division is not yet performing "as well as we would like," but in the retail division, the new Cardiff store, opened last November, commenced trading satisfactorily, says Mr Sumray.

Earnings per share were stated at 11.4p (13.3p).

British Vending

Pre-tax profits of British Vending Industries, powdered vending ingredients maker, increased from £410,000 to £587,000 for the 1984 year, indicating, the directors state, that the group is on a firm growth path.

They look forward with confidence to 1985 and say that the year has started well. Turnover rose from £20.12m to £24.14m. Tax charge was £70,000 (£123,000) after which earnings are shown as 6.07p (3.37p) per share. The dividend is lifted to 1.05p (0.77p) with a 0.59p final.

Saga Holidays optimistic as profits reach £2.6m

IN LINE with the forecast last August, taxable profits of Saga Holidays improved to £2.55m for the year ended October 31 1984, compared with £2.44m for the previous 16 months. Turnover amounted to £85.76m for the period, against £90.77m.

In the first annual statement as chairman, Mr Roger de Haan believes the group will continue to make progress during the current year.

Earnings per share are shown at 9.22p (7.37p) while the net dividend is 4p for the year (5p for 16 months) with a final distribution of 3.7p. Mr de Haan says the competitive environment within the UK holiday industry kept gross margins under pressure despite an improvement in load factors on the group's charter aircraft.

● comment

The rising dollar has provided an excellent background against which to establish a U.S. arm to the package tour business for the over 60s in which Saga Holidays specialises. The U.S. business started as just a feed in of U.S. holidaymakers into Europe, but now there are holidays available in the U.S.,

Central and South America as well as exotic spots around the world. Senior citizens can be an intrepid lot with a couple of thousand being taken by Saga to far flung places like the Carpathian mountains and the Afghan border. Unlike other holiday tour companies, Saga's customers go out of season which gives the company greater flexibility in bookings with few advance payments. It is a formula that seems to work and to which the company will stick, now that the unfortunate takeover of part of Laker is firmly behind it. The U.S. accounted for 44 per cent of group profits and 30 per cent of turnover. The picture in the UK was much tougher, last year, with sales slightly down, though the company managed some useful cost savings, particularly on promotions. The directors seem happy with the current picture with UK sales up 2 per cent and the U.S. a full 35 per cent. Australia will probably be the next target for expansion. Saga should make £3.5m for the current year and the shares 175p down 3p seem fully valued on a p/e of around 17 on a 47 per cent tax charge.

Cowie tops £2.2m and is set for further growth

COMPARED WITH directors' expectations of about £1.6m T. Cowie saw its profits before tax surge to £2.29m over the 15 months to December 31, 1984.

The figures included a contribution of £1.18m from Hanger Investments, acquired by Cowie earlier last year.

Further growth is anticipated by the directors during the current year, their only concern being the prospect of interest rates remaining high for any prolonged period.

For the year to September 30, 1983 Cowie's pre-tax profits were little changed at £1.13m. Turnover for the 15 months totalled £200.55m (£104.73m for year).

Cowie's interests are in motor vehicle trading, coach operations, safety equipment and finance. A final dividend of 1.75p makes a total of 2.75p for 15 months (2p for year). Earnings per share on a net basis amounted to 10.36p (7.57p).

● comment

A change of year end and a significant acquisition blurs the figures at Cowie but one fact remains patently clear—the £2m

Hanger acquisition, as far as the Cowie men are concerned, is like discovering a crock of gold. Annualised the motor business made around £350,000 compared to previous losses and even that does not reflect the full benefits of recent rationalisation. But best of all Hanger's finance business, interesting, made £1.2m on a 12 month basis prompting Cowie to do a complete U-turn. Far from selling half the business to Forward Trust, so that it would be on the same footing as Cowie's existing Cowie Financial Services, the company now wants to buy out Forward Trust's FFS stake. As it seems virtually impossible to make worthwhile returns from straight motor trading the logic is to use it as a abon window for the finance side. The result is that the balance sheet would rear-up like a finance house—today that would mean £141m of shareholders' funds supporting £59m of debt, e.g. that should not deter investors who are looking at a company capable of at least £3m pre-tax this year. At 46p the market capitalisation is a meagre £6.6m which is surely lagging somewhere behind events.

FT LAW REPORTS

Awards not remitted on unadmitted error

ATLANTIC LINES & NAVIGATION CO INC v ITALMARE SPA
Queen's Bench Division (Commercial Court): Mr Justice Webster: February 18 1985

THE COURT will not remit an award to arbitrators on the ground that they have committed an accidental error, if they have not admitted to such error.

Mr Justice Webster so held when refusing an application by Atlantic Lines and Navigation Co Inc, disponent owners of the Apollon, to remit to arbitrators an award made in favour of charterers Italmare SPA, on the ground of accidental error and technical misconduct.

HIS LORDSHIP said that disputes arose out of a charterparty of the Apollon. There was no oral hearing before the arbitrators. The parties made written submissions. The owners were the claimants, and the charterers made counter-claims.

An overall award of \$19,546 was made in the charterers' favour. The owners applied for the award to be remitted to the arbitrators on the grounds of accidental error and technical misconduct.

The arbitrators had provided the parties with reasons under the rubric "these reasons do not form part of the award... no use shall be made of them in any action by the arbitrator of his mistake."

The owners submitted that the court should look at those reasons in order to determine their application. In *The Montan* (FT, January 16, 1985), Sir John Donaldson MR said that an agreement that reasons could not be placed before the court "purports to oust the jurisdiction of the court and is void as being contrary to public policy... were it otherwise the court would be powerless in the face of misconduct or even fraud revealed by the restricted reasons. We can therefore look at the reasons, although... no use shall be made of them... or fraud arises."

Sir Roger Ormrod said: "Perhaps it would be safer to regard confidentiality as a matter of practice which is generally accepted... the parties cannot bind the court." The effect of those dicta was that parties could not rely on the reasons without leave, but that the court might look at them primarily to satisfy itself that there had been no fraud or misconduct of such a kind that it should act on the evidence of the reasons — and possibly also to resolve a doubt arising out of the evidence.

The court found no evidence of fraud or misconduct of that kind. They were therefore put on one side and ignored for the purpose of the judgment. On the question of accidental error it was the owners' case that when the arbitrators quantified the charterers' counterclaim they did not credit to the owners \$17,092 admitted to be due to them from the charterers for \$40,735 for overpaid hire and bunkers, due to a time overlap on redelivery of the vessel. The charterers were not aware of the overlap until after the owners' second submission, in the arbitration, but thereafter they and the owners each made two submissions about that point.

Mr Ruttie submitted that the arbitrators must have awarded the \$40,735 for a reason not relied on by charterers, nor dealt with by owners.

Ves Jan 447; Hall (1841) 2 Mon and G 348; Phillips (1843) 12 M and W 8; Hutchins (1849) 13 QB 555; Mills (1856) 3 K and J 66; Hodgkinson (1857) 3 CB 189; Hope (1858) 13 H and N 293; Flynn (1869) LR 4 CP 324; Lockwood (1862) 10 WR 628; Dinn (1875) LR 10 CP 384; Knightley Wooted (1883) 1 OB 409; Montgomery Jones (1891) 78 LT 406; Baxters (1906) 95 LT 20.

Of all those cases only Flynn suggested, and then only very obliquely, that an award should be remitted without an admission. There the court said it had "a discretion to send back an award to the arbitrator where the mistake is clear, and especially if it is admitted by the arbitrator."

Baxters was the case which seemed most relevant. There the Divisional Court had refused an application to remit. In the Court of Appeal Lord Justice Vaughan Williams said the appeal should be allowed because although the Divisional Court judgment was right on the facts before it, the arbitrator had not at that time produced evidence "which we now have before us, of the admission by the arbitrator of his mistake."

Upon the facts before them the Divisional Court could not have decided differently. He said, "The arbitrator, where the mistake was not admitted, there was no jurisdiction to remit. A conclusion in those terms seemed consistent with all the authorities save, possibly, Flynn."

Baxters did not seem to have been reported in the Divisional Court. However, in the absence of any subsequent conflicting decision, or anything to indicate that it was per incuriam and wrong, it appeared to be binding.

Accordingly, the application to remit on the ground of mistake was refused.

Sir John Donaldson said that the court were not bound by Baxters. It would follow the very persuasive dicta in the *Montan*. There seemed little difference in principle between the arbitrators' opinion that in the absence of an admission by the arbitrators "the award could be remitted," and Lord Justice Robert Goff's dicta "as a general rule the court should not intervene... unless there is a clear admission." Assuming, therefore, that the court had a discretion to balance the interests of justice and preservation of the finality of awards, taking circumstances into account, it would still decline to remit the award in circumstances in which it could not be certain that a mistake had been made.

The second ground on which the application was based arose out of an award to the charterers for \$40,735 for overpaid hire and bunkers, due to a time overlap on redelivery of the vessel. The charterers were not aware of the overlap until after the owners' second submission, in the arbitration, but thereafter they and the owners each made two submissions about that point.

Mr Ruttie submitted that the arbitrators must have awarded the \$40,735 for a reason not relied on by charterers, nor dealt with by owners.

He relied on *Societe Franco-Tunisienne* (1959) 1 WLR 787 where an umpire was held to have misadvised himself in that a point "that would bring about a dramatic development of the case" was not communicated to one of the parties. It was not right to draw the inference that the arbitrators made the award solely on a point not canvassed. But even if they did, it would not have constituted any "dramatic development of the case."

Mr Ruttie also relied on the *Vimeira* (1984) Lloyd's Rep 6675. There the arbitration was formal, with pleadings, and counsel. Mr Justice Robert Goff said: "It is not fair to decide a case against a party on a point which has never been raised in without drawing the point to his attention so that he may have an opportunity of dealing with it."

Applying the test of fairness, balancing the requirements of justice with considerations of finality, a significant consideration must be the informal nature of the arbitration, the course it took, and the significance of the point said to have been taken by the arbitrators without notice, in the context of the issue as a whole.

In the present case if the arbitrators decided the issue on a point not taken, they were not guilty of such unfairness as to constitute technical misconduct. Nor was there any procedural mishap sufficient to justify remission.

The application was dismissed. Leave to appeal was granted. For the owners: Stephen Ruttie (Clyde & Co.). For the charterers: Jonathan Gaiman (Bentleys Stobbs & Lowless).

By Rachel Davies Barrister

INVESTING FOR BEGINNERS

By Daniel O'Shea
This book is based on a complete series of articles published in the *Investors Chronicle* under the heading "Beginners' Guide to the Stockmarket". It analyses the basic principles of stock-market investment, discusses the different categories of quoted investments, examines a whole range of related essentials such as interpretation of company accounts and gives an up-to-date review of relevant tax rules. In short, it is a complete guide to its subject. An ideal guide for people new to the stockmarket, *Investing for Beginners* should also prove valuable to experts who wish to refresh their ideas on basic aspects of the subject.

Published October 1984
Price (including postage and packing): £8.75 UK or £10.25/US\$16 overseas.
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London EC1M 5SA
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Telex: 23700
(Main order address only)

FISONS

ANOTHER RECORD PERFORMANCE

Profits £48.3 million - Up 54.8%

Preliminary Results for 1984:

- A record pre-tax profit of £48.3m (1983: £31.2m).
- Sales up 51.2% at £552.6m, with particularly strong growth in the USA, Japan and mainland Europe. Overseas sales now account for 80% of the total.
- Emphasis on marketing and operating efficiency increased market share and profitability in the key areas for all three Divisions.

- Six acquisitions carried forward the Group strategy of expanding in international growth industries with strong profit records.
- High level of research and development continued.

Fisons today is an internationally expanding and technology based company operating three core business Divisions: Pharmaceuticals, Scientific Equipment and Horticulture.

Fisons Pharmaceutical Division is a world leader in the fields of allergy and immunology with rapidly growing sales particularly in the USA, Japan, and EEC countries. To maintain its leadership position its laboratories work at the frontiers of allergy research.

Fisons Scientific Equipment Division is the world's third largest supplier of science products and is expanding dramatically, especially in the North American healthcare market.

Fisons Horticulture Division's products are market leaders in the UK being sold both to the leisure gardener and the professional grower. The Division is also developing new markets in the USA and exports around the world.

FISONS
Horticulture
Pharmaceuticals
Scientific Equipment

	1983 £m	1984 £m	% increase
Sales	365.4	552.6	+51.2
Group profit before taxation	31.2	48.3	+54.8
Group profit after taxation	25.1	38.0	+51.4
Earnings per share	14.4p	19.5p	+35.4

The Board is recommending a final dividend of 2.7p net (2.25p net) per Ordinary share, making a total of 4.5p net (3.75p net) for the full year, an increase of 20%.

The comparative figures set out in the preliminary results above are an abridged version of information contained in the Group's financial statements for the year ended 31 December 1983 which have been filed with the Registrar of Companies. An unqualified audit report was issued in respect of these financial statements.

NatWest Registrars Department

National Westminster Bank PLC has been appointed Registrar of

The Boots Company PLC

All documents for registration and correspondence should in future be sent to:

National Westminster Bank PLC
Registrar's Department
PO Box No 82
37 Broad Street
Bristol BS99 7NH
Telephone Bristol (STD Code 0272)
Register enquiries 290711
Other matters 263000

International Commercial Bank PLC

9-10 Angel Court, Throgmorton Street, London EC2R 7HP
Telephone 01-606 7222 Telex 88 73 29 Cables Incombank London EC2

Extract from Audited Accounts 31st December, 1984

	1984 £000	1983 £000	1982 £000
Share Capital and Reserves	51,978	47,117	42,541
Subordinated Loans	28,890	23,088	20,718
Deposits	1,187,629	967,711	863,840
Total Assets	1,286,550	1,053,486	945,695
Consolidated pre-tax profit	10,948	10,852	9,358
Dividend paid	1,200	1,200	1,200

Shareholders
The Hongkong and Shanghai Banking Corporation
The First National Bank of Chicago
Credit Lyonnais
Banca di Roma International S.A.

SECTION III - INTERNATIONAL MARKETS

FINANCIAL TIMES

Friday March 1 1985

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WALL STREET

Lingering mood of caution

FINANCIAL MARKETS on Wall Street were in a subdued mood yesterday after the heavy shakeout in the credit sector in the previous session, writes Terry Byland in New York.

With the U.S. dollar calmer in the foreign exchange markets, bond prices staged a modest rally but braced themselves for news of another strong rise in money supply, expected late in the session.

Short-term rates, sharply higher at first behind a rise in federal funds rate, levelled off after the Federal Reserve announced a further batch of overnight system repurchases.

Stock prices remained on the downside for much of an active trading session. Towards the close, there was a general improvement, and the Dow Jones industrial average ended a net 2.98 points higher at 1284.01. A total of 101m shares changed hands.

Wall Street's nervousness over the next turn in Federal Reserve credit policies has been heightened by the downturn in the dollar, which could open the way for the Fed to tighten its grip.

Money supply is likely to continue rising, with the M1 total well above the Fed's monitoring range. However, some analysts still believe that the Fed will try to avoid tightening until the next trend in the dollar is more established.

Firmness in the dollar at mid-morning brought an improvement in bonds, and put one point on the Dow stock market index. Turnover in stocks remained high, but share losses were in the majority across the full range of the market, and the Dow soon eased back.

There was selective buying of the market leaders. Among the best features were the motor stocks, where General Motors, 1 1/4 higher at \$79 1/4, attracted substantial support. Ford, which headed the active stocks list in early trading, edged ahead by 1/4 to \$44 1/4 and Chrysler at \$33 1/4 added 1/4.

The mainframe computer makers also moved up, led by IBM, 1/4 better at \$134. Burroughs, 2 1/4 up at \$63 1/4 and NCR 1/4 higher at \$30. But other technology stocks looked less firm. Digital Equipment fell 1 1/4 to \$111 1/4 and Texas Instruments met renewed selling, which pushed the stock down 1 1/4 to \$111 1/4.

Stock in Imperial Chemical Industries, of the UK, traded in the form of American depositary receipts, eased by 1/4 to \$37 after the trading results, but a block of stock was later traded at \$38.

Takeover stocks remained in the limelight. Sperry Corporation, tipped on a television programme as the next likely target, fell 1 1/4 to \$31 1/4 as some early speculators halted out with a profit.

Phillips Petroleum gained 1 1/4 to \$49 1/4, the first upturn for a week, as speculators hoped for a further bid development before Monday when the Board will announce the result of the poll of stockholders on its restructuring plan. Wall Street believes the board was defeated, but Unocal at \$45 1/4 gave up 1/4 on the absence of further bid developments.

Among the retail stocks, J. C. Penney eased by 1/4 to \$47 1/4 after its trading results followed the sector trend by revealing lower profits and poor Christmas trading.

In the bond market, the selling by the trading houses which savaged prices at Wednesday's close died away yesterday and prices recovered about half a point. Turnover was sluggish, however, and there was little sign of retail interest.

Federal funds remained at 8 1/4 per cent despite the Fed's intervention with system repurchases at that level. Rates on certificates of deposit turned down, and Treasury bill rates were a touch lower.

LONDON

Spotlight shines on gilts

GOVERNMENT securities again held centre stage in London yesterday. The surprise move to close the tax loophole of "bond washing" - the conversion of income from accrued interest into capital gains - caused confusion in the gilt-edged market.

Trading was delayed to give dealers time to assess the situation, and it was several hours before quotations settled. Index-linked gilts featured immediately dealing began, with quotations soon showing rises to 3 points, while low-coupon shorts, designed to attract high tax-payers, quickly displayed gains of 2 points before both eased.

Much of the day's interest in the equity market centred on ICI and Fisons. ICI's preliminary profit pushed the shares to a peak of 87 1/4 before U.S. selling knocked them back to close at 83 1/4, down 2 1/4. Fisons rallied as the widely-predicted £94m rights issue was counteracted by the better-than-expected 55 per cent annual profit growth.

Sterling's steady performance helped boost the underlying tone in most equity sectors. Although most leading issues edged a shade higher, the late fall in ICI left the FT Ordinary share index down 0.3 at 978.9.

Chief price changes, Page 36; Details, Page 37; Share information service, Pages 38-39.

AUSTRALIA

LEADING mining issues remained the centre of attention in Sydney with local and international buying support behind their price improvements. The All-Ordinary index rose 5.4 to 792.2.

Market leader BHP added a further 2 cents to A\$5.60, WMC firmed 8 cents to A\$3.58 and North Broken Hill 4 cents to A\$2.34.

Rises outnumbered falls two to one and, demonstrating the strength of the improvement, turnover increased from 33.5m to 37.5m with a substantial rise in the value of business, indicating a preference for higher priced issues.

HONG KONG

SELLERS took the upper hand in Hong Kong after a firm start as the market appeared to slip into a consolidation phase after recent strength.

Small investors were behind the downward pressure which, while persistent, clipped only 12.37 off the Hang Seng index to leave it at a closing level of 1,375.25.

Among property stocks, Cheung Kong lost 20 cents to HK\$13.60 followed by Sun Hung Kai Properties, which eased 15 cents to HK\$9.30.

SINGAPORE

PROFIT-TAKING emerged during the afternoon session as investors attempted to realise gains from five consecutive days of improvement.

Despite the late selling, the Straits Times index firmed a further 3.19 to 839.04 with advances holding a modest margin over losses at the close.

Metro came in for speculative support as a further 1.2m shares moved through the market and the stock added a further 70 cents to S\$4.60.

SOUTH AFRICA

NERVOUSNESS generated by international currency fluctuations gave trading in Johannesburg a cautious edge, although leading golds held their ground.

The most notable price movements were Vaal Reefs up R4.50 to R169.50; Doornfontein, up 25 cents to R26.75; and Harties, 30 cents higher at R9.40. Mining financials and other mining stocks followed the trend.

CANADA

BUYERS returned to trading in Toronto, allowing a broad section of stocks to recover early losses during relatively strong business.

Westcoast Transmission was the second most active stock, following news that it is spending C\$121.5m to acquire Seagram's Canadian energy offshoot. Westcoast's shares traded steady at C\$15 1/4.

TOKYO

Blue-chip escort to new peak

BIOTECHNOLOGY-related issues and some blue chips were traded briskly to send share prices higher yesterday. The Nikkei Dow market average passed 12,300 for the first time, writes Shigeo Nishiwaki of Jiji Press.

Financial issues, which paced the previous day's sharp rise, weakened under heavy profit-taking pressure, however.

The Dow average gained 34.54 from Wednesday to a record 12,321.92. Volume swelled from 439m shares the previous day to 525m, but losses outnumbered gains by 405 to 389, with 134 issues unchanged.

Among biotechnology-related issues, Asahi Chemical topped the active list for the second consecutive day, with 21.76m shares traded. The issue advanced an early ¥21 but closed at ¥720, unchanged from the previous day's close.

Green Cross, reportedly developing a new anti-cancer agent, remained in the spotlight, adding ¥180 to ¥2,750. It was third most active stock with a turnover of 15.39m shares.

Financial issues came under profit-taking pressure. Nomura Securities shed ¥20 to ¥1,100, Sumitomo Marine and Fire ¥27 to ¥620 and Sumitomo Bank ¥90 to ¥1,800. Tokio Marine and Fire, the second busiest stock, with a turnover of 17.41m shares, gained ¥20 to ¥850 and Yasuda Fire and Marine ¥7 to ¥422.

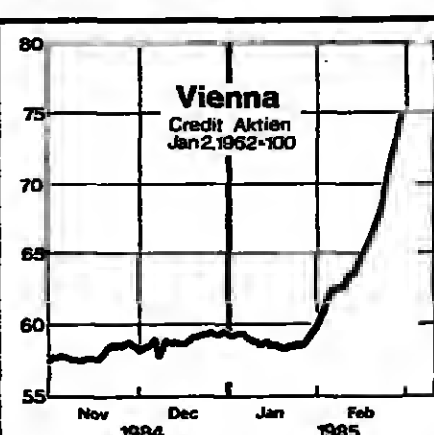
Reports that attempts to extort money from the two confectionery companies Morinaga and Ezaki Glico have been stopped by the gang making the threats pushed the companies' shares higher and aided the performances of other groups in the industry.

Morinaga, the fourth busiest stock with 13.0m shares changing hands, gained ¥74 at one stage, but finished ¥54 higher at ¥470. Fujiya jumped ¥45 to ¥870 and Glico ¥14 to ¥579.

Sony soared ¥240 to ¥4,840, supported by its strong overnight Wall Street performance. As a result, TDK gained ¥190 to ¥8,470 and Pioneer ¥200 to ¥3,150.

Despite the Debt Consolidation Fund's buying operations for the third consecutive day, bond prices fell notably on the inter-broker market as institutional investors and broking houses became increasingly concerned over the general upward trend of U.S. interest rates.

The fund is believed to have purchased some ¥40bn worth of two issues - the benchmark 7.3 per cent government bonds maturing in December 1993 and the 7 per cent government bonds due in June 1994. But this did not help the market climate. The yield on the 7.3 per cent bonds leaped from Wednesday's 8.85 to 8.935 per cent.



EUROPE

Foreigners favour Frankfurt

THE RETURN of foreign investors to German bourses offered one of the main attractions in otherwise dull trading in Europe yesterday. A batch of corporate results, however, managed to lend a little spice to investor palates recently dominated by currency fluctuations.

Frankfurt managed to discard early weakness through perceptible overseas buying that took the Commerzbank index 3 points higher to 1,073.8.

Chemicals continued to draw attention with Hoechst DM 4.50 stronger at DM 199.40 as BASF moved DM 4 higher to DM 204, a new high for the year.

Among financials, Munich Re paused after its recent sharp movements and was steady at DM 1,175, while associate insurer Allianz moved DM 2 lower to DM 1,017 ex-rights. Deutsche was particularly active among the banks with a DM 3 rally to DM 407 although Commerzbank weakened DM 1.20 to DM 163.

Bonds eased with losses stretching up to 40 basis points, while the Bundesbank, which left monetary policy unchanged at yesterday's council meeting bought DM 11.8m of paper after Wednesday's sales of DM 88.5m.

Uncertainty over the trend of the dollar induced caution in Amsterdam. Some leading shares recovered from opening lows with Royal Dutch, an early FI 2.50 cheaper, finishing 50 cents off at FI 200.50 and Unilever ending the day unchanged at FI 331.50.

Bonds fell between 10 and 40 basis points.

Healthier corporate results and higher dividend payouts amid a recognisable economic recovery gave a further boost to Vienna taking the Credit Aktien index 0.78 higher to a new peak of 74.88.

Gösse proved one of the few weak spots with a 10 percentage point fall to 478 per cent of nominal value. Veitscher Mag regained some of the ground lost in the previous session with its 8 point rise to 386 per cent of nominal value. Perimoor moved ahead strongly with a 16 point rally after Tuesday's 20 point surge to a record high of 448 per cent of nominal value.

Steyr-Daimler returned to its 12-month peak with a 3 point gain to 171 per cent as Creditanstalt advanced a further point to a new high of 238 per cent of nominal value.

An easier Zurich took Union Bank SwFr 20 lower to SwFr 3,850 amid results as bonds finished steady. Hoffmann-La Roche dipped SwFr 200 to SwFr 8,875 after the expiry yesterday of its Valium patent in the U.S.

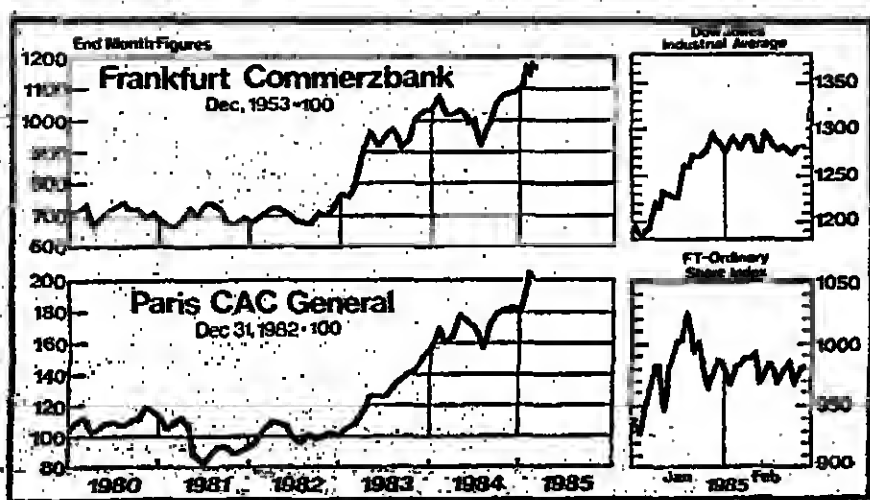
A quieter Paris trimmed most sectors except stores where Carrefour at FF 1,900 and Au Printemps at FF 194 were both unchanged.

Utilities led a retreat in Madrid, while Milan, although cautious, scored some strong gains such as Fiat's L84 rise to L2,774.

A firmer Brussels took Petrofina BFr 70 higher to BFr 7,140 while recently active Electrobel held steady at BFr 8,360 and Tractebel dipped BFr 20 to BFr 4,000.

Currency gyrations unsettled a lower Stockholm with SKF down SKr 1 to SKr 199 ahead of results.

KEY MARKET MONITORS



NEW YORK	Feb 28	Previous	Year ago
DJ Industrials	1,284.01	1,281.03	1,157.84
DJ Transport	830.98	831.64	510.91
DJ Utilities	148.75	148.08	128.01
S&P Composite	181.18	180.71	158.82

LONDON	Feb 28	Previous	Year ago
FT 100	978.9	980.2	828.3
FT-SE 100	1,258.7	1,258.8	1,039.2
FT-A All-share	606.13	608.49	496.08
FT-A 500	653.72	664.57	534.98
FT Gold mines	465.5	468.1	672.3
FT-A Long gilt	10.81	10.74	10.21

TOKYO	Feb 28	Previous	Year ago
Nikkei-Dow	12,321.92	12,267.40	10,073.8
Tokyo SE	977.30	976.83	778.9

AUSTRALIA	Feb 28	Previous	Year ago
All-Ord.	792.3	785.8	748.0
Metals & Mins.	480.3	473.2	521.9

AUSTRIA	Feb 28	Previous	Year ago
Credit Aktien	74.86	74.08	55.43

BELGIUM	Feb 28	Previous	Year ago
Belgian SE	2,242.80	2,235.86	-

CANADA	Feb 28	Previous	Year ago
Toronto	2,075.2	2,064.5	2,210.0
Metals & Mins	2,594.9	2,585.4	2,403.6
Montreal	130.27	129.82	118.19

DENMARK	Feb 28	Previous	Year ago
Copenhagen SE	175.46	174.01	130.05

FRANCE	Feb 28	Previous	Year ago
CAC Gen	201.5	202.5	162.7
Ind. Tendance	108.9	108.2	88.2

WEST GERMANY	Feb 28	Previous	Year ago
FAZ-Aktien	403.84	402.90	350.84
Commerzbank	1,173.3	1,170.8	1,028.5

HONG KONG	Feb 28	Previous	Year ago
Hang Seng	1,375.25	1,367.82	1,041.56

ITALY	Feb 28	Previous	Year ago
Banca Com.	277.10	278.95	220.90

NETHERLANDS	Feb 28	Previous	Year ago
ANP-CBS Gen	198.8	200.1	180.4
ANP-CBS Ind	157.4	158.3	131.7

NORWAY	Feb 28	Previous	Year ago
Oslo SE	323.24	325.88	249.01

SINGAPORE	Feb 28	Previous	Year ago
Straits Times	839.04	835.13	1,023.89

SOUTH AFRICA	Feb 28	Previous	Year ago
Golds	n/a	885.8	1,031.4
Industrials	n/a	860.4	894.3

SPAIN	Feb 28	Previous	Year ago
Madrid SE	112.50	113.76	82.77

SWEDEN	Feb 28	Previous	Year ago
J & P	1,427.73	1,432.18	1,504.99

SWITZERLAND	Feb 28	Previous	Year ago
Swiss Bank ind	416.7	416.0	370.9

WORLD	Feb 27	Prev	Year ago
Capital Int'l	196.9	194.9	182.8

GOLD (per ounce)	Feb 28	Prev	Year ago
London	\$288.75	\$288.50	\$288.50
Zürich	\$288.00	\$287.75	\$287.75
Paris (fixing)	\$289.11	\$289.45	\$289.45
Luxembourg	\$291.35	\$288.85	\$288.85
New York (Apr)	\$288.70	\$288.80	\$288.80

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Ranking by Number of Analysts	Firm	Number of Analysts	Number of Companies Covered
1	Merrill Lynch	102	1,113
2	Duff & Phelps	62	479
3	Faine Webber	58	676
4	Drexel Burnham	57	719
5	Kidder Peabody	56	500
6	Smith Barney	53	514
7	Shearson Lehman	51	530
8	Salomon Brothers	49	422

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هكذا من العمل

Continued on Page 35

هكذا من الجاهل

Continued on Page 36

100

Sales figures are unofficial. Yearly highs and lows reflect previous 52 weeks plus the current week, but not the last trading day. Where a split or stock dividend amounting to one per cent or more has been paid, this year's high-low range of dividends are shown for the new stock only. Unless otherwise noted, rates of dividends are annual disbursements based on the latest declaration.

WORLD ECONOMIC INDICATORS
every Monday in the Financial Times

MARKET ...
... could

[illegible][illegible]

F/ St	Class	Ct's Per	12 Month	F/ St	Class	Ct's Per	12 Month	P/ St	Ct's Per
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DATE 08-11-2010 BY 60322 UCBAW

MARKET REPORT

Low coupon Gilts up sharply on surprise tax moves

Late U.S. selling of ICI

Account Dealing Dates

Option

First Declara. Last Account

Dealing Dates

Feb 11 Feb 21 Feb 22 Mar 4

Feb 25 Mar 7 Mar 8 Apr 1

Mar 11 Mar 21 Mar 22 Apr 1

Mar 25 Apr 7 Apr 8 May 1

Apr 11 Apr 21 Apr 22 May 4

Apr 25 May 7 May 8 May 11

May 11 May 21 May 22 May 4

May 25 Jun 7 Jun 8 Jun 11

Jun 11 Jun 21 Jun 22 Jun 4

Jun 25 Jul 7 Jul 8 Jul 11

Jul 11 Jul 21 Jul 22 Jul 4

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Aug 11 Aug 21 Aug 22 Aug 4

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Sep 11 Sep 21 Sep 22 Sep 4

Sep 25 Oct 7 Oct 8 Oct 11

Oct 11 Oct 21 Oct 22 Oct 4

Oct 25 Nov 7 Nov 8 Nov 11

Nov 11 Nov 21 Nov 22 Nov 4

Nov 25 Dec 7 Dec 8 Dec 11

Government Securities

Fixed Interest

Ordinary

Dividend

Earnings, Yld. (Full)

P/E Ratio (net)

Total Returns (Est.)

Equity turnover

Equity gains

Shares traded (mil.)

10 am 987.4. 11 am 987.2. Noon 987.1. 1 pm 987.0.

2 pm 987.3. 3 pm 987.1.

Scale 100 Govt. Secs. 15/10/25. Fixed Int. 12/25. Ordinary 1/1/25.

Gold Mines 12/2/25. SE Activity 1974.

Latest Index Oct 24/25 8228.

Nil = 10.45.

FINANCIAL TIMES STOCK INDICES

	Feb. 28	Feb. 27	Feb. 26	Feb. 25	Feb. 24	Feb. 23	Feb. 22	Feb. 21	Year ago
Government Securities	90.55	80.25	79.29	79.32	78.62	78.58	78.57	78.57	82.87
Fixed Interest	83.75	83.71	83.17	82.96	83.30	83.64	83.64	83.64	86.69
Ordinary	872.8	980.2	873.0	868.0	973.2	984.9	983.3	983.3	828.3
Dividend	455.2	466.1	444.7	441.4	455.2	464.0	479.3	479.3	479.3
Ord. Div. Yield	4.46	4.44	4.45	4.45	4.45	4.45	4.39	4.46	4.46
Earnings, Yld. (Full)	11.12	11.11	11.12	11.14	11.06	10.97	10.97	10.97	10.97
P/E Ratio (net)	10.80	10.51	10.80	10.78	10.86	10.93	10.73	10.73	10.73
Total Returns (Est.)	25.013	24.601	27.653	27.841	25.341	24.584	21.929	21.929	21.929
Equity turnover	455.85	510.88	599.91	430.81	389.14	296.69	296.69	296.69	296.69
Equity gains	20,672	20,658	22,271	22,589	15,125	12,920	12,920	12,920	12,920
Shares traded (mil.)	925.0	166.2	178.7	242.7	158.0	130.7	130.7	130.7	130.7

10 am 987.4. 11 am 987.2. Noon 987.1. 1 pm 987.0.

2 pm 987.3. 3 pm 987.1.

Scale 100 Govt. Secs. 15/10/25. Fixed Int. 12/25. Ordinary 1/1/25.

Gold Mines 12/2/25. SE Activity 1974.

Latest Index Oct 24/25 8228.

Nil = 10.45.

HIGHS AND LOWS S.E. ACTIVITY

	1984/85	Since Completion	High	Low	High	Low	High	Low	High	Low
Govt. Secs.	83.75	100.75	127.4	49.12	165.7	153.5	153.5	153.5	153.5	153.5
Fixed Int.	83.75	80.45	100.4	50.63	155.8	155.8	155.8	155.8	155.8	155.8
Ordinary	1094.5	725.5	1024.5	49.4	158.0	158.0	158.0	158.0	158.0	158.0
Gold Mines	711.7	439.5	734.7	45.3	144.1	144.1	144.1	144.1	144.1	144.1

Improved 5 to 220p following the increased interim profits and dividend. Newbold and Burton held the overnight level of 80p despite announcing sharply lower full-year earnings, but sellers predominated in Strong and Fisher which dipped 8 to 142p.

Cable & W. down

Cable and Wireless took a distinct turn for the worse in Electricals, falling 16 to 490p following profit-taking to the 240p level of the recent investment seminar in Hong Kong. Standard Telephones and Cables, on the other hand, rose 6 to 185p on further consideration of its 12p and 10p improvements of 3 and 4 respectively were seen in Taser EMX 445p and Rascal 212p. Elsewhere, Oxford Instruments jumped 22 to 265p in response to speculative buying fuelled by vague talk of a bid from Ferranti. Pressat rose 4 to 104p and Rotaflex gained 7 to 172p. Television dropped 6 to 35p on news of the reduced interim dividend and 50.35m first-half deficit.

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INDUSTRIALS—Continued						1994-95	LEI
15	Stock		+ or -	Div	Yld		
Low							

[illegible]

INSURANCE, OVERSEAS & MONEY FUNDS

[illegible][illegible][illegible][illegible]

COMMODITIES AND AGRICULTURE

Soviets likely to cut cotton exports after poor harvest

BY PATRICK COCKBURN IN MOSCOW

THE SOVIET UNION is likely to cut exports of cotton and increase imports this year following a drop in production in 1984, according to agricultural specialists in Moscow.

Production fell last year to 8.6m tons of seed cotton, the lowest for seven years and well below target, leaving the authorities little option but to cut exports.

The most significant drop was in the southern republic of Uzbekistan, responsible for two-thirds of Soviet output, where poor weather delayed plant growth and led to the crop ripening late.

Mismanagement was also blamed.

Until 1982 Soviet exports were between 300,000 and 1m tons of cotton lint a year, with a third going to eastern Europe. Since then exports have fallen and there has been a small rise in imports.

This trend is likely to continue. Soviet consumers prefer cotton to man-made fabrics and some of this demand may have to be met from abroad. The availability of cotton for export to the West is not known because it is not clear how much the Soviet Union is tied to contracts to supply cotton to eastern Europe.

Soviet cotton production, according to the press, has also been affected by poor organisation and mismanagement in Uzbekistan which led to an extensive purge of senior party members and a reorganisation of the state apparatus last year.

The government report last June said the ministry of the cotton processing industry in Uzbekistan had failed to fulfil its plan for 1984. It had produced 3,067,500 bales compared to 2,700,707 in the same period a year ago.

It said that although the volume of cotton procurements had increased in the past eight years, production of fibre had decreased. The report stressed the need to increase the quality of output.

This reflects earlier criticism from officials that payment for the weight of cotton delivered to procurement points, rather than payment for fibre, was leading to too much dirty raw cotton being delivered.

WASHINGTON — U.S. exports of raw cotton rose to 792,600 running bales in January from 782,616 bales in December, the Commerce Department said. Exports in January 1984 were 662,688 bales. U.S. cotton exports in the current marketing season, from August 1 to January were 3,067,500 bales compared to 2,700,707 in the same period a year ago.

Recovery on London metal markets

By John Edwards, *Communications Editor*

LONDON METAL markets yesterday recovered some of the losses suffered on Wednesday as a result of the sharp decline in the dollar. With sterling weakening in the afternoon there was a general upturn in base metal prices although declines remained highly nervous with traders keeping a sharp eye on the foreign exchange markets.

After Wednesday's excitement it was a day "for putting the foot back up" according to one copper trader. After touching a low of £125.30 on Wednesday night, three months higher grade copper rallied yesterday to close at £127.25 a tonne, 25 up on the previous close.

Nickel and zinc ended the day well up, reflecting the firm trend in dollar prices. Lead, however, lost ground in very active trading conditions with heavy commission house selling.

Aluminium was only modestly higher. There was little reaction to the announcement by the U.S. producer, Commonwealth Aluminium Corporation, that it was closing one of its three potlines at its Goldendale smelter in Washington state.

The company attributed the cut in output to poor world aluminium prices and high power costs in the Pacific north west.

The cut comes in spite of the Bonneville Power Administration's recent announcement of a new incentive rate, reducing the cost of electricity to aluminium smelters.

Alcoa later announced it was also reducing aluminium output (by 15,000 tonnes annually) at two plants in Washington state.

Mr Charles W. Parry, Alcoa chairman, said although Bonneville Power Administration rates were now more competitive, they were still about 25 per cent higher than the world average for power at a time when aluminium prices were unacceptably low.

Big hopes from little producers

Peter Blackburn on plans to raise rubber output in the Ivory Coast

THIRTY YEARS AGO the Ivory Coast was nowhere in the world league of rubber production. Today, it is hoping to become Africa's biggest natural rubber producer, overtaking Nigeria and Liberia, with plans to double output to 80,000 tonnes by 1990 in an attempt to reduce dependence on cocoa and coffee.

The secret of success, it believes, lies with the small producer.

Rubber was introduced in 1906 by French rubber companies seeking to escape mounting political turmoil in South-east Asia.

After a difficult beginning because of low world prices and heavy infrastructure and other start-up costs, the rubber industry eventually took off after the 1973 Israeli-Arab war.

At first the rubber industry was developed by large agro-industrial companies supported by the state. Profits and earnings were remitted abroad by shareholders and by immigrant workers employed on the plantations.

Ivorian workers were unwilling to work as labourers and lacked the skills and experience to fill managerial posts.

The development of small-holder plantations was there-

fore seen as a way of involving Ivorians more fully in the rubber industry and ensuring that the benefits remained in the country.

More than 1,300 small farmers are now taking part in four smallholder projects in the south-east of the country.

Plantations of under 10 hectares now represent 10 per cent of the plantation area of 42,000 hectares, and this is expected to double by 1990.

The plantations are near industrial plantations and within 25 km of a latex processing factory which provides an assured market by taking the entire smallholder output.

Unlike similar schemes in South-east Asia, farmers have to provide their own land as well as prepare and maintain the plantations.

Technical assistance is provided by the main rubber producer, Societe Africaine de Plantations D'Heveas (SAPH) and long term soft loans by the World Bank, Commonwealth

Development Corporation and Caisse Centrale de Co-operation Economique.

Sixty per cent of plantations are worked by their Ivorian owners, thus avoiding the manpower shortage that affects the large industrial plantations.

A guaranteed intervention floor price combined with a premium indexed to the world market price provides earnings security for farmers as well as benefits when prices rise.

Smallholder rubber farming started in 1968 with a 100 hectare pilot project for 33 farmers managed by the Rubber Research Institute in 1965. It was a success both in quality and productivity, and this encouraged the government to develop the project commercially.

SAPH was asked to manage the first phase involving the planting of 3,500 hectares between 1978 and 1982 around its industrial plantations in the south-east.

In 1983 SAPH began a second

five-year programme to plant another 3,500 hectares in the same areas.

SAPH has also introduced smallholder rubber farming to new areas. In 1978 it began an integrated rubber project at Pette on the Cote d'Ivoire. This consists of 2,000 hectares of industrial, 500 hectares of smallholder plantations, and a latex processing factory.

With the re-opening of the Bettie ferry across the Cote d'Ivoire, 1,000 hectares of smallholder plantations are being developed.

Another 1,000 hectare smallholder project is being established by SAPH at Cavally near the Liberian border.

Rubber farming is also proving popular with civil servants and businessmen seeking profitable investments. The plantations can provide a regular return over more than 50 years.

There are already nearly 1,000 hectares of medium sized plantations of 10 to 100 hectares and it is planned to develop another 10,000 hectares.

These semi-industrial projects provide agricultural employment for educated young people and help limit the migration to the towns.

Small farmers launch campaign

BY ANDREW GOWERS

A VOICEROUS new farming lobby emerged in Britain yesterday with the launching of the Smallfarmers' Association, backed by an all-party group of 14 MPs and peers.

The association's backers, led by Mr Richard Body MP, the well-known writer and advocate of free market farm policies, want to campaign to combat the steadily disappearing of Britain's small family farms, which it estimates to represent about 60 per cent of holdings.

They believe the present system of agricultural support favours large farms, and that the National Farmers Union does not do enough on behalf of smaller farmers.

Although the association's officers insist that they are not setting themselves up in opposition to the NFU, the reluctance of the NFU to take on a blaze of publicity is bound to be seen as an attempt to upstage the union. The association

will also be offering insurance services to its members in direct competition with the NFU Mutual company.

Mr Body claimed yesterday that 10,000 farmers — all of them millionaires — obtained half the official price support available in Britain.

The association, which will put its case in parliament and to the Ministry of Agriculture in coming weeks, has not, however, yet formulated an alternative policy.

New talks on UN farm aid crisis

BY DAVID LANE IN ROME

NEW TALKS on the funding crisis at the International Fund for Agricultural Development (IFAD), began in Rome yesterday, but with little hope of success.

IFAD, United Nations agency responsible for helping the rural poor in developing countries, has funds of only \$68m, while planned spending this year

amounts to \$300m.

Between 1978 and 1980 the agency was funded with \$1bn, provided jointly by industrialised and Opec countries.

Funds were replenished with a further \$1.1bn pledged by member countries for 1981-84.

Time is now running out, however, in the discussions over a second replenishment,

for 1985-87, and no one can agree on how to share the funding burden.

The U.S. wants to reduce its funding from the \$190m contribution it made to the first replenishment, and the Opec countries say the drop in oil prices and their oil revenues justifies a reduction in their share.

LONDON MARKETS

EARLY LOSSES on the London coffee futures market, in a continued reaction to sterling's strength against the dollar, were wiped out yesterday afternoon as the market retreated and prices finished sharply higher. The May position closed \$25.50 up on the day at \$2,437.50.

Cocoa futures traded in a narrow range, however, with traders going to the market following Wednesday's shake-out. May cocoa closed at \$2,174 a tonne, up \$4.50 on the day.

In contrast sugar futures were steady early but ended with sizeable losses. The rally was mainly due to currency factors but may also have been influenced by background talk of India re-entering the world market as a buyer of white sugar.

MAIN PRICE CHANGES

METALS	Feb. 28 + or -	Month	1985	ago
Aluminium	£110.00	£110.00		
Copper	£118.00	£118.00		
Gold	£124.00	£124.00		
Lead	£108.00	£108.00		
Nickel	£108.00	£108.00		
Platinum	£108.00	£108.00		
Silver	£108.00	£108.00		
Tin	£108.00	£108.00		
Zinc	£108.00	£108.00		

INDICES	Feb. 28 + or -	Month	1985	ago
Financial Times	2,437.50	2,437.50		
REUTERS	2,437.50	2,437.50		
MOODY'S	2,437.50	2,437.50		
DOW JONES	2,437.50	2,437.50		

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COPPER

COPPER	a.m. Official	+ or - Unofficial	+ or -
High Grade	£	£	£
Cash.....	1244.50	—	1749.50
5 months.....	1265.50	+3.25	1270.5
Settle m't.....	1244	—	—
Prod'n.....	—	—	—
6 months.....	1540.1	—	1745.5
Settle m't.....	1660.1	+6.5	1666.7
Prod'n.....	1241	—	—

Amalgamated Metal Trnding reported that in the morning cash higher grade value was 1244.50, 5 m. 1265.50, 6 m. 1540.1, 6 m. 1660.1, 3 m. 1270.5, 3 m. 1241, 3 m. 1

